

# GREATER TAUNG

LOCAL MUNICIPALITY



## MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

FOR THE FINANCIAL YEAR 2023/24

JULY – DECEMBER 2023

**We are a Municipality in Pursuit of Excellence**

## EXECUTIVE STRUCTURE

Mr. M.A Makuapane: Municipal Manager

Ms. N.G Dibelane: Acting Chief Financial Officer

Ms. D.E Mokoma: Director Corporate Services

Mr. M.A. Makuapane: Director Spatial Planning and Human Settlement

Mrs. T.J. Makgolo: Acting Director Community Social Services

Mr. M.H. Keohitletse: Acting Director Technical Services

## GRADING OF LOCAL AUTHORITY

Category B

## EXTERNAL AUDITORS

Office of the Auditor-General

## AUDIT COMMITTEE

Mr. A. Nchoe (Chairperson)

Mr. R. Rantao

Ms. M. Ralikonyana

## BANKERS

ABSA

## REGISTERED OFFICE

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## □ GLOSSARY

|                                           |                                                                                                                                                                                                                                                                                                                                     |
|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Adjustments Budget</b>                 | Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year                                                                                                                                                                                                         |
| <b>Allocations</b>                        | Money received from Provincial or National Government or other municipalities                                                                                                                                                                                                                                                       |
| <b>AFS</b>                                | Annual Financial Statements                                                                                                                                                                                                                                                                                                         |
| <b>AG</b>                                 | Auditor-General                                                                                                                                                                                                                                                                                                                     |
| <b>Budget</b>                             | The financial plan of the Municipality                                                                                                                                                                                                                                                                                              |
| <b>Budget Related Policy</b>              | Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy                                                                                                                                                                            |
| <b>Capital Expenditure</b>                | Spending on assets such as land, buildings, and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance                                                                                                                                                           |
| <b>Cash Flow Statement</b>                | A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period |
| <b>CFO</b>                                | Chief Financial Officer                                                                                                                                                                                                                                                                                                             |
| <b>DORA</b>                               | Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government                                                                                                                                                                                                    |
| <b>Equitable Share</b>                    | A general grant paid to municipalities. It is predominantly targeted to help with free basic services                                                                                                                                                                                                                               |
| <b>Fruitless and wasteful expenditure</b> | Expenditure that was made in vain and would have been avoided had reasonable care been exercised.                                                                                                                                                                                                                                   |
| <b>GFS</b>                                | Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities                                                                                                                                                                                 |
| <b>GGP</b>                                | Gross Geographical Product                                                                                                                                                                                                                                                                                                          |
| <b>GRAP</b>                               | Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared                                                                                                                                                                                                           |
| <b>IDP</b>                                | Integrated Development Plan. The main strategic planning document of the Municipality                                                                                                                                                                                                                                               |
| <b>KPIs</b>                               | Key Performance Indicators                                                                                                                                                                                                                                                                                                          |
| <b>MFMA</b>                               | The Municipal Finance Management Act – No. 53 of 2003. The principal piece of legislation relating to municipal financial management                                                                                                                                                                                                |
| <b>MIG</b>                                | Municipal Infrastructure Grant                                                                                                                                                                                                                                                                                                      |

|                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>MTREF</b>                    | Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position                                                                                                                                                                                                                  |
| <b>NT</b>                       | National Treasury                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Net Assets</b>               | Net assets are the residual interest in the assets of the entity after deducting all its liabilities. This means the net assets of the municipality equates to the "net wealth" of the municipality, after all assets were sold/recovered and all liabilities paid. Transactions which do not meet the definition of Revenue or Expenses, such as increases in values of Property, Plant and Equipment where there is no inflow or outflow of resources are accounted for in Net Assets |
| <b>Operating Expenditure</b>    | Spending on the day-to-day expenses of the Municipality such as salaries and wages                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>PIs</b>                      | Performance Indicators                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Rates</b>                    | Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand                                                                                                                                                                                                                                                                                                                       |
| <b>R&amp;M</b>                  | Repairs and maintenance on property, plant, and equipment                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <b>SALGA</b>                    | South African Local Government Association                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>SCM</b>                      | Supply Chain Management                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>SDBIP</b>                    | Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates                                                                                                                                                                                                                                                                                                                                                  |
| <b>Strategic Objectives</b>     | The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives                                                                                                                                                                                                                                                                                                                                    |
| <b>Unauthorised expenditure</b> | Generally, spends without, or in excess of, an approved budget                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Virement</b>                 | A transfer of budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Virement Policy</b>          | The policy that sets out the rules for budget transfers, virements are usually allowed within a vote. Transfers between votes must be agreed by Council through an Adjustment                                                                                                                                                                                                                                                                                                           |

## □ **PART 1: IN-YEAR REPORT**

### **1. Introduction**

In terms of Section 72(1) of the Municipal Finance Management Act 56 of 2003, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations of 2009, the accounting officer of this municipality must by the 25th January of each year: —

- (a) assess the performance of the municipality during the first half of the financial year, taking into account—
  - (i). the monthly statements referred to in section 71 (MFMA) for the first half of the financial year;
  - (ii). the municipality's service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the service delivery and budget implementation plan;
  - (iii). the past year's annual report, and progress on resolving problems identified in the annual report; and;
- (b) submit a report on the assessment to—
  - (i). the mayor of the municipality;
  - (ii). the National Treasury; and
  - (iii). the relevant Provincial Treasury.
- (c) make recommendations as to whether an adjustments budget is necessary; and; recommend revised projections for revenue and expenditure to the extent that this may be necessary.

The financial and non-financial performance of the first six months of 2023/24 financial year informs the mid-term assessment for both budget and performance information as per section 72 of the MFMA.

#### **1.1. The Mayor's Report**

The Greater Taung Local Municipality approved its Service Delivery and Budget Plan in June 2023.

The SDBIP Scorecards represent the performance of each department for the first six month of the 2023/24 financial year.

Assessment was done on both non-financial and financial performance, and it is evident that in some of the planned Service Delivery indicators as per the IDP, SDBIP and budget could not be achieved and that led to under expenditure which necessitated budget adjustment. In some project the municipality experienced over commitment. The municipality has applied for additional funding to endeavour to complete those projects.

In conclusion

The Mid-year budget and performance assessment indicates that:

- (a) An adjustment budget for 2023/24 will be required.

- (b) The revised SDBIP, which formed the basis of the mid-year assessment must include any adjustment as a result of the adjustments budget, must be approved.
- (c) The Performance Agreement of Section 57 employees may have to be amended accordingly.

## **1.2. The Executive Summary**

The Greater Taung Local Municipality will conduct its Mid-Year Budget and Performance review on 26 *January 2023* at the GTLM Administration Boardroom with Management in terms of Section 72(1) of the Municipal Finance Management Act 56 of 2003, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations of 2009.

The primary purpose will be to review the targets and indicators, assess the progress made in spending the budget, project implementation for the first half of the financial year and to consider the adjustment to the 2023/24 budget.

The reports demonstrate the actual service delivery achieved compared with the quarterly targets and explanation of variances is considered. The major service delivery departments i.e., Technical Services, Community Social Services and Spatial Planning & Human Settlement will provide detail in terms of progress with implementation of the budget and completion stage of the various projects.

