

GREATER TAUNG

LOCAL MUNICIPALITY



THIRD (3rd) QUARTERLY PERFORMANCE REPORT

FOR THE FINANCIAL YEAR 2023/24

JANUARY – MARCH 2024

We are a Municipality in Pursuit of Excellence

EXECUTIVE STRUCTURE

Mr. M.A Makuapane: Municipal Manager

Ms. N.G Dibelane: Acting Chief Financial Officer

Mr T.J. Makgolo: Acting Director: Corporate Services

Ms. B.B. Tlholagae: Acting Director: Spatial Planning and Human Settlement

Mr. T.G Motase: Director: Community Social Service

Mr. M.H. Keohitlhetse: Acting Director: Infrastructure Development

GRADING OF LOCAL AUTHORITY

Category B

EXTERNAL AUDITORS

Office of the Auditor-General

AUDIT COMMITTEE

Mr. D. Matshoba (Chairperson)

Mr. R. Rantao

Ms. L. Ralikonyana

BANKERS

ABSA

REGISTERED OFFICE

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PART 1: Non-financial Performance Information

1. Introduction

Chapter 6 section 41(d) of the Local Government: Municipal Systems Act 32 of 2000, a municipality is required to establish a process of regular reporting to: - the council, other political structures, political office bearers and staff of the municipality and; - the public and appropriate organs of state. The Local Government: Municipal Planning and Performance Management Regulations of 2001, further enjoins a municipality to ensure that its performance management system - Determines the frequency of reporting and the lines of accountability for performance.

Section 52(d) of the MFMA requires that the Mayor must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

Chapter 3 section 28(1) of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006 also require that there must be quarterly performance review conducted. The Performance management system is adopted before or at the same time as the commencement of by the municipality of the process of setting key performance indicators and targets in accordance with its integrated development plan.

This quarterly report is reflection on the *first* quarterly financial and non- financial performance reporting. It is an assessment of the corporate performance of the targets and Key performance Indicators (KPIs) against the Top-layer Service Delivery Budget and Implementation Plan (SDBIP), Departmental (technical) scorecards and the Performance Agreements of the incumbents.

The report covers progress made with the actual implementation of the municipality's scorecard. Reporting is done at the corporate level against the Top-Layer SDBIP, Departmental (technical) scorecard and the Performance Agreements.

The reports primarily reflect on the quarterly targets and KPIs and focuses on performance against the *third* quarter targets and KPIs. Further it provides reasons for under performance in the previous quarter and informs on measures to be taken to address under performance in the following quarter.

1.1. The Executive Summary

This quarterly report is compiled in terms of MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations of 2011.

The third quarterly performance assessment was held virtually.

The purpose of the review workshop would have been to conduct and assess the *3rd* Quarterly SDBIP Performance of the 2023/24 financial year and to respond to measures intended to be taken to address under-performance.

The consolidated third quarterly performance report reflects the actual performance of the various departments in implementing the Technical SDBIPs and Top Layer SDBIP. The report takes stock that during the third quarter much has been achieved and performance in terms of service delivery can be estimated or rated averagely between 78% (for this quarter only). It should also be noted that there will not be adverse material variances in relation to budget performance.

It has been noted that the submission of reports and Portfolio of Evidence (P.o.E) by Senior Managers has improved but the institution is still having a challenge from complying with the approved Process Plan and the applicable legislative framework in this respect. This non-compliance will adversely affect our social contract we entered into with the community in the beginning of the financial year. It is the constitutional mandate that we remain accountable and responsive to the needs of the community. Therefore, it is incumbent upon all Senior Managers to improve the implementation of SBDIP of the council.

When submitting this report to the Internal Auditors it shall be accompanying by the individual analysis of departments.

1.2. Consolidated performance of the municipality in implementing the SDBIP

1.2.1 National KPA 1: Basic Service Delivery

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS01	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Technical Services	Meeting Minutes. Attendance Register	OpEx	12	3	0	OpEx	Target not achieved		
DTS02	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Technical Services	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	25/03/2024	None	N/A
DTS03	Promote a participatory culture and good governance	Number of risk registers updated quarterly by end June 2024	N/A	Director: Technical Services	Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DTS04	Improve organisational cohesion and effectiveness	Number of monthly Commitment Registers submitted to the CFO by end June 2024	N/A	Director: Technical Services	Proof of submission	OpEx	12	3	2	OpEx	We updated the registers in January and March due to expenditure incurred in the prior months.	There was no expenditure incurred in January as most of the service providers resumed work at mid-month.	None
DTS05	Build and strengthen the administrative, institutional and financial capabilities of the municipality	Percentage of the municipal capital budget actually spent on capital projects identified in terms of the IDP (Actual amount spent on projects as identified for the year in the IDP/Total amount spent on capital projects) x 100) by end June 2024	N/A	Director: Technical Services	Expenditure Report	R 50,211,000	100%	70%	84%	42,057,009.55	Achieved	None	N/A
						R-0	100%	70%	Removed during revision	N/A	N/A	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS06	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Technical Services	Updated Audit Action Plan / Proof of Submission	OpEx	6	3	0	OpEx	Target not achieved		
TL01 DTS07	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in Reivilo provided with access to electricity by end June 2024	1	Director: Technical Services	Billing Report	OpEx	250	250	298	OpEx	Achieved	None	N/A
DTS08	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of air conditioners supplied and installed at Boipelo Library by end March 2024	1	Director: Technical Services	Installation Certificate	R 0	10	0	0	0	Target not measurable in this quarter	N/A	N/A
DTS09	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of air conditioners at Municipal buildings (Total R&M budget spent / Total approved budget x 100) by end June 2024	1	Director: Technical Services	Expenditure Report	R 0	90%	0%					
DTS10	Eradicate backlogs in order to improve access to services and ensure proper	Percentage of approved budget actually spent on the maintenance of electricity network at Reivilo (Total R&M	1	Director: Technical Services	Expenditure Report	R 5,800,000	90%	90%					