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**Mr. M.A Makuapane**

**Municipal Manager**

25 January 2024

▪ 1.3.1 National KPA 1: Basic Service Delivery

| TECHNICAL SERVICES         |                                                                                                       |                                                                                                                                                                                                                                                     |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                 |                           |                          |                                 |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|---------------------------------|---------------------------|--------------------------|---------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                       |                                                                                                                                                                                                                                                     | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                 |                           | OCTOBER TO DECEMBER 2023 |                                 |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                   | KPI / Unit of measurement                                                                                                                                                                                                                           | Ward     | Program Driver               | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1  | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2  | Actual expenditure for Q2 |                                                 |                               |                                             |
| DTS01                      | Improve organisational cohesion and effectiveness                                                     | Number of monthly departmental management meetings held by end June 2024                                                                                                                                                                            | N/A      | Director: Technical Services | OpEx          | 12            | 3                                    | 3                               | OpEx                      | 3                        | 3                               | OpEx                      | Achieved                                        | None                          | N/A                                         |
| DTS02                      | Promote a participatory culture and good governance                                                   | Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024                                                                                                                                    | N/A      | Director: Technical Services | OpEx          | 4             | 1                                    | 1                               | OpEx                      | 1                        | 1                               | OpEx                      | Achieved                                        | None                          | N/A                                         |
| DTS03                      | Promote a participatory culture and good governance                                                   | Number of risk registers updated quarterly by end June 2024                                                                                                                                                                                         | N/A      | Director: Technical Services | OpEx          | 4             | 1                                    | 1                               | OpEx                      | 1                        | 1                               | OpEx                      | 05/12/2023                                      | None                          | N/A                                         |
| DTS04                      | Improve organisational cohesion and effectiveness                                                     | Number of monthly Commitment Registers submitted to the CFO by end June 2024                                                                                                                                                                        | N/A      | Director: Technical Services | OpEx          | 12            | 3                                    | 2                               | OpEx                      | 3                        |                                 |                           |                                                 |                               |                                             |
| DTS05                      | Build and strengthen the administrative, institutional and financial capabilities of the municipality | Percentage of the municipal capital budget actually spent on capital projects identified in terms of the IDP (Actual amount spent on projects as identified for the year in the IDP/Total amount spent on capital projects) x 100) by end June 2024 | N/A      | Director: Technical Services | R 53,691,000  | 100%          | 30%                                  | 26%                             | R 13,838,001.88           | 50%                      | 69%                             | R 36,577,251.28           | None                                            | N/A                           | N/A                                         |
|                            |                                                                                                       |                                                                                                                                                                                                                                                     |          |                              | R 0           | 100%          | 30%                                  | No Capital Projects for 2023/24 | N/A                       | 50%                      | No Capital Projects for 2023/24 | None                      | None                                            | N/A                           | N/A                                         |
| DTS06                      | Promote a participatory culture and good governance                                                   | Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective                                                                                                                           | N/A      | Director: Technical Services | OpEx          | 6             | 0                                    | 0                               | OpEx                      | 0                        | 0                               | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                                                                                                                    |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance            | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|------------------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                                                                                                                    | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                                          |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                                                                                                          | Ward     | Program Driver               | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                                          |                                             |
|                            |                                                                                                        | actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024                                      |          |                              |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                                          |                                             |
| TL01 DTS07                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of households in Reivilo provided with access to electricity by end June 2024                                                                                               | 1        | Director: Technical Services | OpEx          | 250           | 250                                  | 298                            | OpEx                      | 250                      | 300                            | OpEx                      | Target achieved                                 | N/A                                      | N/A                                         |
| DTS08                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of air conditioners supplied and installed at Boipelo Library by end March 2024                                                                                             | 1        | Director: Technical Services | R 120,000     | 10            | 3                                    | 0                              | R 0                       | 3                        | 4                              | R 121,958                 | Target achieved                                 | N/A                                      | N/A                                         |
| DTS09                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of approved budget actually spent on the maintenance of air conditioners at Municipal buildings (Total R&M budget spent / Total approved budget x 100) by end June 2024 | 1        | Director: Technical Services | R 700,000     | 90%           | 30%                                  | 0%                             | R 0                       | 60%                      | 17%                            | R 121,958.50              | Target not achieved                             | Late appointment of the service provider | service provider to fast track the process  |
| DTS10                      | Eradicate backlogs in order to                                                                         | Percentage of approved budget actually spent on the                                                                                                                                | 1        | Director: Technical Services | R 5,000,000   | 90%           | 30%                                  | 92%                            | R 4,589,621               | 60%                      | 98%                            | R 4,897,603.75            | Target achieved                                 | N/A                                      | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                                                                                                                               |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                                                                                                                                                                                                | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                                                                                                                               | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                                                                                                                                                                                                |                               |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                                                                                                                     | Ward     | Program Driver               | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                                                                                                                                                                                                |                               |                                             |
|                            | improve access to services and ensure proper operations and maintenance                                | maintenance of electricity network at Reivilo (Total R&M budget spent / Total approved budget x 100) by end June 2024                                                                         |          |                              |               |               |                                      |                                |                           |                          |                                |                           |                                                                                                                                                                                                                                                |                               |                                             |
| DTS11                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of approved budget actually spent on the maintenance of electricity network at Taung & Pudimoe measured as (Total R&M budget spent / Total approved budget x 100) by end June 2024 | 5, 8, 13 | Director: Technical Services | R 3,500,000   | 90%           | 30%                                  | 80%                            | R 2,805,105               | 60%                      | 98%                            | R 4,104,985               | Target achieved                                                                                                                                                                                                                                | N/A                           | N/A                                         |
| TL02 DTS12                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of high mast lights (Phase 7) constructed in various villages by end March 2024                                                                                                        |          | Director: Technical Services | R 9,892,000   | 24            | 0                                    | 0                              | R3,011,637.19             | 0                        | 0                              | R 4,152,604.30            | Progress is at 70%. The contractor has completed the following items: excavation, Concrete works, and installation of 24 High-mast lights. Currently the contractor is busy with Eskom application for connections and installation of lights. | None                          | N/A                                         |
| TL03 DTS13                 | Eradicate backlogs in order to improve access to services and ensure proper operations and             | Number of construction projects of Mothanthanyaneng Community Hall completed by end June 2024                                                                                                 | 16       | Director: Technical Services | R 1,886,000   | 1             | 0                                    | 1                              | R1,557,234.96             | 0                        | Target Achieved in Q1          | N/A                       | N/A                                                                                                                                                                                                                                            | None                          | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                             |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                                                         | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                             | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                                                         |                               |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                   | Ward     | Program Driver               | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                                                         |                               |                                             |
|                            | maintenance                                                                                            |                                                                                             |          |                              |               |               |                                      |                                |                           |                          |                                |                           |                                                                                                         |                               |                                             |
| TL04<br>DTS14              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres of access road constructions completed in Kgomotso by end June 2024    | 20       | Director: Technical Services | R 10,000,000  | 2km           | 0km                                  | 0                              | R2,327,406.96             | 0km                      | 0                              | R1,655,720.53             | Progress is at 32% . The contractor has completed box cutting and roadbed, currently busy with subbase. | None                          | N/A                                         |
| TL05<br>DTS15              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres of access road constructions completed in Molelema by end June 2024    | 15       | Director: Technical Services | R 10,000,000  | 2km           | 0km                                  | 0                              | R0.00                     | 0km                      | 0                              | R3,012,076.80             | Progress is at 26% . The contractor has completed box cutting and roadbed, currently busy with subbase. | None                          | N/A                                         |
| TL06<br>DTS16              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres of access road constructions completed in Extension 7 by end June 2024 | 8        | Director: Technical Services | R 11,492,000  | 2km           | 0km                                  | 0                              | R685,707.17               | 0km                      | 2Km                            | R9,668,943.03             | Achieved                                                                                                | None                          | N/A                                         |
| TL07<br>DTS17              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres of access road constructions completed in Maganeng by end June 2024    | 24       | Director: Technical Services | R 3,422,000   | 3km           | 0km                                  | 3km                            | R3,787,749.87             | 0km                      | Target achieved in Q1          | N/A                       | N/A                                                                                                     | N/A                           | N/A                                         |
| TL08                       | Eradicate                                                                                              | Number of kilometres of                                                                     | 9        | Director:                    |               | 2.6km         | 0km                                  | 3km                            | R1,488,896.47             | 0km                      | Target achieved                | N/A                       | N/A                                                                                                     | N/A                           | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                          |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                                                                                | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                          | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                                                                                |                               |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                | Ward     | Program Driver               | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                                                                                |                               |                                             |
| DTS18                      | backlogs in order to improve access to services and ensure proper operations and maintenance           | access road constructions completed in Buxton by end June 2024                           |          | Technical Services           |               |               |                                      |                                |                           |                          | in Q1                          |                           |                                                                                                                                |                               |                                             |
| TL11<br>DTS19              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres of storm water constructions completed in Kgatleng by end June 2024 | 13       | Director: Technical Services |               | 3km           | 0km                                  | 0                              | R994,639.38               | 0km                      | 0                              | R456,973.00               | Progress is at 85%.All roads are complete. The outstanding work is the 160m of stone-pitched channel.                          | None                          | N/A                                         |
| TL12<br>DTS20              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres storm water channel constructed in Picong by end June 2024          | 16       | Manager: Roads & Storm Water | R 7,000,000   | 2km           | 0km                                  | 0                              | R0.00                     | 0km                      | 0                              | R1,195,884.72             | Progress is at 31%.All excavation complete. The contractor to commence with installation of culvert shaping and stone pitching | None                          | N/A                                         |
| TL22<br>DTS21              | Create an environment that promotes development of local economy and facilitate job creation           | Number of temporary jobs created through local procurement projects by end June 2024     | N/A      | Director: Technical Services | OpEx          | 100           | 25                                   | 74                             | OpEx                      | 50                       | 95                             | OpEx                      | Picong 11 :Molelema 10                                                                                                         | None                          | N/A                                         |
| TL13<br>DTS22              | Eradicate backlogs in order to improve                                                                 | Number of households in Reivilo and Boipelo provided with access to water by end June    | 1        | Director: Technical Services | OpEx          | 497           | 497                                  | 594                            | OpEx                      | 497                      | 687                            | OpEx                      | Target achieved                                                                                                                | None                          | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                                                                                                      |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                      | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|----------------------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                                                                                                      | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                      |                               |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                                                                                            | Ward     | Program Driver               | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                      |                               |                                             |
|                            | access to services and ensure proper operations and maintenance                                        | 2024                                                                                                                                                                 |          |                              |               |               |                                      |                                |                           |                          |                                |                           |                                                                      |                               |                                             |
| TL14 DTS23                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of households in the proclaimed areas provided with access to sanitation by end June 2024                                                                     | 1        | Director: Technical Services | OpEx          | 2 434         | 2 434                                | 2578                           | OpEx                      | 2 434                    | 2461                           | OpEx                      | Target achieved                                                      | None                          | N/A                                         |
| DTS24                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of approved budget actually spent on the maintenance of the water & sewer network (Total R&M budget spent / Total approved budget x 100) by end June 2024 | N/A      | Manager: Water & Sanitation  | R 1,300,000   | 90%           | 30%                                  | 0%                             | R0.00                     | 60%                      | 95%                            | R1,360,229.00             | Target achieved                                                      | N/A                           | N/A                                         |
|                            |                                                                                                        |                                                                                                                                                                      |          |                              | R 1,300,000   | 90%           | 30%                                  | 53%                            | R715,631.00               | 60%                      | 71%                            | R962,823.78               | Target achieved                                                      | N/A                           | N/A                                         |
| DTS25                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of quarterly reports submitted to Portfolio on progress made on rural water and sanitation projects (Projects implemented by DRSM) by end June 2024           | N/A      | Manager: Water & Sanitation  | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Target achieved                                                      | N/A                           | N/A                                         |
| DTS28                      | Create an environment that promotes development of local economy and facilitate job                    | Number of quarterly reports on the implementation of EPWP and MLIP programmes submitted to Council by end June 2024                                                  | N/A      | Manager: Roads & Storm Water | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Reports were submitted to Portfolio Committee, await Council to sit. | N/A                           | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                                                                                                         |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                                                                                                         | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                                                                                               | Ward     | Program Driver               | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | creation                                                                                               |                                                                                                                                                                         |          |                              |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| TL09<br>DTS29              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres of paved roads constructed in Pudimoe by end June 2024                                                                                             | 5        | Manager: Roads & Storm Water | R 3,000,000   | 1km           | 0km                                  | 0                              | R 1,684,915.60            | 0km                      | 960m                           | R2,952,310.74             | None.                                           | N/A                           | N/A                                         |
| TL10<br>DTS30              | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometres of paved roads constructed in Reivilo by end June 2024                                                                                             | 1        | Manager: Roads & Storm Water | R 0           | 1.6km         | 0km                                  | 2.266km                        | R -                       | 0km                      | Target achieved in Q1.         | R-                        | None.                                           | N/A                           | N/A                                         |
| DTS31                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of trailers procured for the Roads Unit by end March 2024                                                                                                        | N/A      | Manager: Roads & Storm Water | R 200,000     | 1             | 0                                    | 0                              | R 0                       | 0                        | 0                              | R 0                       | Target not measurable in Q2.                    |                               |                                             |
| DTS32                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of approved budget actually spent on the maintenance of roads infrastructure network (Total R&M budget spent / Total approved budget X 100) by end June 2024 | N/A      | Manager: Roads & Storm Water | R 150,000     | 90%           | 30%                                  | 87%                            | R 131,000                 | 60%                      | 87%                            | R 131,000                 | Target achieved                                 | N/A                           | N/A                                         |
| DTS33                      | Eradicate                                                                                              | Percentage of                                                                                                                                                           | N/A      | Manager:                     | R 100,000     | 90%           | 0%                                   | 0%                             | R                         | 0%                       | 0%                             | R 0                       | Target not                                      | N/A                           | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                                                                                   |          |                     |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                                                                                   | PLANNING |                     |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                                                                         | Ward     | Program Driver      | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | backlogs in order to improve access to services and ensure proper operations and maintenance           | approved budget actually spent on the maintenance of storm water channels (Total R&M budget spent / Total approved budget X 100) by end June 2024 |          | Roads & Storm Water |               |               |                                      |                                | -                         |                          |                                |                           | measurable in this quarter                      |                               |                                             |
| DTS34                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of graders procured for Roads & Storm Water by end March 2024                                                                              | N/A      | Manager: Fleet      | R 2,700,000   | 1             | 0                                    | 1                              | R 2,492,058               | 0                        | Target achieved in Q1          | R 2,492,058               | N/A                                             | N/A                           | N/A                                         |
| DTS35                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of water truck procured for the Water Unit by end March 2024                                                                               | N/A      | Manager: Fleet      | R 1,500,000   | 1             | 0                                    | 0                              | R 0                       | 0                        | 0                              | R 0                       | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DTS36                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of quarterly reports submitted to Portfolio on the management of the Municipal Fleet and Workshop by end of June 2024                      | N/A      | Manager: Fleet      | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | Opex                      | Target achieved                                 | None                          | N/A                                         |
| DTS37                      | Eradicate backlogs in order to improve                                                                 | Percentage of approved budget actually spent on maintaining the                                                                                   | N/A      | Manager: Fleet      | R 5,500,000   | 75%           | 25%                                  | 47%                            | R2 835 017.87             | 45%                      | 97%                            | R 5,801,433.09            | Target achieved                                 | None                          | N/A                                         |