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
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	operations and maintenance	budget spent / Total approved budget x 100) by end June 2024											
DTS11	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of electricity network at Taung & Pudimoe measured as (Total R&M budget spent / Total approved budget x 100) by end June 2024	5, 8, 13	Director: Technical Services	Expenditure Report	R 3,500,000	90%	90%	92%	R4,220,354	Achieved	None	N/A
TL02 DTS12	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of high mast lights (Phase 7) constructed in various villages by end March 2024		Director: Technical Services	Completion Certificate	R 9,982,416	24	24	0	R7,164,241.49	Progress is at 71%. The contractor has completed the following items: Excavation, Concrete works, and installation of 24 High-mast lights. Contractor is concluding making payments to Eskom for connection points.	None	N/A
TL03 DTS13	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of construction projects of Mothanthanyaneng Community Hall completed by end June 2024	16	Director: Technical Services	Completion Certificate	R 1,655,042	1	0	Target Achieved in Q1	N/A	N/A	N/A	N/A
TL04 DTS14	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Kgomoitso by end June 2024	20	Director: Technical Services	Completion Certificate	R 7,624,529	2km	0km	0	R5,162,917.68	Progress is at 51% . The contractor has completed box cutting, roadbed, subbase and base. Some sections of kerbs are done.	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL05 DTS15	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Molelema by end June 2024	15	Director: Technical Services	Completion Certificate	R 8,500,000	2km	0km	0	R 5,300,355.51	Progress is at 60% . The contractor has completed box cutting, roadbed, subbase and base. Currently the contractor is busy with V-drain.	N/A	N/A
TL06 DTS16	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Extension 7 by end June 2024	8	Director: Technical Services	Completion Certificate	R 10,774,712	2km	0km	Target Achieved in Q2	N/A	N/A	N/A	N/A
TL07 DTS17	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Maganeng by end June 2024	24	Director: Technical Services	Completion Certificate	R 4,953,899	3km	0km	Target Achieved in Q1	N/A	N/A	N/A	N/A
TL08 DTS18	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Buxton by end June 2024	9	Director: Technical Services	Completion Certificate	R 1,591,155	2.6km	0km	Target Achieved in Q1	N/A	N/A	N/A	N/A
TL11 DTS19	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of storm water constructions completed in Kgatleng by end June 2024	13	Director: Technical Services	Completion Certificate	R 1,621,612	3km	0km	2.6km	R 1,511,812.38	Achieved	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL12 DTS20	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres storm water channel constructed in Picong by end June 2024	16	Manager: Roads & Storm Water	Completion Certificate	R 3,415,587	2km	0km	0	R1,195,884.72	Progress is at 35%. All excavation complete. The contractor busy with preparations and to commence with installation of culvert shaping and stone pitching.	No work done in January due to wages disputes. Delayed Wayleave application to Public Work. Loss of production time due to rainy weather.	N/A
TL13 DTS22	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in Reivilo and Boipelo provided with access to water by end June 2024	1	Director: Technical Services	Billing Report	OpEx	497	497	637	OpEx	Achieved	None	N/A
TL14 DTS23	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in the proclaimed areas provided with access to sanitation by end June 2024	1	Director: Technical Services	Billing Report	OpEx	2,434	2,434	2,375	OpEx	Not achieved		
DTS24	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of the water & sewer network (Total R&M budget spent / Total approved budget x 100) by end June 2024	N/A	Manager: Water & Sanitation	Expenditure Report	R 0	90%	0%					
						R 0	90%	0%					
DTS25	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on progress made on rural water and sanitation projects (Projects implemented by DRSM) by end June 2024	N/A	Manager: Water & Sanitation	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	25/03/2024	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS28	Create an environment that promotes development of local economy and facilitate job creation	Number of quarterly reports on the implementation of EPWP and MLIP programmes submitted to Council by end June 2024	N/A	Manager: Roads & Storm Water	Monthly Expenditure Report. Quarterly Evaluation Report	OpEx	4	1	1	OpEx	Achieved	None	None
TL09 DTS29	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of paved roads constructed in Pudimoe by end June 2024	5	Manager: Roads & Storm Water	Completion Certificate	R 3,000,000	1km	0km	1.29km	R3,000,000	Achieved	None	None
TL10 DTS30	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of paved roads constructed in Reivilo by end June 2024	1	Manager: Roads & Storm Water	Completion Certificate	R 0	1.6km	0km	Target achieved in Q1	N/A	None	None	None
DTS31	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of trailers procured for the Roads Unit by end March 2024	N/A	Manager: Roads & Storm Water	Delivery Note- Invoice	Removed during revision	4	4	Removed during revision	N/A	N/A	N/A	N/A
DTS31 DTS32	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of roads infrastructure network (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Roads & Storm Water	Expenditure Report	R 150,000	90%	90%	100%	R150,000	Achieved	None	None

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS32 DTS33	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of storm water channels (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Roads & Storm Water	Expenditure Report	R 50,000	90%	45%	100%	R50,000	Achieved	None	None
DTS33 DTS34	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of graders procured for Roads & Storm Water by end March 2024	N/A	Manager: Fleet	Delivery Nore. Invoice		1	1	1	R2,492,057.85	Achieved	None	None
DTS34 DTS35	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of water truck procured for the Water Unit by end March 2024	N/A	Manager: Fleet	Delivery Nore. Invoice		1	1	0	0	Not achieved		
DTS35 DTS36	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on the management of the Municipal Fleet and Workshop by end of June 2024	N/A	Manager: Fleet	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DTS36 DTS37	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on maintaining the Municipal Fleet and Workshop (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Fleet	Expenditure Report	R 5,500,000	75%	60%	94%	R5,841,483.09	Achieved	N/A	None

Technical Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS37 DTS38	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on wet fuel consumption of the Municipal Fleet and Workshop (Total wet fuel budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Fleet	Expenditure Report	R 4,500,000	75%	60%	96%	R4,965,302.67	Achieved	N/A	None
DTS38 DTS39	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of annual reports on safety checks conducted on all municipal mechanical equipment as prescribed by the OHS Act submitted to Portfolio by end June 2024	N/A	Manager: Fleet	Verification. Calibration Reports	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSS39 DSS40	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Community Social Service	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	31/01/2024 20/02/2024 26/03/2024	None	None
DSS40 DSS41	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Community Social Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	21/02/2024	None	None
DSS41 DSS42	Promote a participatory culture and good	Number of quarterly risk registers updated by end June 2024	N/A	Director: Community Social Service	Attendance Register	OpEx	4	1	1	OpEx	20/03/2024	None	

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	governance												
DSS42 DSS43	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Community Social Service	Updated Audit Action Plan / Proof of Submission	OpEx	6	3	0	OpEx	No findings on Audit Reporty	N/A	N/A
DSS44	To maintain and control public amenities and areas to promote a safe and healthy environment	Number of security motor gates installed at the Political and Admin Office by end December 2023	N/A	Manager: Amenities	Invoice: Installation Certificate	Removed during revision	Removed during revision	0	Removed during revision	N/A	N/A	N/A	N/A
DSS45	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of maintenance projects at Maphoitsile, Qhoo, Boipelo, Matlhako and Picong Community Halls completed by end September 2023	1, 5, 16, 17	Manager: Amenities	Completion Certificate	Removed during revision	Removed during revision	0	Removed during revision	N/A	N/A	N/A	N/A
DSS46	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of diamond mesh fences replaced at Kokomeng Thusong Centre by end September 2023	23	Manager: Amenities	Completion Certificate	Removed during revision	Removed during revision	0	Removed during revision	N/A	N/A	N/A	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSS47	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of carports erected at the Longaneng Thusong Centre by end September 2023	16	Manager: Amenities	Completion Certificate	Removed during revision	Removed during revision	0	Removed during revision	N/A	N/A	N/A	N/A
DSS48	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of burglar bar installation projects at Leshobo Community Halls completed by end December 2023	7	Manager: Amenities	Completion Certificate	Removed during revision	Removed during revision	1	Removed during revision	N/A	N/A	N/A	N/A
DSS43	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of reports submitted to Portfolio on maintenance at all municipal amenities end June 2024	N/A	Manager: Amenities	Portfolio Meeting Minutes. Attendance Register	OpEx	Added during revision	1	1	OpEx	Achieved	None	N/A
DSS44 DSS49	Improve the culture of reading	Number of theme-based reading programmes conducted at various Municipal Libraries by end April 2024	N/A	Chief Librarian	Attendance Register. Feedback Report	R 20,000	2	2	11	R20 000.00	Achieved	None	N/A
DSS50	Improve the culture of reading	Number of holiday programmes conducted at various Municipal Libraries by end December 2023	N/A	Chief Librarian	Attendance Register. Feedback Report	Removed during revision	Removed during revision	0	Removed during revision	N/A	N/A	N/A	N/A
DSS45	Improve the	Number of reading / spelling bee programmes conducted as	N/A	Chief Librarian	Attendance Register.	R 70,000	1	0	0	0	Not measurable in this	Will be conducted in	None