| TECHNICAL SERVICES         |                                                                                                        |                                                                                                                                                                                       |          |                |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                                                                                                                       | PLANNING |                |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                                                                                                             | Ward     | Program Driver | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | access to services and ensure proper operations and maintenance                                        | Municipal Fleet and Workshop (Total R&M budget spent / Total approved budget X 100) by end June 2024                                                                                  |          |                |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| DTS38                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of approved budget actually spent on wet fuel consumption of the Municipal Fleet and Workshop (Total wet fuel budget spent / Total approved budget X 100) by end June 2024 | N/A      | Manager: Fleet | R 4,500,000   | 75%           | 25%                                  | 48%                            | R 238,576.06              | 45%                      | 100%                           | R 4,991,016.70            | Target achieved                                 | None                          | N/A                                         |
| DTS39                      | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of annual reports on safety checks conducted on all municipal mechanical equipment as prescribed by the OHS Act submitted to Portfolio by end June 2024                        | N/A      | Manager: Fleet | OpEx          | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |

| COMMUNITY SOCIAL SERVICES  |                                                   |                                                                          |          |                                    |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance                              | Measures to be taken to improve performance |
|----------------------------|---------------------------------------------------|--------------------------------------------------------------------------|----------|------------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|------------------------------------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                   |                                                                          | PLANNING |                                    |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                                                            |                                             |
| REF                        | Strategic Objective                               | KPI / Unit of measurement                                                | Ward     | Programme Driver                   | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                                                            |                                             |
| DSS40                      | Improve organisational cohesion and effectiveness | Number of monthly departmental management meetings held by end June 2024 | N/A      | Director: Community Social Service | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 1                              | OpEx                      | 10/10/2023                                      | Most of Unit Managers were on leave towards festive season | None                                        |
| DSS41                      | Promote a participatory culture and good          | Number of quarterly reports submitted to Portfolio on the                | N/A      | Director: Community Social Service | OpEx          | 4             | 1                                    | 0                              | OpEx                      | 1                        | 1                              | OpEx                      | 01/11/2023                                      | None                                                       | N/A                                         |

| COMMUNITY SOCIAL SERVICES  |                                                                                              |                                                                                                                                                                                                                                                                         |              |                                    |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                   | Reasons for under performance | Measures to be taken to improve performance |
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| YEAR UNDER REVIEW: 2023/24 |                                                                                              |                                                                                                                                                                                                                                                                         | PLANNING     |                                    |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                   |                               |                                             |
| REF                        | Strategic Objective                                                                          | KPI / Unit of measurement                                                                                                                                                                                                                                               | Ward         | Programme Driver                   | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                   |                               |                                             |
|                            | governance                                                                                   | implementation of Council Resolutions by end June 2024                                                                                                                                                                                                                  |              |                                    |               |               |                                      |                                |                           |                          |                                |                           |                                                                   |                               |                                             |
| DSS42                      | Promote a participatory culture and good governance                                          | Number of quarterly risk registers updated by end June 2024                                                                                                                                                                                                             | N/A          | Director: Community Social Service | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 05/12/2023                                                        | None                          | N/A                                         |
| DSS43                      | Promote a participatory culture and good governance                                          | Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024 | N/A          | Director: Community Social Service | OpEx          | 6             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter                             | N/A                           | N/A                                         |
| DSS44                      | To maintain and control public amenities and areas to promote a safe and healthy environment | Number of security motor gates installed at the Political and Admin Office by end December 2023                                                                                                                                                                         | N/A          | Manager: Amenities                 | R 100,000     | 2             | 0                                    | 0                              | R 0                       | 2                        | 0                              | R 0                       | The project could not be implemented due to budgetary constraints | No budget to fund the project | SDBIP to be revised to remove the KPI       |
| DSS45                      | To maintain municipal amenities and public areas to promote a safe and healthy environment   | Number of maintenance projects at Maphoitsile, Qhoo, Boipelo, Matlhako and Picong Community Halls completed by end September 2023                                                                                                                                       | 1, 5, 16, 17 | Manager: Amenities                 | R 150,000     | 4             | 0                                    | 0                              | R 0                       | 4                        | 0                              | R 0                       | The project could not be implemented due to budgetary constraints | No budget to fund the project | SDBIP to be revised to remove the KPI       |
| DSS46                      | To maintain municipal amenities and public areas to promote a safe                           | Number of diamond mesh fences replaced at Kokomeng Thusong Centre by end September 2023                                                                                                                                                                                 | 23           | Manager: Amenities                 | R 50,000      | 1             | 0                                    | 0                              | R 0                       | 1                        | 0                              | R 0                       | The project could not be implemented due to budgetary constraints | No budget to fund the project | SDBIP to be revised to remove the KPI       |