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
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DSS51	culture of reading	a sustainable programme by end May 2024			Feedback Report						quarter	Q4	
DSS46 DSS52	Promote literacy in communities through comprehensive Library Services	Number of reports submitted to Portfolio on all library services at all municipal libraries end June 2024	N/A	Chief Librarian	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	Awaiting Portfolio Committee meeting	None
DSS53	Accelerate waste removal by providing waste removal in formal areas	Number of fencing projects of the Taung temporary landfill sites completed by end June 2024	N/A	Manager: Environmental	Completion Certificate	Removed during revision	Removed during revision	0	Removed during revision	N/A	N/A	N/A	N/A
TL15 DSS47 DSS54	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in proclaimed areas provided with access to weekly refuse removal by end June 2024	N/A	Director: Community Services	Billing Report	OpEx	2,507	2,507	2,574	OpEx	Achieved	None	N/A
DSS55	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of beautification projects completed at the Depot Halls by end March 2024	N/A	Manager: Environmental	Completion Certificate	Removed during revision	Removed during revision	1	Removed during revision	N/A	N/A	N/A	N/A
DSS56	To maintain municipal amenities and public areas to promote a safe	Number trees supplied to all Wards during National Arbour Week by end September 2023	N/A	Manager: Environmental	Receipt Register. Invoice	Removed during revision	Removed during revision	0	Removed during revision	N/A	N/A	N/A	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
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	and healthy environment												

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP48 DSP57	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Meeting Minutes. Attendance Register	OpEx	12	3	1	OpEx	11/03/2024	Director was not yet appointed	N/A
DSP49 DSP58	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	18/03/2024	None	N/A
DSP50 DSP59	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Attendance Register	OpEx	4	1	1	OpEx	20/03/2024	None	N/A
DSP51 DSP60	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Updated Audit Action Plan. Proof of Submission	OpEx	6	3	1	opEx	No findings	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP52 DSP61	Promote a participatory culture and good governance	Number of IDP Process Plans for (y+1) submitted to Council for approval by end August (y0) 2023	N/A	Manager: IDP	IDP Process Plan. Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DSP53 DSP62	Promote a participatory culture and good governance	Number of Consolidated CBP Input Sections in the draft IDP for (y+1) by the end of March 2024	N/A	Manager: IDP	Consolidated CBP Report	OpEx	1	1	1	OpEx	Tabled to Council on 20 Mar 2024	N/A	N/A
DSP54 DSP63	Promote a participatory culture and good governance	Number of IDP Rep forum meetings held by early March (y0) 2024	N/A	Manager: IDP	Attendance Register	OpEx	1	1	0	OpEx	Subject to the Mayor's IGR Programme	SA	To be included in The Mayor's itinerary
DSP55 DSP64	Promote a participatory culture and good governance	Number of draft IDP Documents for (y+1) tabled to Council by the end of March (y0) 2024	N/A	Manager: IDP	Draft IDP. Council Resolution	OpEx	1	1	1	OpEx	CR37-2023/24 of 20/03/2024	None	None
DSP56 DSP65	Promote a participatory culture and good governance	Number of IDP/Budget Road shows held for the (y0) during May 2024	N/A	Manager: IDP	Attendance Registers / CD of Radio		1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
TL35 DSP57 DSP66	Promote a participatory culture and good governance	Number of Final IDP Documents for (y+1) tabled to Council by the end May (y0) 2024	N/A	Director Spatial Planning & Human Settlement	Council Resolution. Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DSP58 DSP67	Promote a comprehensive management of all land development activities	Number of feasibility studies completed for an alternative access road into Taung by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx		1	1	OpEx	The consultant has requested for variation on necessary extended scope of work to appoint a Specialist Traffic Engineer at a	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											value of R99 475 to give a sound feasibility study. There is no budget for the extended scope of work. The project will continue in the next financial year 2024/2025		
DSP59 DSP68	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the preliminary studies for the Township establishment in Pudimoe by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	The project is complete	N/A	None
DSP60 DSP69	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Pudimoe Environmental Impact Assessment by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Environmental Impact Assessment	OpEx	4	1	Target achieved in Q2	N/A	N/A	N/A	N/A
DSP61 DSP70	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Spatial Development Framework (SDF) review by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Spatial Development Review	OpEx	4	1	1	OpEx	The unit had a PSC meeting on 05 March 2024 to evaluate the spatial proposal prepared by the service provider. A follow up virtual meeting was held on 19 March 2024 to finalise the spatial proposal based on the comments received in the previous meeting.	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP62 DSP74	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the identification of new graveyard sites by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	The unit is proposing to utilize the 4,9 ha for environmental studies to be conducted since the process of registration of the properties will take longer. The unit will send a quotation to the panel to conduct the environmental studies once the new panel is established.	A new town planning panel need to be established	Follow up with the Supply Chain unit with establishing of the new panel
DSP63 DSP72	Promoting security of land tenure	Number of quarterly progress reports on properties registered with the Deeds Office submitted to Portfolio by end June 2024	1, 5, 11	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register		1	1	1	OpEx	23 properties have been registered to the beneficiaries. The unit had a site visit on 05 April 2024 for properties that need to be verified before transferring to the right beneficiaries.	It's a challenge to get the beneficiaries. Some of them are deceased. Some beneficiaries are not submitting the necessary documents needed to transfer the properties	Arrange a site visit to complete the verification of properties
DSP64 DSP73	Promote a comprehensive management of all land development activities	Number of quarterly reports on the implementation of SPLUMA submitted to Portfolio by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register		1	1	1	OpEx	The unit did not have a MPT sitting during the 3rd quarter	N/A	None
DSP65 DSP74	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on town planning land development applications by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	The unit received a consent use application for erection of the telecommunication mast on the remainder of the farm Taung 894-HN in	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											Magogong. The unit also received 2 applications for relaxation of building lines(Magogong and Pudimoe)		
DSP66 DSP75	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Taung Ext. 6 Park closure (rezoning and subdivision) by end June 2024	11	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	The application was approved with conditions subject to the cancellation of the existing servitudes on the site. Eskom has indicated that there is no budget to remove the servitudes	N/A	Constant follow up with Eskom to remove the servitude
DSP67 DSP76	Promote compliance with National Building regulations	Number of quarterly reports submitted to Portfolio on Building plan assessments by end June 2024	N/A	Chief Building Inspector	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DSP68 DSP77	Promote compliance with National Building regulations	Number of quarterly reports submitted to Portfolio on the inspection conducted of buildings under construction by end June 2024	N/A	Chief Building Inspector	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DSP69 DSP78	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on the implementation of low-cost housing projects by LGHS in GTLM by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DSP70	Promote integrated	Number of quarterly reports submitted to Portfolio on the	N/A	Manager:	Portfolio Meeting Minutes.	OpEx	4	1	1	OpEX	Achieved	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP79	human settlements	Housing Accreditation progress in GTLM by end June 2024		Housing	Attendance Register								
DSP71 DSP80	Promote integrated human settlements	Number of quarterly reports submitted to Portfolio on the facilitation of the Geotechnical Study Reports for the Low-Cost housing projects by the LGHS in GTLM by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEX	Achieved	N/A	None
DSP72 DSP82	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of procurement facilitations of a Double Cab 4x4 from by the PDM by the end of March 2024	N/A	Manager: Housing	Invoice. Delivery Note	R600,000 (PDMC)	1	1	1	OpEX	Waiting for service provider to deliver	N/A	None
DSP73 DSP83	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of housing consumer awareness campaigns hosted by end June 2024	6, 8, 9, 15 & 16	Manager: Housing	Attendance Register	OpEx	4	1	1	OpEX	12/03/2024 (Dikhuting) 12/03/2024 (Gamokake) 14/03/2024 (longaneng) 14/03/2024 (Morokweng)	N/A	None
DSP74 DSP84	Promote integrated human settlements	Number of quarterly reconciliation reports submitted to Portfolio on leased municipal rental properties leased by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEX	Not Achieved	The matter is with legal Department	To scheduled meeting with the Department
TL16 DSP75 DSP85	To coordinate all disaster related incidents within the jurisdiction of the	Number of temporary shelters provided in various wards by end March 2024	N/A	Director Spatial Planning & Human Settlement	Payment Certificate / Completion Certificate	R 0	0	0	0	N/A	Due to budget constraints no adjustment was made	N/A	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	municipality												
DSP76 DSP86	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quarterly Disaster Awareness Campaigns: Disaster Risk Reduction by end June 2024	N/A	Disaster Coordinator	Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DSP77 DSP87	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quarterly reports on all disaster related incidents submitted to Portfolio by end June 2024	N/A	Disaster Coordinator	Portfolio Meeting Minutes / Attendance Register	OpEx	4	1	63	OpEx	Achieved	N/A	None

1.2.2. National KPA 2: Municipal Transformation and Institutional Development

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS82 DCS92	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Corporate Service	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	18/03/2024 11/03/2024 21/02/2024	None	N/A
DCS83 DCS93	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Corporate Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	13/03/2024	None	N/A
DCS84 DCS94	Improve organisational cohesion and effectiveness	Number of quarterly security reports submitted to Portfolio by end June 2024	N/A	Manager Administration	Portfolio Meeting Minutes. Attendance Register	R 36,000,000	4	1	1	OpEx	13/03/2024	None	N/A
DCS85 DCS95	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Director: Corporate Service	Attendance Register	OpEx	4	1	1	OpEx	19/03/2024	None	N/A
DCS86 DCS96	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Corporate Service	Updated Audit Action Plan / Proof of Submission	OpEx	6	3					
DCS87 DCS97	Promote a participatory culture and	Number of monthly reports received from the Office of the Speaker on the sitting of 24	N/A	Manager: Administration	Office of the Speaker Monthly	R 6,000,000		3	3		Achieved	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	good governance	Ward Committees by end June 2024			Reports								
DCS88 DCS98	Promote a participatory culture and good governance	Number of quarterly Statutory ExCo meetings arranged in accordance with the Structures Act by end June 2024	N/A	Manager: Administration	ExCo Agenda. Meeting Minutes	R 250,000	4	1	4		17/01/2024 26/01/2024 28/01/2024 18/03/2024	None	N/A
DCS89 DCS99	Promote a participatory culture and good governance	Number of quarterly Statutory Council meetings arranged in accordance with the Structures Act by end June 2024	N/A	Manager: Administration	Council Agenda. Meeting Minutes		4	1	3		30/01/2024 19/02/2024 20/03/2024	None	N/A
TL17 DCS90 DCS100	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal officials by end April 2024	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results	R 720,000	10	3	3		Achieved	None	N/A
TL18 DCS91 DCS101	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal Councillors by end April 2024	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results		5	2	0		Not Achieved	Councillors have enrolled and awaiting the results from the institution	Enrol more councillors in the next quarter
TL19 DCS92 DCS102	Improve organisational cohesion and effectiveness	Percentage of the municipal budget actually spent on implementing its workplace skills plan measured as (Total Actual Training Expenditure/ Total Operational Budget) x100) by end June 2024	N/A	Director: Corporate Service	Expenditure Report		90%	90%					
TL20 DCS93 DCS103	Improve organisational cohesion and	Number of students financially supported by end March 2024	N/A	Director: Corporate Service	Bursary Letters	R 109,000	40	40	51	OpEx	Achieved	None	None

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness												
DCS94 DCS104	Improve organisational cohesion and effectiveness	Number of Training and Employment Equity Committee meetings facilitated by end June 2024	N/A	Manager: Administration	Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Not Achieved	Reluctance of the members to sit on the committee	Director Corporate Services to edge Senior managers and middle managers to participate on the committee
DCS95 DCS105	Improve organisational cohesion and effectiveness	Number of training and learning interventions for unemployed youth facilitated by end June 2024	All	Manager Administration	Attendance Register / Programme	External Funding	2	0	1	External Funding	18 - 22/03/2024	None	N/A
DCS96 DCS106	Improve organisational cohesion and effectiveness	Number of work integrated opportunities of experiential learners facilitated by end June 2024	All	Manager Administration	Attendance Register	OpEx	8	0	0	OpEx	Not measurable in this quarter	None	N/A
DCS97 DCS107	Improve organisational cohesion and effectiveness	Workplace Skills Plan developed and submitted to LGSETA by the end of April 2024	N/A	Manager Administration	Acknowledgement Letter from LGSETA	OpEx	1	0	0	OpEx	Not measurable in this quarter	None	N/A
DCS98 DCS108	Improve organisational cohesion and effectiveness	Number of quarterly reports to Portfolio on the status of litigations against GTLM by end June 2024	N/A	Manager: Legal Service	Portfolio Meeting Minutes. Attendance Register	R 1,500,000	4	1	0	OpEx	Not achieved		
TL21 DCS99 DCS110	Improve organisational cohesion and effectiveness	Number of people from EE target groups employed in the three highest levels of management in accordance with approved Municipal Employment Equity Plan by end March 2024	N/A	Director: Corporate Service	Appointment Letters	OpEx	3	1	0	OpEx	Not achieved	Posts to be filled in the next financial year	Acting appointments in place

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS100 DCS141	Improve organisational cohesion and effectiveness	Number of vacant funded position filled by June 2024	N/A	Manager: Human Resource	Appointment Letters	OpEx	10	2	3	OpEx	Achieved	None	None
DCS101 DCS142	Improve organisational cohesion and effectiveness	Number of EAP interventions facilitated by end June 2024	N/A	Manager: Human Resource	Assessment Reports / Attendance Register	R 170,000	8	2	2	OpEx	Achieved	None	None
DCS102 DCS143	Improve organisational cohesion and effectiveness	Number of quarterly reports on the status of disciplinary hearings submitted to Portfolio by end June 2024	N/A	Manager: Human Resource	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	None
DCS103 DCS144	Improve organisational cohesion and effectiveness	Number of quarterly LLF meetings facilitated by end June 2024	N/A	Manager: Human Resource	Attendance Register. Meeting Minutes	OpEx	4	1	0	OpEx	Not achieved	Non-availability of LLF members	Secure a new date for the LLF sitting in the next quarter
DCS104 DCS145	Improve organisational cohesion and effectiveness	Progress report on EE submitted to DoL by 15 January 2024	N/A	Manager: Human Resource	Acknowledgment Letter from DoL	OpEx	1	1	0	OpEx	Not achieved		
DCS105 DCS146	Improve organisational cohesion and effectiveness	Number of Workmen's Compensation Reports submitted to the DoL by end June 2024	N/A	OHS	Proof of Payment / Assessment Report	R 700,000	1	0	0	OpEx	Not measurable in this quarter	N/A	N/A
DCS106 DCS147	Improve organisational cohesion and effectiveness	Number of quarterly OHS meetings facilitated by end June 2024	N/A	OHS	Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Not achieved		
DCS107	Improve organisational	Number of quarterly inspections conducted for OHS compliance	N/A	OHS	Portfolio Meeting Minutes.	OpEx	4	1	1	OpEx	13/03/2024	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS448	cohesion and effectiveness	and reports submitted to Portfolio by end June 2024			Attendance Register								
DCS108 DCS449	Improve organisational cohesion and effectiveness	Number of bi-annual H&S Risk Assessments conducted by end June 2024	N/A	OHS	Risk Assessment Report	OpEx	2	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS109 DCS420	Improve organisational cohesion and effectiveness	Number of annual medical surveillance conducted on employees by end August 2023	N/A	OHS	Medical Assessment Report	R 95,000	150	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS110 DCS424	Improve organisational cohesion and effectiveness	Percentage of approved budget spent protective clothing measured as (Total budget spent/ Total approved budget X 100) by end June 2024	N/A	OHS	Expenditure Report	R 1,119,000	100%	90%					
DCS111 DCS422	Promote a participatory culture and good governance	MPAC Annual Work Plan Program Submitted to Council for approval by end June 2024	N/A	MPAC Researcher	Work Plan Program. Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS112 DCS423	Promote a participatory culture and good governance	Number of public hearing meetings conducted on the 2022/23 Annual Report by end February 2024	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	R 189,465	1	1	0	OpEx	Failing to quorate on committee meetings impacted on the progress of public hearings, the committee could not commence with the oversight program	Non-Attendance of the committee members	Waiting for political intervention
DCS113 DCS424	Promote a participatory culture and good	Oversight Report on 2021/22 Annual Report submitted to Council by end March 2024	N/A	MPAC Researcher	Oversight Report. Council Minutes	OpEx	1	1	0	OpEx	Failing to quorate on committee meetings impacted on the progress of public hearings, the committee could not	Non-Attendance of the committee members	Waiting for political intervention