| COMMUNITY SOCIAL SERVICES  |                                                                                            |                                                                                                           |          |                        |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                   | Reasons for under performance | Measures to be taken to improve performance |
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| YEAR UNDER REVIEW: 2023/24 |                                                                                            |                                                                                                           | PLANNING |                        |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                   |                               |                                             |
| REF                        | Strategic Objective                                                                        | KPI / Unit of measurement                                                                                 | Ward     | Programme Driver       | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                   |                               |                                             |
|                            | and healthy environment                                                                    |                                                                                                           |          |                        |               |               |                                      |                                |                           |                          |                                |                           |                                                                   |                               |                                             |
| DSS47                      | To maintain municipal amenities and public areas to promote a safe and healthy environment | Number of carports erected at the Longaneng Thusong Centre by end September 2023                          | 16       | Manager: Amenities     | R 60,000      | 2             | 0                                    | 0                              | R 0                       | 2                        | 0                              | R 0                       | The project could not be implemented due to budgetary constraints | No budget to fund the project | SDBIP to be revised to remove the KPI       |
| DSS48                      | To maintain municipal amenities and public areas to promote a safe and healthy environment | Number of burglar bar installation projects at Leshobo Community Halls completed by end December 2023     | 7        | Manager: Amenities     | R 80,000      | 1             | 0                                    | 0                              | R 0                       | 0                        | 0                              | R 0                       | The project could not be implemented due to budgetary constraints | No budget to fund the project | SDBIP to be revised to remove the KPI       |
| DSS49                      | Improve the culture of reading                                                             | Number of theme-based reading programmes conducted at various Municipal Libraries by end April 2024       | N/A      | Chief Librarian        | R 20,000      | 1             | 0                                    | 0                              | R 0                       | 0                        | Not measurable in this Quarter | R 0                       | Measured in Q3                                                    | None                          | None                                        |
| DSS50                      | Improve the culture of reading                                                             | Number of holiday programmes conducted at various Municipal Libraries by end December 2023                | N/A      | Chief Librarian        | OpEx          | 5             | 0                                    | 0                              | OpEx                      | 5                        | Not measurable in this Quarter | R 0                       | Measurable in Q4                                                  | None                          | None                                        |
| DSS51                      | Improve the culture of reading                                                             | Number of reading / spelling bee programmes conduted as a sustainable programme by end June 2024          | N/A      | Chief Librarian        | R 70,000      | 1             | 0                                    | 0                              | R 0                       | 0                        | Not measurable in this Quarter | R 0                       | Measurable in Q4                                                  | None                          | None                                        |
| DSS52                      | Promote literacy in communities through comprehensive Library Services                     | Number of reports submitted to Portfolio on all library services at all municipal libraries end June 2024 | N/A      | Chief Librarian        | OpEx          | 4             | 1                                    | 0                              | OpEx                      | 1                        | 1                              | OpEx                      | Report submitted to Portfolio                                     | None                          | None                                        |
| DSS53                      | Accelerate waste removal by                                                                | Number of fencing projects of the Taung                                                                   | N/A      | Manager: Environmental | R 250,000     | 1             | 0                                    | 0                              | R 0                       | 0                        | 1                              | R 0                       | KPI to be revised in this                                         | Budget constraints and cost   | N/A                                         |