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	governance										commence with the oversight program		
DCS114 DCS125	Promote a participatory culture and good governance	Number of monthly MPAC meetings held by end June 2024	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	OpEx	12	3	6	OpEx	01/02/2024 12/02/2024 14/02/2024 15/02/2024 05/03/2024 27/03/2024	None	N/A
DCS115 DCS126	Promote a participatory culture and good governance	Number of quarterly progress report on all Council referrals and investigations conducted by MPAC submitted to Council by end June 2024	N/A	MPAC Researcher	Council Minutes	OpEx	4	1	0	OpEx	Not achieved	Non-attendance of the committee members, resulting in no reports being tabled	Waiting for political intervention
DCS116 DCS127	To maintain a reliable ICT infrastructure and render effective end-user support	Number of monthly reports submitted to the MM on the IT status and activities by end June 2024	N/A	Manager: IT	Signed Report / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DCS117 DCS128	To maintain a reliable ICT infrastructure and render effective end-user support	Number of monthly unit meetings held by end June 2024	N/A	Manager: IT	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	Achieved	None	None

1.2.3. National KPA 3: Local Economic Development

									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL22 DTS21	Create an environment that promotes development of local economy and facilitate job creation	Number of temporary jobs created through local procurement projects by end June 2024	N/A	Director: Technical Services	Quarterly MIG Project Report	OpEx	100	75	Target achieved in Q2	N/A	N/A	N/A	N/A
TL23 DTS26	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through EPWP by end June 2024	N/A	Director: Technical Services	Temporary Employment Contracts	R 3,229,000	51	4	8	R2,991,970	EPWP projects 1. Patrollers $50 \times 21 / 230 = 4.57$ 2. Enterprise Dev $10 \times 62 / 230 = 2.70$ 3. Data Capturer $1 \times 62 / 230 = 0.27$ Total = 7.54	None	N/A
TL24 DTS27	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through MLIP by end June 2024	N/A	Director: Technical Services	Temporary Employment Contracts	R 1,598,508	40	4	31		MLIP projects 1. R & S M 16 x $62 / 230 = 4.31$ 2. Water metres $3 \times 62 / 230 = 0.81$ 3. Reivilo Veg. $9 \times 62 / 230 = 2.43$ 4. Cleaner $4 \times 62 / 230 = 1.08$ 5. Refuse $6 \times 62 / 230 = 1.62 = 1.62$ 6. Electricity $5 \times 62 / 230 = 1.35$ 7. Lokaleng Veg. $20 \times 21 / 230 = 1.83$ $10 \times 20 / 230 = 0.87$ 8. Pudumong $20 \times 62 / 230 = 5.39$ 9. 40 x 62 / 230 = 10.78	None	N/A

									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											Total = 30.47		
DSP78 DSP88	Create an environment that promotes development of local economy and facilitate job creation	Number of LED Forums meetings held by end June 2024	N/A	Manager: LED	Meeting Minutes / Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DSP79 DSP89	Create an environment that promotes development of local economy and facilitate job creation	Number of SMMEs and Cooperatives supported through skills development by end March 2024	N/A	Manager: LED	Attendance Register	R 250,000	100	30	1 Business Management Training (21 Attended) TREP Workshop 120 participants attended	OpEx	Achieved	N/A	None
DSP80 DSP90	Create an environment that promotes development of local economy and facilitate job creation	Number of Cooperatives in GTLM supported with Business Equipment by end June 2024	N/A	Manager: LED	Delivery Note / Invoices		5	5	0	OpEx	Not achieved	Procurement is ceased until further notice	None
DSP81 DSP94	To promote and unlock tourism development potential to ensure a preferred tourism destination status	Number of Tourism events held by end December 2023	N/A	Manager: LED	Attendance Register	OpEx	1	0	Target achieved in Q2	N/A	N/A	N/A	N/A

1.2.4. National KPA 4: Municipal Financial Viability and Management

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS118 DFS129	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Chief Financial Officer	Meeting Minutes. Attendance Register	OpEx	12	3					
DFS119 DFS130	Promote a participatory culture and good governance	Number of quarterly reports submitted to Council on the implementation of Council Resolutions by end June 2024	N/A	Chief Financial Officer	Resolution Matrix	OpEx	4	1	1	OpEx	23/02/2024	None	N/A
DFS120 DFS134	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Chief Financial Officer	Attendance Register	OpEx	4	1	1	OpEx	18/03/2024	None	N/A
DFS121 DFS132	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of bi-annual Budget Steering Committee meetings held by end June 2024	N/A	Chief Financial Officer	Attendance Register. Minutes	OpEx	2	1	1	OpEx	15/03/2024	None	N/A
TL25 DFS122 DFS133	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of 2022/23 Annual Financial Statements submitted to AGSA by 31 August 2023	N/A	Chief Financial Officer	Acknowledgement of Receipt	OpEx	1	0	Target achieved in Q1	N/A	N/A	N/A	N/A
TL26 DFS123	To improve overall	Financial viability measured in	N/A	Chief Financial	Annual Financial	OpEx	1.5	0	Target	N/A	N/A	N/A	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS134	financial management in the municipality by developing and implementing appropriate systems and controls	terms of the available cash to cover fixed operating expenditure (Available cash + investments / Monthly fixed operating expenditure) by end December 2023		Officer	Statement				achieved in Q2				
TL27 DFS124 DFS135	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Debt to Revenue Short Term Lease + Long Term Lease / Total Operating Revenue - Operating Conditional Grant by end December 2023	N/A	Chief Financial Officer	Annual Financial Statement	OpEx	2.1	0	Target achieved in Q2	N/A	N/A	N/A	N/A
DFS125 DFS136	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Chief Financial Officer	Updated Audit Action Plan / Proof of Submission	OpEx	6	3					
TL28 DFS126 DFS137	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of 2023/24 Adjustment Budgets submitted to Council for approval by end February 2024	N/A	Chief Financial Officer	Council Minutes	OpEx	1	1					

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
TL29 DFS127 DFS138	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of final 2024/25 Budgets submitted to Council by 31 May 2024	N/A	Chief Financial Officer	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	None	N/A
DFS128 DFS139	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of legislative required Budget implementation policies reviewed and submitted to Council by end May 2024	N/A	Manager: Budget	Council Minutes	OpEx	2	1					
DFS129 DFS140	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of MFMA S71 reports with the monthly actual revenue and expenditure against the approved budget submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS130 DFS141	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of quarterly MFMA S52 Reports submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS131 DFS142	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly MFMA S11(4) reports submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS132 DFS143	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of payroll submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS133 DFS144	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of grants submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
TL30 DFS134 DFS146	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic electricity in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 10,500,000	4,000	4,000	07 - 3705 08 - 3705 09 - 3704	07 - 229 857 08 - 220 615 09 - 216 296	Not achieved	Awaiting Vetting Vendor	Tender Processes too slow