| COMMUNITY SOCIAL SERVICES  |                                                                                                        |                                                                                                         |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance                    | Measures to be taken to improve performance |
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| YEAR UNDER REVIEW: 2023/24 |                                                                                                        |                                                                                                         | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                                                  |                                             |
| REF                        | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                               | Ward     | Programme Driver             | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                                                  |                                             |
|                            | providing waste removal in formal areas                                                                | temporary landfill sites completed by end June 2024                                                     |          |                              |               |               |                                      |                                |                           |                          |                                |                           | Quarter                                         | containment measures                             |                                             |
| TL15 DSS54                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of households in proclaimed areas provided with access to weekly refuse removal by end June 2024 | N/A      | Director: Community Services | OpEx          | 2 507         | 2 507                                | 2 758                          | OpEx                      | 2 507                    | 2,758                          | OpEx                      | Achieved                                        | None                                             | N/A                                         |
| DSS55                      | To maintain municipal amenities and public areas to promote a safe and healthy environment             | Number of beautification projects completed at the Depot Halls by end March 2024                        | N/A      | Manager: Environmental       | R 50,000      | 1             | 0                                    | 0                              | R 0                       | 0                        | 0                              | R 0                       | KPI to be revised in this Quarter               | Budget constraints and cost containment measures | N/A                                         |
| DSS56                      | To maintain municipal amenities and public areas to promote a safe and healthy environment             | Number trees supplied to all Wards during National Arbour Week by end September 2023                    | N/A      | Manager: Environmental       | R 50,000      | 240           | 240                                  | 0                              | R 0                       | 0                        | 0                              | R 0                       | Not achieved                                    | Budget constraints and cost containments         | N/A                                         |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                   |                                                                          |          |                                               |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
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| YEAR UNDER REVIEW: 2023/24          |                                                   |                                                                          | PLANNING |                                               |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                                 | Strategic Objective                               | KPI / Unit of measurement                                                | Ward     | Programme Driver                              | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
| DSP57                               | Improve organisational cohesion and effectiveness | Number of monthly departmental management meetings held by end June 2024 | N/A      | Director: Spatial Planning & Human Settlement | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 2                              | OpEx                      | 17 /10/2023<br>12/12/2023                       |                               |                                             |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                     |                                                                                                                                                                                                                                                                         |          |                                               |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
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| YEAR UNDER REVIEW: 2023/24          |                                                     |                                                                                                                                                                                                                                                                         | PLANNING |                                               |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                                 | Strategic Objective                                 | KPI / Unit of measurement                                                                                                                                                                                                                                               | Ward     | Programme Driver                              | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
| DSP58                               | Promote a participatory culture and good governance | Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024                                                                                                                                                        | N/A      | Director: Spatial Planning & Human Settlement | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 19/10/2023                                      | None                          | N/A                                         |
| DSP59                               | Promote a participatory culture and good governance | Number of risk registers updated by end June 2024                                                                                                                                                                                                                       | N/A      | Director: Spatial Planning & Human Settlement | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 05/12/2023                                      | None                          | N/A                                         |
| DSP60                               | Promote a participatory culture and good governance | Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024 | N/A      | Director: Spatial Planning & Human Settlement | OpEx          | 6             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DSP61                               | Promote a participatory culture and good governance | Number of IDP Process Plans for (y+1) submitted to Council for approval by end August (y0) 2023                                                                                                                                                                         | N/A      | Manager: IDP                                  | OpEx          | 1             | 1                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DSP62                               | Promote a participatory culture and good governance | Number of Consolidated CBP Input Sections in the draft IDP for (y+1) by the end of March 2024                                                                                                                                                                           | N/A      | Manager: IDP                                  | OpEx          | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DSP63                               | Promote a participatory culture and good governance | Number of IDP Rep forum meetings held by early March (y0) 2024                                                                                                                                                                                                          | N/A      | Manager: IDP                                  | OpEx          | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                      |                                                                                                                                                            |          |                                                          |                  |                  | PERFORMANCE REPORTING AND MONITORING |                                      |                                 |                          |                                      |                                 | Performance<br>comments /<br>progress if not<br>achieved                                                                                                                                   | Reasons for<br>under<br>performance                        | Measures to<br>be taken to<br>improve<br>performance                                             |
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| YEAR UNDER REVIEW: 2023/24          |                                                                                      |                                                                                                                                                            | PLANNING |                                                          |                  |                  | JULY TO SEPTEMBER 2023               |                                      |                                 | OCTOBER TO DECEMBER 2023 |                                      |                                 |                                                                                                                                                                                            |                                                            |                                                                                                  |
| REF                                 | Strategic<br>Objective                                                               | KPI / Unit of<br>measurement                                                                                                                               | Ward     | Programme<br>Driver                                      | Annual<br>Budget | Annual<br>Target | Q1<br>Target                         | Actual<br>performance<br>achieved Q1 | Actual<br>expenditure<br>for Q1 | Q2<br>Target             | Actual<br>performance<br>achieved Q2 | Actual<br>expenditure<br>for Q2 |                                                                                                                                                                                            |                                                            |                                                                                                  |
| DSP64                               | Promote a<br>participatory<br>culture and<br>good<br>governance                      | Number of draft IDP<br>Documents for (y+1)<br>tabled to Council by the<br>end of March (y0) 2024                                                           | N/A      | Manager:<br>IDP                                          | OpEx             | 1                | 0                                    | 0                                    | OpEx                            | 0                        | 0                                    | OpEx                            | Target not<br>measurable in this<br>quarter                                                                                                                                                | N/A                                                        | N/A                                                                                              |
| DSP65                               | Promote a<br>participatory<br>culture and<br>good<br>governance                      | Number of IDP/Budget<br>Road shows held for the<br>(y0) during May 2024                                                                                    | N/A      | Manager:<br>IDP                                          | R 800,000        | 5                | 0                                    | 0                                    | R 0                             | 0                        | 0                                    | OpEx                            | Target not<br>measurable in this<br>quarter                                                                                                                                                | N/A                                                        | N/A                                                                                              |
| TL35<br>DSP66                       | Promote a<br>participatory<br>culture and<br>good<br>governance                      | Number of Final IDP<br>Documents for (y+1)<br>tabled to Council by the<br>end May (y0) 2024                                                                | N/A      | Director<br>Spatial<br>Planning &<br>Human<br>Settlement | OpEx             | 1                | 0                                    | 0                                    | OpEx                            | 0                        | 0                                    | OpEx                            | Target not<br>measurable in this<br>quarter                                                                                                                                                | N/A                                                        | N/A                                                                                              |
| DSP67                               | Promote a<br>comprehensive<br>management of<br>all land<br>development<br>activities | Number of feasibility<br>studies completed for an<br>alternative access road<br>into Taung by end June<br>2024                                             | 5        | Town<br>Planning<br>Manager                              | R 0              | 4                | 1                                    | 1                                    | R149,700                        | 1                        | 1                                    | R 0                             | The project is<br>currently at phase 2(<br>Status quo analysisi).<br>The service provider<br>requested to extend<br>the scope of work by<br>appointing a<br>specialist traffic<br>engineer | There is no<br>budget for the<br>extended scope<br>of work | The unit will<br>request<br>additional<br>funds during<br>the budget re-<br>adjustment<br>period |
| DSP68                               | Promote a<br>comprehensive<br>management of<br>all land<br>development<br>activities | Number of quarterly<br>reports submitted to<br>Portfolio on the<br>preliminary studies for the<br>Township establishment<br>in Pudimoe by end June<br>2024 | 5        | Town<br>Planning<br>Manager                              | OpEx             | 4                | 1                                    | 1                                    | R94,900                         | 1                        | 1                                    | R 0                             | The project is<br>complete                                                                                                                                                                 | N/A                                                        | N/A                                                                                              |
| DSP69                               | Promote a<br>comprehensive<br>management of<br>all land<br>development<br>activities | Number of quarterly<br>reports submitted to<br>Portfolio on the Pudimoe<br>Environmental Impact<br>Assessment by end June<br>2024                          | 5        | Town<br>Planning<br>Manager                              | OpEx             | 4                | 1                                    | 1                                    | R0                              | 1                        | 1                                    | R 0                             | The project is<br>complete                                                                                                                                                                 | N/A                                                        | N/A                                                                                              |
| DSP70                               | Promote a<br>comprehensive                                                           | Number of quarterly<br>reports submitted to                                                                                                                | N/A      | Town<br>Planning                                         | OpEx             | 4                | 1                                    | 1                                    | R 201,250                       | 1                        | 1                                    | R 0                             | The unit is waiting for<br>the service provider                                                                                                                                            | N/A                                                        | Constant<br>follow up with                                                                       |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                      |                                                                                                                                            |          |                             |                  |                  | PERFORMANCE REPORTING AND MONITORING |                                      |                                 |                          |                                      |                                 | Performance<br>comments /<br>progress if not<br>achieved                                                                                                                                                                                                                                                                                                                                     | Reasons for<br>under<br>performance                        | Measures to<br>be taken to<br>improve<br>performance                                             |
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| YEAR UNDER REVIEW: 2023/24          |                                                                                      |                                                                                                                                            | PLANNING |                             |                  |                  | JULY TO SEPTEMBER 2023               |                                      |                                 | OCTOBER TO DECEMBER 2023 |                                      |                                 |                                                                                                                                                                                                                                                                                                                                                                                              |                                                            |                                                                                                  |
| REF                                 | Strategic<br>Objective                                                               | KPI / Unit of<br>measurement                                                                                                               | Ward     | Programme<br>Driver         | Annual<br>Budget | Annual<br>Target | Q1<br>Target                         | Actual<br>performance<br>achieved Q1 | Actual<br>expenditure<br>for Q1 | Q2<br>Target             | Actual<br>performance<br>achieved Q2 | Actual<br>expenditure<br>for Q2 |                                                                                                                                                                                                                                                                                                                                                                                              |                                                            |                                                                                                  |
|                                     | management of<br>all land<br>development<br>activities                               | Portfolio on the Spatial<br>Development Framework<br>(SDF) review by end June<br>2024                                                      |          | Manager                     |                  |                  |                                      |                                      |                                 |                          |                                      |                                 | to give us a date in<br>January for the PSC<br>meeting to discuss<br>the spatial proposal                                                                                                                                                                                                                                                                                                    |                                                            | the service<br>provider to get<br>a date for the<br>PSC meeting                                  |
| DSP71                               | Promote a<br>comprehensive<br>management of<br>all land<br>development<br>activities | Number of quarterly<br>reports submitted to<br>Portfolio on the<br>identification of new<br>graveyard sites by end<br>June 2024            | N/A      | Town<br>Planning<br>Manager | OpEx             | 4                | 1                                    | 1                                    | R0                              | 1                        | 1                                    | R 0                             | The unit need to<br>appoint a service<br>provider to conduct<br>environmental<br>studied on the 4,9<br>hacture                                                                                                                                                                                                                                                                               | There is no<br>budget to appoint<br>a service provider     | The unit will<br>request<br>additional<br>funds during the<br>budget re-<br>adjustment<br>period |
| DSP72                               | Promoting<br>security of land<br>tenure                                              | Number of quarterly<br>progress reports on<br>properties registered with<br>the Deeds Office<br>submitted to Portfolio by<br>end June 2024 | 1, 5, 11 | Town<br>Planning<br>Manager | R 0              | 4                | 1                                    | 1                                    | R 187,593                       | 1                        | 1                                    | R 0                             | 23 properties<br>registered. We are<br>still waiting for other<br>properties to be<br>registerd and verified                                                                                                                                                                                                                                                                                 | The contract with<br>the service<br>provider has<br>lapsed | The unit will<br>draft<br>specifications<br>and submit to<br>supply chain<br>unit                |
| DSP73                               | Promote a<br>comprehensive<br>management of<br>all land<br>development<br>activities | Number of quarterly<br>reports on the<br>implementation of<br>SPLUMA submitted to<br>Portfolio by end June<br>2024                         | N/A      | Town<br>Planning<br>Manager | R 600,000        | 4                | 1                                    | 1                                    | R 2,019                         | 1                        | 1                                    | R 0                             | The MPT sat on 16<br>November 2023 to<br>consider 2 land use<br>applications. Erf 534<br>Pudimoe was<br>rejected because of<br>the restrictive<br>conditions on the title<br>deed. Taung<br>Extension 6 park<br>closure, rezoning and<br>subdivision was<br>approved with<br>conditions. We are<br>waiting for Eskom for<br>additional information<br>regarding the<br>servitude on the site | N/A                                                        | None                                                                                             |
| DSP74                               | Promote a<br>comprehensive<br>management of<br>all land<br>development<br>activities | Number of quarterly<br>reports submitted to<br>Portfolio on town planning<br>land development<br>applications by end June<br>2024          | N/A      | Town<br>Planning<br>Manager | OpEx             | 4                | 1                                    | 1                                    | R0                              | 1                        | 1                                    | R0                              | The unit received 5<br>Applications. 4<br>consent land use<br>applicatations for<br>telecommunication<br>masts(<br>Nhole,Pudimoes,                                                                                                                                                                                                                                                           | N/A                                                        | N/A                                                                                              |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                                                             |                                                                                                                                                           |          |                                |                  |                  | PERFORMANCE REPORTING AND MONITORING |                                      |                                 |                          |                                      |                                 | Performance<br>comments /<br>progress if not<br>achieved                                                 | Reasons for<br>under<br>performance | Measures to<br>be taken to<br>improve<br>performance |
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| YEAR UNDER REVIEW: 2023/24          |                                                                                                                             |                                                                                                                                                           | PLANNING |                                |                  |                  | JULY TO SEPTEMBER 2023               |                                      |                                 | OCTOBER TO DECEMBER 2023 |                                      |                                 |                                                                                                          |                                     |                                                      |
| REF                                 | Strategic<br>Objective                                                                                                      | KPI / Unit of<br>measurement                                                                                                                              | Ward     | Programme<br>Driver            | Annual<br>Budget | Annual<br>Target | Q1<br>Target                         | Actual<br>performance<br>achieved Q1 | Actual<br>expenditure<br>for Q1 | Q2<br>Target             | Actual<br>performance<br>achieved Q2 | Actual<br>expenditure<br>for Q2 |                                                                                                          |                                     |                                                      |
|                                     |                                                                                                                             |                                                                                                                                                           |          |                                |                  |                  |                                      |                                      |                                 |                          |                                      |                                 | Modimong,<br>Kgomotso). Rezoning<br>and suddivision for<br>primary school(<br>Mokgareng)                 |                                     |                                                      |
| DSP75                               | Promote a<br>comprehensive<br>management of<br>all land<br>development<br>activities                                        | Number of quarterly<br>reports submitted to<br>Portfolio on the Taung<br>Ext. 6 Park closure<br>(rezoning and<br>subdivision) by end June<br>2024         | 11       | Town<br>Planning<br>Manager    | OpEx             | 4                | 1                                    | 1                                    | R0                              | 1                        | 1                                    | R0                              | The application was<br>approved with<br>conditions pending<br>the verification of<br>servitudes by Eskom | N/A                                 | N/A                                                  |
| DSP76                               | Promote<br>compliance with<br>National<br>Building<br>regulations                                                           | Number of quarterly<br>reports submitted to<br>Portfolio on Building plan<br>assessments by end June<br>2024                                              | N/A      | Chief<br>Building<br>Inspector | OpEx             | 4                | 1                                    | 1                                    | OpEx                            | 1                        | 4                                    | OpEx                            | Achieved                                                                                                 | N/A                                 | None                                                 |
| DSP77                               | Promote<br>compliance with<br>National<br>Building<br>regulations                                                           | Number of quarterly<br>reports submitted to<br>Portfolio on the inspection<br>conducted of buildings<br>under construction by end<br>June 2024            | N/A      | Chief<br>Building<br>Inspector | OpEx             | 4                | 1                                    | 1                                    | OpEx                            | 1                        | 4                                    | OpEx                            | Achieved                                                                                                 | N/A                                 | None                                                 |
| DSP78                               | Eradicate<br>backlogs in<br>order to improve<br>access to<br>services and<br>ensure proper<br>operations and<br>maintenance | Number of quarterly<br>reports submitted to<br>Portfolio on the<br>implementation of low-<br>cost housing projects by<br>LGHS in GTLM by end<br>June 2024 | N/A      | Manager:<br>Housing            | OpEx             | 4                | 1                                    | 1                                    | OpEx                            | 1                        | 1                                    | OpEx                            | Achieved                                                                                                 | N/A                                 | None                                                 |
| DSP79                               | Promote<br>integrated<br>human<br>settlements                                                                               | Number of quarterly<br>reports submitted to<br>Portfolio on the Housing<br>Accreditation progress in<br>GTLM by end June 2024                             | N/A      | Manager:<br>Housing            | OpEx             | 4                | 1                                    | 1                                    | OpEx                            | 1                        | 1                                    | OpEx                            | Achieved                                                                                                 | N/A                                 | None                                                 |
| DSP80                               | Promote<br>integrated<br>human                                                                                              | Number of quarterly<br>reports submitted to<br>Portfolio on the facilitation                                                                              | N/A      | Manager:<br>Housing            | OpEx             | 4                | 1                                    | 1                                    | OpEx                            | 1                        | 1                                    | OpEx                            | Achieved                                                                                                 | N/A                                 | none                                                 |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                                        |                                                                                                                                 |                  |                                              |                 |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|-------------------------------------|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|------------------|----------------------------------------------|-----------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24          |                                                                                                        |                                                                                                                                 | PLANNING         |                                              |                 |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                                 | Strategic Objective                                                                                    | KPI / Unit of measurement                                                                                                       | Ward             | Programme Driver                             | Annual Budget   | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                                     | settlements                                                                                            | of the Geotechnical Study Reports for the Low-Cost housing projects by the LGHS in GTLM by end June 2024                        |                  |                                              |                 |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| DSP82                               | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of procurement facilitations of a Double Cab 4x4 from by the PDMSby the end of December 2024                             | N/A              | Manager: Housing                             | R600,000 (PDMC) | 1             | 0                                    | 0                              | R 0                       | 1                        | 0                              | R600,000 (PDMC)           | Matter is still by the SCM office               |                               |                                             |
| DSP83                               | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of housing consumer awareness campaigns hosted by end June 2024                                                          | 6, 8, 9, 15 & 16 | Manager: Housing                             | OpEx            | 4             | 1                                    | 1                              | OpEx                      | 1                        | 2                              | OpEx                      | 21/11/2023<br>22/11/2023                        | N/A                           | None                                        |
| DSP84                               | Promote integrated human settlements                                                                   | Number of quarterly reconciliation reports submitted to Portfolio on leased municipal rental properties leased by end June 2024 | N/A              | Manager: Housing                             | OpEx            | 4             | 1                                    | 1                              | OpEx                      | 1                        | 0                              | OpEx                      | Not Achieved                                    | 415 Leases not signed         | Matter referred to legal                    |
| TL16<br>DSP85                       | To coordinate all disaster related incidents within the jurisdiction of the municipality               | Number of temporary shelters provided in various wards by end March 2024                                                        | N/A              | Director Spatial Planning & Human Settlement | R 0             | 150           | 45                                   | 50                             | OpEx                      | 35                       | 0                              | R 0                       | Not achieved                                    | No Budget                     | Awaiting for budget adjustment              |
| DSP86                               | To coordinate all disaster related incidents within the jurisdiction of                                | Number of quaterly Disaster Awareness Campaigns: Disaster Risk Reduction by end June 2024                                       | N/A              | Disaster Coordinator                         | OpEx            | 4             | 1                                    | 1                              | OpEx                      | 1                        | 0                              | OpEx                      | Not achieved                                    |                               |                                             |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                          |                                                                                                       |          |                      |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|-------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------|----------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24          |                                                                                          |                                                                                                       | PLANNING |                      |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                                 | Strategic Objective                                                                      | KPI / Unit of measurement                                                                             | Ward     | Programme Driver     | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                                     | the municipality                                                                         |                                                                                                       |          |                      |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| DSP87                               | To coordinate all disaster related incidents within the jurisdiction of the municipality | Number of quarterly reports on all disaster related incidents submitted to Portfolio by end June 2024 | N/A      | Disaster Coordinator | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 35                             | OpEx                      | Achieved                                        | N/A                           | None                                        |

▪ 1.3.2 **National KPA 2: Municipal Transformation and Institutional Development**

| CORPORATE SERVICES         |                                                     |                                                                                                                                                                                                                                                                         |          |                             |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
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| YEAR UNDER REVIEW: 2023/24 |                                                     |                                                                                                                                                                                                                                                                         | PLANNING |                             |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                 | KPI / Unit of measurement                                                                                                                                                                                                                                               | Ward     | Programme Driver            | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
| DCS92                      | Improve organisational cohesion and effectiveness   | Number of monthly departmental management meetings held by end June 2024                                                                                                                                                                                                | N/A      | Director: Corporate Service | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 1                              | OpEx                      | 13/11/2023                                      |                               |                                             |
| DCS93                      | Promote a participatory culture and good governance | Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024                                                                                                                                                        | N/A      | Director: Corporate Service | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 17/10/2023                                      | None                          | N/A                                         |
| DCS94                      | Improve organisational cohesion and effectiveness   | Number of quarterly security reports submitted to Portfolio by end June 2024                                                                                                                                                                                            | N/A      | Manager Administration      | R 34,000,000  | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 17/10/2023                                      | None                          | N/A                                         |
| DCS95                      | Promote a participatory culture and good governance | Number of risk registers updated by end June 2024                                                                                                                                                                                                                       | N/A      | Director: Corporate Service | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 02/12/2023                                      | None                          | N/A                                         |
| DCS96                      | Promote a participatory culture and good governance | Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024 | N/A      | Director: Corporate Service | OpEx          | 6             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DCS97                      | Promote a participatory culture and good governance | Number of monthly reports received from the Office of the Speaker on the sitting of 24 Ward Committees by end June 2024                                                                                                                                                 | N/A      | Manager: Administration     | R 6,000,000   | 12            | 3                                    | 3                              |                           | 3                        | 3                              |                           | Achieved                                        | None                          | N/A                                         |
| DCS98                      | Promote a participatory culture and                 | Number of quarterly Statutory ExCo meetings arranged in accordance with the                                                                                                                                                                                             | N/A      | Manager: Administration     | R 400,000     | 4             | 1                                    | 1                              |                           | 1                        | 2                              |                           | 12/10/2023<br>01/11/2023                        | None                          | N/A                                         |

| CORPORATE SERVICES         |                                                     |                                                                                                                                                                                              |          |                             |                  |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance                     | Measures to be taken to improve performance                                                             |
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| YEAR UNDER REVIEW: 2023/24 |                                                     |                                                                                                                                                                                              | PLANNING |                             |                  |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                                                   |                                                                                                         |
| REF                        | Strategic Objective                                 | KPI / Unit of measurement                                                                                                                                                                    | Ward     | Programme Driver            | Annual Budget    | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                                                   |                                                                                                         |
|                            | good governance                                     | Structures Act by end June 2024                                                                                                                                                              |          |                             |                  |               |                                      |                                |                           |                          |                                |                           |                                                 |                                                   |                                                                                                         |
| DCS99                      | Promote a participatory culture and good governance | Number of quarterly Statutory Council meetings arranged in accordance with the Structures Act by end June 2024                                                                               | N/A      | Manager: Administration     |                  | 4             | 1                                    | 0                              |                           | 1                        | 1                              |                           | 05/10/2023                                      | None                                              | N/A                                                                                                     |
| TL17<br>DCS100             | Improve organisational cohesion and effectiveness   | Number of training programmes implemented for Municipal officials by end April 2024                                                                                                          | N/A      | Director: Corporate Service | R 720,000        | 10            | 2                                    | 3                              | R 11,040                  | 3                        | 3                              |                           | Achieved                                        | N/A                                               | N/A                                                                                                     |
| TL18<br>DCS101             | Improve organisational cohesion and effectiveness   | Number of training programmes implemented for Municipal Councillors by end April 2024                                                                                                        | N/A      | Director: Corporate Service |                  | 5             | 1                                    | 2                              |                           | 1                        | 1                              |                           | Achieved                                        | N/A                                               | N/A                                                                                                     |
| TL19<br>DCS102             | Improve organisational cohesion and effectiveness   | Percentage of the municipal budget actually spent on implementing its workplace skills plan measured as (Total Actual Training Expenditure/ Total Operational Budget) x100) by end June 2024 | N/A      | Director: Corporate Service |                  | 90%           | 30%                                  | 0%                             |                           | 60%                      |                                |                           |                                                 |                                                   |                                                                                                         |
| TL20<br>DCS103             | Improve organisational cohesion and effectiveness   | Number of students financially supported by end March 2024                                                                                                                                   | N/A      | Director: Corporate Service | R 0              | 40            | 0                                    | 0                              | OpEx                      | 0                        | 0                              | R 0                       | Target not measurable in this quarter           | N/A                                               | N/A                                                                                                     |
| DCS104                     | Improve organisational cohesion and effectiveness   | Number of Training and Employment Equity Committee meetings facilitated by end June 2024                                                                                                     | N/A      | Manager: Administration     | OpEx             | 4             | 1                                    | 1                              | OpEx                      | 1                        | 0                              | OpEx                      | Target not achieved                             | Reluctance of the members to sit on the committee | Director Corporate Services to edge Senior managers and middle managers to participate on the committee |
| DCS105                     | Improve organisational cohesion and effectiveness   | Number of training and learning interventions for unemployed youth facilitated by end June 2024                                                                                              | All      | Manager Administration      | External Funding | 2             | 0                                    | 0                              | OpEx                      | 1                        | 0                              | External Funding          | Target not achieved                             | No funds available                                | Source funds externally from sponsors                                                                   |