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL31 DFS135 DFS147	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic water in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 5,865	10	10	07 - 12 08 - 15 09 - 21	07 - 378 08 - 473 09 - 662	Achieved	None	N/A
TL32 DFS136 DFS148	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic sanitation in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 177,183	220	220	07 - 160 08 - 156 09 - 173	07 - 10 144 08 - 9 827 09 - 10 905	Not achieved	Awaiting Vetting Vendor	Tender Processes too slow
TL33 DFS137 DFS149	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic refuse removal in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 475,565	220	220	07 - 194 08 - 194 09 - 193	07 - 12 899 08 - 12 899 09 - 12 767	Not achieved	Awaiting Vetting Vendor	Tender Processes too slow
TL34 DFS138 DFS150	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received monthly rebates on property rates in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 0	220	220	07 - 194 08 - 194 09 - 193	07 - 9 140 08 - 9 140 09 - 9 122	Not achieved	Awaiting Vetting Vendor	Tender Processes too slow
DFS139 DFS151	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of indigent households in Reivilo, Taung and Pudimoe registered on financial system by end June 2024	1, 5, 8	Manager: FBS	Updated Indigent Register	R 200,000	240	60	07 - 194 08 - 194 09 - 193	OpEx	Not achieved	Awaiting Vetting Vendor	Tender Processes too slow

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS140 DFS152	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of indigent households in rural areas registered by end June 2024	N/A	Manager: FBS	Updated Indigent Register		200	50	917	OpEx	Achieved	None	N/A
DFS141 DFS153	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of monthly collection rate indicating billing versus actual money received by end June 2024	N/A	Manager: Revenue	Cash-flow Report	OpEx	65%	65%	69%	OpEx	Achieved	None	N/A
DFS142 DFS154	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on actions taken against rates and services defaulters by end June 202	N/A	Manager: Revenue	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS143 DFS155	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of monthly reconciliations of revenue submitted to the CFO by end June 2024	N/A	Manager: Revenue	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS144 DFS156	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of receivables submitted to the CFO by end June 2024	N/A	Manager: Revenue	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS145 DFS157	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on Municipal Insurance Claims injured by end June 2024	N/A	Manager: Assets	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	Timeous report and follow up on Accident/Incident reports.
DFS146 DFS158	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reviews of Fixed Assets Register by end June 2024	N/A	Manager: Assets	Signed-off Report	OpEx	4	1	1	OpEx	Achieved	None	consistency on implementation of internal controls
DFS147 DFS159	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of monthly Asset Reconciliation reports submitted to the CFO by end June 2024	N/A	Manager: Assets	Signed-off Reports / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS148 DFS160	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on verification of movable assets by end June 2024	N/A	Manager: Assets	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Achieved	Lack of transport	procurement or car allowances for asset officilas
DFS149 DFS161	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of property, plant and equipment submitted to the CFO by end June 2024	N/A	Manager: Assets	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	1 common goal (for service delivery)
DFS150 DFS162	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on the implementation of SCM Policy by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Report available	Portfolio have not set for 3rd quarter	To be submitted to next portfolio
DFS151 DFS163	To improve overall financial management in the municipality by developing and implementing appropriate systems	% of local SMME development supported by awarding 30% total value of contracts (Bids awarded to Local SMME/ Total bids awarded) x 100) by end June 2024	N/A	Manager: SCM	Signed-off Calculations	OpEx	30%	30%	0%	OpEx	Not Achieved	Tenders advertised with high budget local smme's could not apply.	None

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS152 DFS164	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of days taken to appoint service providers on all tenders advertised by end June 2024	N/A	Manager: SCM	Signed-off Report	OpEx	40 days	40 days	54	OpEx	Not Achieved	Received Morethan 100 bids for MIG Projects	Bid Committees to commit more time
DFS153 DFS165	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on contract awarded and signed above the prescribed amount by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	Portfolio have not set for 1st quarter	Meetings are only held after the 15th of each an every month. After submission of S57 reports to Treasury.
DFS154 DFS166	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly inventory verification reports submitted to the CFO by end June 2024	N/A	Manager: SCM	Signed-off Reports / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS155 DFS167	Improve organisational cohesion and effectiveness	Number of quarterly reports submitted to Portfolio on the management of contracts across the Municipality by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS156 DFS168	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of inventory submitted to the CFO by end June 2024	N/A	Manager: SCM	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS157 DFS169	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of creditors paid within 30 days as required by MFMA (Total payment made/ Total invoices submitted) x 100) by end June 2024	N/A	Manager: Expenditure	Age Analysis Report	OpEx	100%	100%	100%	OpEx	Achieved	None	N/A
DFS158 DFS170	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly VAT reconciliations reports submitted to the CFO by end June 2024	N/A	Manager: Expenditure	VAT Report / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS159 DFS171	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of reconciliations of the investments register completed by end June 2024	N/A	Manager: Expenditure	Investment Register	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS172	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of cash and cash equivalents submitted to the CFO by end June 2024	N/A	Manager: Expenditure	Signed off reconciliation	Removed during revision	Removed during revision	3	Removed during revision	N/A	N/A	N/A	N/A

1.2.5. National KPA 5: Good Governance and Public Participation

Office of the Municipal Manager – Performance									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM160 DMM173	Improve organisational cohesion and effectiveness	Number of performance agreements of the MM and Directors signed by end July 2023	N/A	Manager: PMS	Signed Performance Agreements	OpEx	6	0	Target achieved in Q1	N/A	N/A	N/A	N/A
DMM161	Improve organisational cohesion and effectiveness	Number of performance agreements of all municipal employees signed by end July 2023	N/A	Manager: PMS	Signed Performance Agreements	OpEx	350	0	Target achieved in Q1	N/A	N/A	N/A	N/A
DMM162 DMM174	Improve organisational cohesion and effectiveness	Number of draft 2022/23 Annual Performance Reports submitted to the AG in terms of Section 46 of the MSA by 31 August 2023	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	Target achieved in Q1	N/A	N/A	N/A	N/A
DMM163 DMM175	Improve organisational cohesion and effectiveness	Number of annual formal performance evaluations of the MM and Directors conducted by end October 2023	N/A	Manager: PMS	Evaluation Report	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM164	Improve organisational cohesion and effectiveness	Number of annual formal performance evaluations of all municipal employees conducted by end October 2023	N/A	Manager: PMS	Evaluation Report	OpEx	2	1					
TL36 DMM165 DMM176	Promote a participatory culture and good governance	Number of 2022/23 Annual Reports submitted to Council by end January 2024	N/A	Manager: PMS	Council Minutes	OpEx	1	1	1	OpEx	CR18-2023/24 of 30/01/2024	None	N/A
TL37 DMM166 DMM177	To improve overall financial management in the municipality by	Number of 2023/24 mid-term budget and performance assessment reports submitted to the Mayor by 25 January 2024	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	1	1	OpEx	CR19-2023/24 of 30/01/2024	None	N/A