| CORPORATE SERVICES         |                                                   |                                                                                                                                                                          |          |                             |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                     | Reasons for under performance                                                                    | Measures to be taken to improve performance |
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| YEAR UNDER REVIEW: 2023/24 |                                                   |                                                                                                                                                                          | PLANNING |                             |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                     |                                                                                                  |                                             |
| REF                        | Strategic Objective                               | KPI / Unit of measurement                                                                                                                                                | Ward     | Programme Driver            | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                     |                                                                                                  |                                             |
| DCS106                     | Improve organisational cohesion and effectiveness | Number of work integrated opportunities of experiential learners facilitated by end June 2024                                                                            | All      | Manager Administration      | OpEx          | 8             | 0                                    | 7                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter                               | N/A                                                                                              | N/A                                         |
| DCS107                     | Improve organisational cohesion and effectiveness | Workplace Skills Plan developed and submitted to LGSETA by the end of April 2024                                                                                         | N/A      | Manager Administration      | OpEx          | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter                               | N/A                                                                                              | N/A                                         |
| TL21<br>DCS110             | Improve organisational cohesion and effectiveness | Number of people from EE target groups employed in the three highest levels of management in accordance with approved Municipal Employment Equity Plan by end March 2024 | N/A      | Director: Corporate Service | OpEx          | 3             | 1                                    | 3                              | OpEx                      | 1                        | 2                              | OpEx                      | Municipal Manager Director Community Services                       | None                                                                                             | N/A                                         |
| DCS111                     | Improve organisational cohesion and effectiveness | Number of vacant funded position filled by June 2024                                                                                                                     | N/A      | Manager: Human Resource     | OpEx          | 10            | 3                                    | 0                              | OpEx                      | 3                        | 7                              | OpEx                      | Graphic Designer, 4 x Finance Interns, Legal Intern, ITC Technician | None                                                                                             | None                                        |
| DCS112                     | Improve organisational cohesion and effectiveness | Number of EAP interventions facilitated by end June 2024                                                                                                                 | N/A      | Manager: Human Resource     | R 200,000     | 8             | 2                                    | 2                              | R 126,500                 | 2                        | 1                              |                           | Achieved                                                            | None                                                                                             | N/A                                         |
| DCS113                     | Improve organisational cohesion and effectiveness | Number of quarterly reports on the status of disciplinary hearings submitted to Portfolio by end June 2024                                                               | N/A      | Manager: Legal Service      | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Achieved                                                            | None                                                                                             | N/A                                         |
| DCS114                     | Improve organisational cohesion and effectiveness | Number of quarterly LLF meetings facilitated by end June 2024                                                                                                            | N/A      | Manager: Human Resource     | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 0                              | OpEx                      | Not achieved                                                        | Two attempts were made to convene a meeting but tCllrs did not corrate. (22 Nov and 12 Dec 2023) | To be included in next portfolio meeting    |
| DCS115                     | Improve organisational cohesion and effectiveness | Progress report on EE submitted to DoL by 15 January 2024                                                                                                                | N/A      | Manager: Human Resource     | OpEx          | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Not measurable in this quarter                                      | N/A                                                                                              | N/A                                         |
| DCS116                     | Improve                                           | Number of Workmen's                                                                                                                                                      | N/A      | OHS                         | R 700,000     | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Not measurable in                                                   | N/A                                                                                              | N/A                                         |

| CORPORATE SERVICES         |                                                                 |                                                                                                                                                       |          |                     |                  |                  | PERFORMANCE REPORTING AND MONITORING |                                      |                                 |                          |                                      |                                 | Performance<br>comments /<br>progress if not<br>achieved | Reasons for<br>under<br>performance                                                                             | Measures to<br>be taken to<br>improve<br>performance |
|----------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------------------|------------------|------------------|--------------------------------------|--------------------------------------|---------------------------------|--------------------------|--------------------------------------|---------------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                 |                                                                                                                                                       | PLANNING |                     |                  |                  | JULY TO SEPTEMBER 2023               |                                      |                                 | OCTOBER TO DECEMBER 2023 |                                      |                                 |                                                          |                                                                                                                 |                                                      |
| REF                        | Strategic<br>Objective                                          | KPI / Unit of measurement                                                                                                                             | Ward     | Programme<br>Driver | Annual<br>Budget | Annual<br>Target | Q1<br>Target                         | Actual<br>performance<br>achieved Q1 | Actual<br>expenditure<br>for Q1 | Q2<br>Target             | Actual<br>performance<br>achieved Q2 | Actual<br>expenditure<br>for Q2 |                                                          |                                                                                                                 |                                                      |
|                            | organisational<br>cohesion and<br>effectiveness                 | Compensation Reports<br>submitted to the DoL by end<br>June 2024                                                                                      |          |                     |                  |                  |                                      |                                      |                                 |                          |                                      |                                 | this quarter                                             |                                                                                                                 |                                                      |
| DCS117                     | Improve<br>organisational<br>cohesion and<br>effectiveness      | Number of quarterly OHS<br>meetings facilitated by end<br>June 2024                                                                                   | N/A      | OHS                 | OpEx             | 4                | 1                                    | 3                                    | OpEx                            | 1                        | 3                                    | OpEx                            | 26/10/2023<br>21/11/2023<br>14/12/2023                   | None                                                                                                            | N/A                                                  |
| DCS118                     | Improve<br>organisational<br>cohesion and<br>effectiveness      | Number of quarterly<br>inspections conducted for<br>OHS compliance and reports<br>submitted to Portfolio by end<br>June 2024                          | N/A      | OHS                 | OpEx             | 4                | 1                                    | 1                                    | OpEx                            | 1                        | 0                                    | OpEx                            | Not Achieved                                             | two attempts were<br>made to convene a<br>meeting but tCllrs<br>did not corrare. (22<br>Nov and 12 Dec<br>2023) | N/A                                                  |
| DCS119                     | Improve<br>organisational<br>cohesion and<br>effectiveness      | Number of bi-annual H&S<br>Risk Assessments conducted<br>by end June 2024                                                                             | N/A      | OHS                 | OpEx             | 2                | 0                                    | 0                                    | OpEx                            | 1                        | 1                                    | OpEx                            | Achieved                                                 | None                                                                                                            | N/A                                                  |
| DCS120                     | Improve<br>organisational<br>cohesion and<br>effectiveness      | Number of annual medical<br>surveillance conducted on<br>employees by end August<br>2023                                                              | N/A      | OHS                 | OpEx             | 150              | 150                                  | 141                                  | OpEx                            | 0                        | Target<br>achieved in Q1             | N/A                             | N/A                                                      | N/A                                                                                                             | N/A                                                  |
| DCS121                     | Improve<br>organisational<br>cohesion and<br>effectiveness      | Percentage of approved<br>budget spent protective<br>clothing measured as (Total<br>budget spent/ Total approved<br>budget X 100) by end June<br>2024 | N/A      | OHS                 | R 1,119,000      | 100%             | 30%                                  | 0%                                   | R 0                             | 60%                      |                                      |                                 |                                                          |                                                                                                                 |                                                      |
| DCS122                     | Promote a<br>participatory<br>culture and<br>good<br>governance | MPAC Annual Work Plan<br>Program Submitted to Council<br>for approval by end June<br>2024                                                             | N/A      | MPAC<br>Researcher  | OpEx             | 1                | 0                                    | 0                                    | OpEx                            | 0                        | 0                                    | OpEx                            | Target not<br>measurable in this<br>quarter              | N/A                                                                                                             | N/A                                                  |
| DCS123                     | Promote a<br>participatory<br>culture and<br>good<br>governance | Number of public hearing<br>meetings conducted on the<br>2022/23 Annual Report by<br>end February 2024                                                | N/A      | MPAC<br>Researcher  | R 250,000        | 1                | 0                                    | 0                                    | R 0                             | 0                        | 0                                    | OpEx                            | Target not<br>measurable in this<br>quarter              | N/A                                                                                                             | N/A                                                  |
| DCS124                     | Promote a                                                       | Oversight Report on 2021/22                                                                                                                           | N/A      | MPAC                | OpEx             | 1                | 0                                    | 0                                    | OpEx                            | 0                        | 0                                    | OpEx                            | Target not                                               | N/A                                                                                                             | N/A                                                  |

| CORPORATE SERVICES         |                                                                                 |                                                                                                                                         |          |                  |               | PERFORMANCE REPORTING AND MONITORING |                        |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                                                                                                                             | Reasons for under performance           | Measures to be taken to improve performance                                                              |
|----------------------------|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|----------|------------------|---------------|--------------------------------------|------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                 |                                                                                                                                         | PLANNING |                  |               |                                      | JULY TO SEPTEMBER 2023 |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                                                                                                                             |                                         |                                                                                                          |
| REF                        | Strategic Objective                                                             | KPI / Unit of measurement                                                                                                               | Ward     | Programme Driver | Annual Budget | Annual Target                        | Q1 Target              | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                                                                                                                             |                                         |                                                                                                          |
|                            | participatory culture and good governance                                       | Annual Report submitted to Council by end March 2024                                                                                    |          | Researcher       |               |                                      |                        |                                |                           |                          |                                |                           | measurable in this quarter                                                                                                                                                  |                                         |                                                                                                          |
| DCS125                     | Promote a participatory culture and good governance                             | Number of monthly MPAC meetings held by end June 2024                                                                                   | N/A      | MPAC Researcher  | OpEx          | 12                                   | 3                      | 3                              | OpEx                      | 3                        | 0                              | OpEx                      | Meetings was scheduled for 27/09/23 04/10/23 22/11/23                                                                                                                       | all meetings did not qourate            | councillors not attending without any apology                                                            |
| DCS126                     | Promote a participatory culture and good governance                             | Number of quarterly progress report on all Council referrals and investigations conducted by MPAC submitted to Council by end June 2024 | N/A      | MPAC Researcher  | OpEx          | 4                                    | 1                      | 0                              | OpEx                      | 1                        | 0                              | OpEx                      | MPAC's 4th quarter report was to be adopted in Council, however the council did not convene on the 1st quarter. The report will be tabled when the council meeting convenes | Council did not sit as per its schedule | Statutory Council to convene as to allow all items be adopted and approved so that set KPI's be achieved |
| DCS127                     | To maintain a reliable ICT infrastructure and render effective end-user support | Number of monthly reports submitted to the MM on the IT status and activities by end June 2024                                          | N/A      | Manager: IT      | OpEx          | 12                                   | 3                      | 1                              | OpEx                      | 3                        | 3                              | OpEx                      | Achieved                                                                                                                                                                    | None                                    | N/A                                                                                                      |
| DCS128                     | To maintain a reliable ICT infrastructure and render effective end-user support | Number of monthly unit meetings held by end June 2024                                                                                   | N/A      | Manager: IT      | OpEx          | 12                                   | 3                      | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | 12/12/2023<br>20/11/2023<br>31/10/2023                                                                                                                                      | None                                    | N/A                                                                                                      |