Office of the Municipal Manager – Performance									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	developing and implementing appropriate systems and controls												
DMM167 DMM178	Improve organisational cohesion and effectiveness	Number of annual 2023/24 Strategic Planning coordinated by end February 2024	N/A	Manager: PMS	Attendance Registers	R 200,000	1	1	1	OpEx	Achieved	None	N/A
DMM168 DMM179	Improve organisational cohesion and effectiveness	Number of PMS frameworks reviewed and submitted to Council by end May 2024	N/A	Manager: PMS	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM169 DMM180	Improve organisational cohesion and effectiveness	Number of Top Layer SDBIP's submitted to the Mayor within 28 days after the approval of the final Budget	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM170 DMM181	Improve organisational cohesion and effectiveness	Number of quarterly performance reports in terms of the Top Layer SDBIP submitted to Portfolio by end June 2024	N/A	Manager: PMS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	20/03/2024	None	N/A
DMM171 DMM182	Improve organisational cohesion and effectiveness	Number of quarterly organisational performance monitoring and evaluation report submitted to Portfolio by end June 2024	N/A	Manager: PMS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	20/03/2024	None	N/A
DMM172 DMM183	Improve organisational cohesion and effectiveness	Number of Technical SDBIP's submitted to the MM by 30 June 2024	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM174 DMM185	Improve organisational cohesion and effectiveness	Number of annual audit plans prepared and submitted to Audit and Performance Committee for approval by end September 2023	N/A	Manager Internal Audit	Meeting Minutes. Attendance Register	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM175 DMM186	Improve organisational cohesion and effectiveness	Number of AC Charters submitted to Council for approval by end September 2023	N/A	Manager Internal Audit	Council Minutes	OpEx	1	0	0	OpEx	Item prepared	N/A	Item to be presented at the next statutory Council meeting
DMM176 DMM187	Improve organisational cohesion and effectiveness	Number of internal Audit Charters submitted to Council for noting by end September 2023	N/A	Manager Internal Audit	Council Minutes	OpEx	1	0	0	OpEx	Item prepared	N/A	Prepare items and send to Council support for items to be added to the next Council sitting
DMM177 DMM188	Improve organisational cohesion and effectiveness	Number of Internal Audit Charters submitted for approval to the Audit Committee by end September 2023	N/A	Manager Internal Audit	Audit Committee Meeting Minutes. Attendance Register	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM178 DMM189	Improve organisational cohesion and effectiveness	Number of Audit Action Plan for 2021/22 submitted to Council by end January 2024	N/A	Manager Internal Audit	Council Minutes	OpEx	1	1	1	OpEx	PAAP presented with the Annual Report at Council on the	N/A	N/A
DMM179 DMM190	Improve organisational cohesion and effectiveness	Number of quarterly submissions of Audit Committee reports to Council facilitated by end June 2024	N/A	Manager Internal Audit	Council Minutes	OpEx	4	1	0	OpEx	Awaiting Statutory Council sitting	Non sitting of Council	Prepare items and send to Council support for items to be added to the next Council sitting
DMM180 DMM191	Improve organisational cohesion and	Number of final audit reports submitted to the Audit and Performance	N/A	Manager Internal Audit	Audit Committee Meeting Minutes. Attendance	OpEx	12	5	3	OpEx	3 reports presented. Revenue Management	1 x IFS project not conducted- late appointment of preparers.	Combined relating audit projects

Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness	Committee by end June 2024			Register						report, AoPi report and Follow-up report.	Human resource limitation	
DMM181 DMM192	Improve organisational cohesion and effectiveness	Number of final Audit reports issued to the Municipal Manager by end June 2024	N/A	Manager Internal Audit	Signed-off Audit Reports	OpEx	12	5	3	OpEx	3 reports presented. Revenue Management report, AoPi report and Follow-up report.	1 x IFS project not conducted- late appointment of preparers. Human resource limitation	Combined relating audit projects

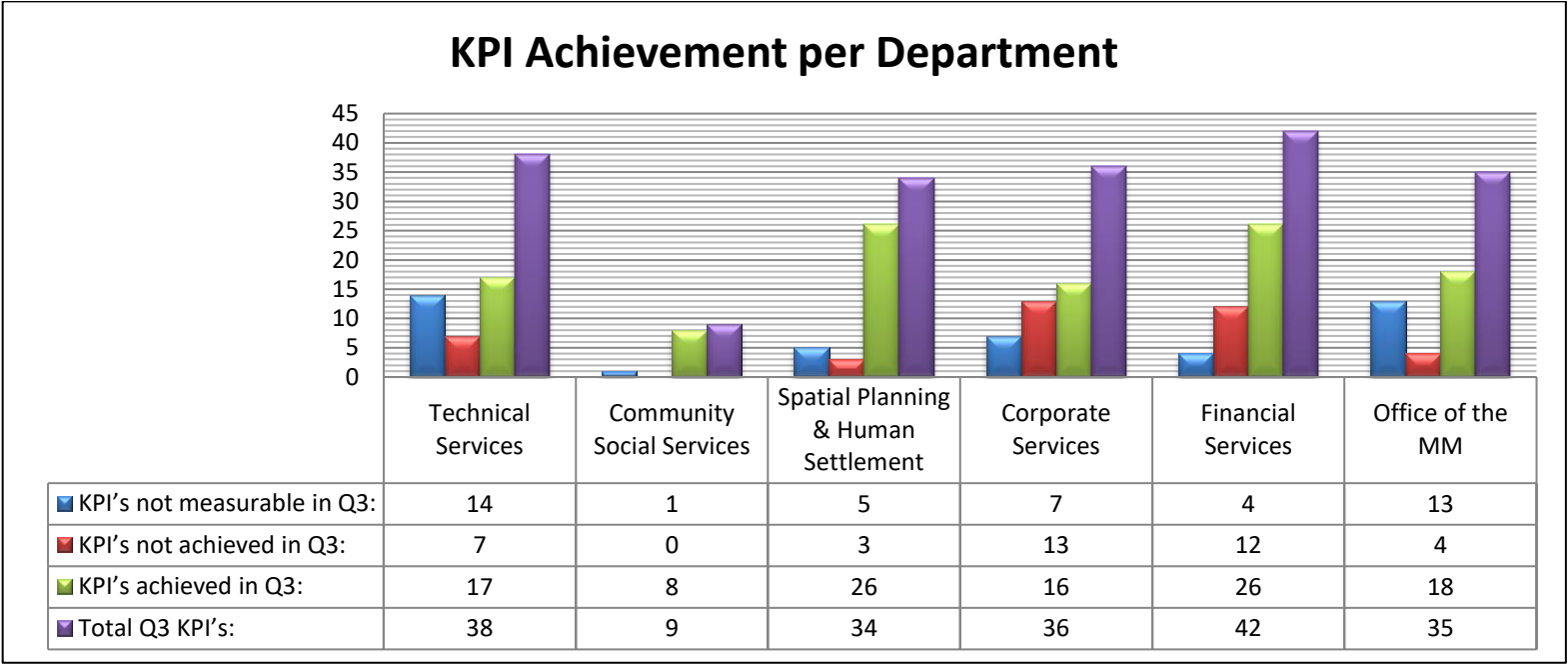
Office of the Municipal Manager – Communications, Events and Marketing									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM182 DMM193	Improve organisational cohesion and effectiveness	Number of bi-annual staff meetings coordinated by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	2	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM183 DMM194	Improve organisational cohesion and effectiveness	Number of monthly management meetings coordinated by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	Achieved	None	N/A
DMM184 DMM195	To promote the municipality as a Brand which strives for excellence	Number of diaries procured for Municipal councillors and officials by end November 2023	N/A	Communication Manager	Delivery Note. Invoices	R 0 OpEx	350	0	0	R 0	Target not measurable in this quarter	N/A	N/A
DMM185 DMM196	To promote the municipality as a Brand which strives	Number of quarterly Municipal Event Management and GTLM Brand Communication reports submitted to	N/A	Communication Manager	Acknowledgement of Receipt		4	1	1	OpEx	Achieved	None	N/A

Office of the Municipal Manager – Communications, Events and Marketing									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	for excellence	the M by end June 2024											
DMM186 DMM197	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly History of Taung Research Project progress reports submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	Subject to external funding	4	1	1	Subject to external funding	Achieved	None	N/A
DMM187 DMM198	To facilitate the flow of information between the municipality and its stakeholders	Number of monthly internal newsletter published by end June 2024	N/A	Communication Manager	Copy of the Newsletter	OpEx	12	3	3	OpEx	Achieved	None	N/A
DMM188 DMM199	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly Rea Dira magazine issues published by end June 2024	N/A	Communication Manager	Delivery note. Copy of Magazine	R 367,000	4	1	1	R 0	Achieved	None	N/A
DMM189 DMM200	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly reports on publication of legislated notice, adverts and website uploads submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM190 DMM201	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly reports submitted to the MM on usage of Social Media by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM191 DMM202	To promote the municipality as a Brand which strives	Number of slots for interviews hosted on Vaaltar FM talk show by end June 2024	N/A	Communication Manager	Signed Questions / CD from Vaaltar	R 561,000	30	5	5	R 0	Achieved	None	N/A

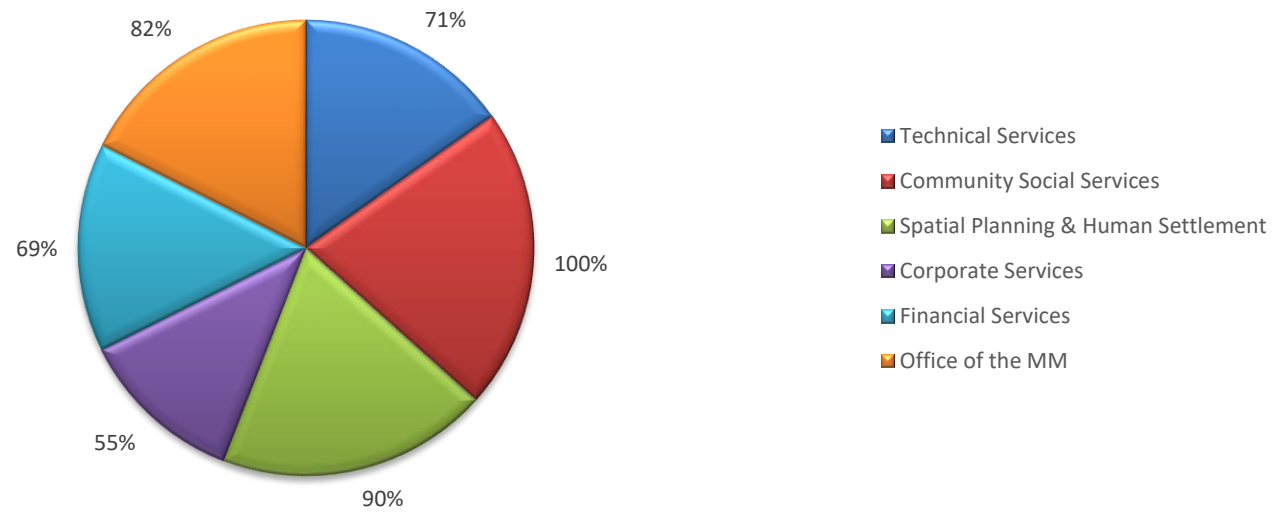
Office of the Municipal Manager – Communications, Events and Marketing									QUARTERLY PERFORMANCE REPORTING: JANUARY TO MARCH 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Revised Budget	Revised Annual Target	Q3 Target	Actual performance achieved Q3	Actual expenditure in Q3	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	for excellence												
DMM192 DMM203	To promote the municipality as a Brand which strives for excellence	Number of quarterly meetings held with Vaaltar FM by end June 2024	N/A	Communication Manager	Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM193 DMM204	To facilitate the flow of information between the municipality and its stakeholders	Number of monthly reports on ad hoc meetings attended submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DMM194 DMM205	Improve organisational cohesion and effectiveness	Number of monthly unit meetings held by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	Achieved	None	N/A

1.3 Summary of Non-Financial Performance Results

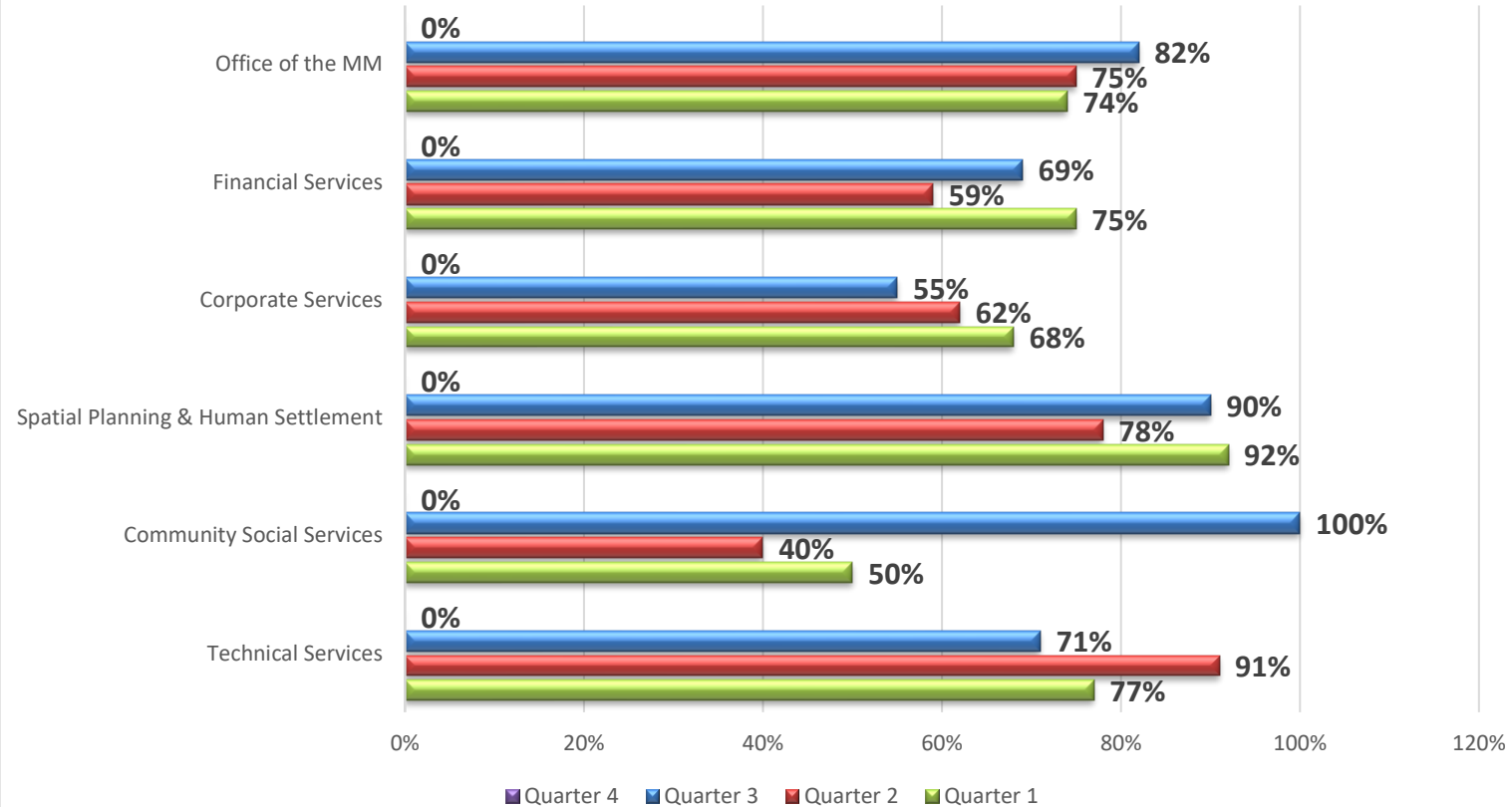
The SDBIP is essentially the municipality’s business plan and is an integral part of the financial planning, implementation, and measurement process. The SDBIP functions as the connection between the strategic plan (IDP), Budget and management performance agreement, and includes detailed information on how the budget will be implemented, by means of forecast, cash flows, Service Delivery targets and indicators.



Average Percntage per Department



2023/24 Quarterly Performance Movement



PART 2: Financial Performance Information

The information contained in this part of the report should be read in conjunction with the Annexure provided.

PART 3: Quality Certificate

I, M.A. Makuapane the Municipal Acting Manager of Greater Taung Local Municipality (NW 396), hereby certify that the: -

3rd Quarterly Performance Report of the 2023/24 FY

for the months of *1 January to 31 March 2023* has been prepared in accordance with Section 52(d) of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.

Signature: _____

Date: *30 April 2024*