▪ 1.3.3 National KPA 3: Local Economic Development

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                              |                                                                                                                                                                          |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Reasons for under performance | Measures to be taken to improve performance |
|-------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24          |                                                                                              |                                                                                                                                                                          | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                               |                                             |
| REF                                 | Strategic Objective                                                                          | KPI / Unit of measurement                                                                                                                                                | Ward     | Programme Driver             | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                               |                                             |
| TL23 DTS26                          | Create an environment that promotes development of local economy and facilitate job creation | Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through EPWP by end June 2024 | N/A      | Director: Technical Services | R 3,229,000   | 51            | 15                                   | 66                             | R 1,906,520               | 28                       | 42                             | R 2,892,770               | A. Patrollers<br>1. 50 x 44 / 230 = 9.57    2. 49 x 19 / 230 = 4.05<br>B. Pudimoe paving<br>1. 40 x 54/ 230 = 9.39<br>C. EPWP Data Capturing<br>1 x 63 / 230 = 0.27<br>D. Enterprise Development<br>10 x 63 / 230 = 2.74<br>E. Environment & Culture<br>1. Upper Majeakgoro<br>15 x 22 / 230 = 1.43<br>2. Gataote<br>10 x 22 / 230 = 0.96    3. Manokwane<br>1 x 22 / 230 = 0.10<br>4. Vaaltyn<br>10 x 26 / 230 = 1.13<br>5. Choseng<br>10 x 27 / 230 = 1.17<br>6. Taung CBD<br>10 x 54 / 230 = 2.35<br>7. Buxton<br>10 x 4 / 230 = 0.17<br>8. Dipitshing<br>10 x 27 / 230 = 1.17 | None.                         | None                                        |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                              |                                                                                                                                                                          |          |                              |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                                                                                                                                                                                                               | Reasons for under performance | Measures to be taken to improve performance |
|-------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24          |                                                                                              |                                                                                                                                                                          | PLANNING |                              |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                                                                                                                                                                                                               |                               |                                             |
| REF                                 | Strategic Objective                                                                          | KPI / Unit of measurement                                                                                                                                                | Ward     | Programme Driver             | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                                                                                                                                                                                                               |                               |                                             |
|                                     |                                                                                              |                                                                                                                                                                          |          |                              |               |               |                                      |                                |                           |                          |                                |                           | 9. Lykso<br>1. 10 x 22 / 230 = 0.96<br>10. Qhoo<br>10 x 22 / 230 = 0.96<br>11. Modimong<br>10 x 22 / 230 = 0.96<br>12. Mokgareng<br>24 x 22 = 230 = 2.30<br>13. Reivilo<br>1. 10 x 22 / 230 = 0.96<br>2. 16 x 18 / 230 = 1.25<br>Total W/O = 257 FTEs = 41.89 |                               |                                             |
| TL24 DTS27                          | Create an environment that promotes development of local economy and facilitate job creation | Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through MLIP by end June 2024 | N/A      | Director: Technical Services | R 1,598,508   | 40            | 14                                   | 26                             |                           | 18                       | 6                              |                           | A. Reivilo water meters<br>3 x 54 / 230 = 0.70<br>B. Roads & Storm Water<br>1. 16 x 22 / 230 = 1.53<br>2. 13 x 41 / 230 = 2.32<br>C. Electrical<br>1. 4 x 44 / 230 = 0.77<br>2. 4 x 19 / 230 = 0.33<br>Total: W/O = 40 FTE = 5.65                             |                               |                                             |
| DSP88                               | Create an environment that promotes development of local economy and facilitate job creation | Number of LED Forums meetings held by end June 2024                                                                                                                      | N/A      | Manager: LED                 | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 24 November 2023                                                                                                                                                                                                                                              | None                          | N/A                                         |

| SPATIAL PLANNING & HUMAN SETTLEMENT |                                                                                                      |                                                                                         |          |                  |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                   | Reasons for under performance | Measures to be taken to improve performance                                       |
|-------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|----------|------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------------------------|-------------------------------|-----------------------------------------------------------------------------------|
| YEAR UNDER REVIEW: 2023/24          |                                                                                                      |                                                                                         | PLANNING |                  |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                   |                               |                                                                                   |
| REF                                 | Strategic Objective                                                                                  | KPI / Unit of measurement                                                               | Ward     | Programme Driver | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                   |                               |                                                                                   |
| DSP89                               | Create an environment that promotes development of local economy and facilitate job creation         | Number of SMMEs and Cooperatives supported through skills development by end March 2024 | N/A      | Manager: LED     | R 0           | 100           | 35                                   | 76                             | OpEx                      | 35                       | 35                             | N/A                       | Achieved                                                          | None                          | N/A                                                                               |
| DSP90                               | Create an environment that promotes development of local economy and facilitate job creation         | Number of Cooperatives in GTLM supported with Business Equipment by end June 2024       | N/A      | Manager: LED     | R 0           | 20            | 10                                   | 0                              | R0                        | 10                       | 0                              | R 0                       | Adjudication complete. Awaiting Appointment of service providers. | SCM Processes                 | Fastrack appointment of service providers and or utilise alternative SCM Process. |
| DSP91                               | To promote and unlock tourism development potential to ensure a preferred tourism destination status | Number of Tourism events held by end December 2023                                      | N/A      | Manager: LED     | OpEx          | 1             | 0                                    | 0                              | R0                        | 1                        | 1                              | R 12,000                  | Planned activities limited due to cost containment                | None                          | N/A                                                                               |

▪ 1.3.4 **National KPA 4: Municipal Financial Viability and Management**

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                                |          |                         |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved                                                                                                                               | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------|-------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                                | PLANNING |                         |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                                                                                                                                               |                               |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                      | Ward     | Programme Driver        | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                                                                                                                                               |                               |                                             |
| DFS129                     | Improve organisational cohesion and effectiveness                                                                           | Number of monthly departmental management meetings held by end June 2024                                       | N/A      | Chief Financial Officer | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | 08/11/2023, 16/11/2023, 25/11/2023 and 29/11/2023. All meetings were held with Auditor General as were busy with auditing. Attached are the agenda as the meeting was visual. | None                          | N/A                                         |
| DFS130                     | Promote a participatory culture and good governance                                                                         | Number of quarterly reports submitted to Council on the implementation of Council Resolutions by end June 2024 | N/A      | Chief Financial Officer | OpEx          | 4             | 1                                    | 0                              | OpEx                      | 1                        | 0                              | OpEx                      | Not achieved                                                                                                                                                                  |                               |                                             |
| DFS131                     | Promote a participatory culture and good governance                                                                         | Number of risk registers updated by end June 2024                                                              | N/A      | Chief Financial Officer | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | 05/12/2023                                                                                                                                                                    | None                          | N/A                                         |
| DFS132                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of bi-annual Budget Steering Committee meetings held by end June 2024                                   | N/A      | Chief Financial Officer | OpEx          | 2             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter                                                                                                                                         | None                          | N/A                                         |
| TL25 DFS133                | To improve overall financial management in the municipality by developing and implementing appropriate                      | Number of 2022/23 Annual Financial Statements submitted to AGSA by 31 August 2023                              | N/A      | Chief Financial Officer | OpEx          | 1             | 1                                    | 1                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter                                                                                                                                         | None                          | N/A                                         |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                                                                                                                                                                                         |          |                         |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                                                                                                                                                                                         | PLANNING |                         |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                                                                                                                                                                               | Ward     | Programme Driver        | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | systems and controls                                                                                                        |                                                                                                                                                                                                                                                                         |          |                         |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| TL26<br>DFS134             | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Financial viability measured in terms of the available cash to cover fixed operating expenditure (Available cash + investments / Monthly fixed operating expenditure) by end December 2023                                                                              | N/A      | Chief Financial Officer | OpEx          | 1.5           | 0                                    | 0                              | OpEx                      | 1.5                      | 0                              | OpEx                      | Target not measurable in this quarter           | None                          | N/A                                         |
| TL27<br>DFS135             | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Debt to Revenue Short Term Lease + Long Term Lease / Total Operating Revenue - Operating Conditional Grant by end December 2023                                                                                                                                         | N/A      | Chief Financial Officer | OpEx          | 2.1           | 0                                    | 0                              | OpEx                      | 2.1                      | 0                              | OpEx                      | Target not measurable in this quarter           | None                          | N/A                                         |
| DFS136                     | Promote a participatory culture and good governance                                                                         | Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024 | N/A      | Chief Financial Officer | OpEx          | 6             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | None                          | N/A                                         |
| TL28<br>DFS137             | To improve overall financial management in the municipality by developing and implementing appropriate                      | Number of 2023/24 Adjustment Budgets submitted to Council for approval by end February 2024                                                                                                                                                                             | N/A      | Chief Financial Officer | OpEx          | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                                                                          |          |                         |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-------------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                                                                          | PLANNING |                         |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                                                                | Ward     | Programme Driver        | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | systems and controls                                                                                                        |                                                                                                                                                          |          |                         |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| TL29<br>DFS138             | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of final 2024/25 Budgets submitted to Council by 31 May 2024                                                                                      | N/A      | Chief Financial Officer | OpEx          | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DFS139                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of legislative required Budget implementation policies reviewed and submitted to Council by end May 2024                                          | N/A      | Manager: Budget         | OpEx          | 2             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DFS140                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of MFMA S71 reports with the monthly actual revenue and expenditure against the approved budget submitted to Provincial Treasury by end June 2024 | N/A      | Manager: Budget         | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | Achieved                                        | None                          | N/A                                         |
| DFS141                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of quarterly MFMA S52 Reports submitted to Provincial Treasury by end June 2024                                                                   | N/A      | Manager: Budget         | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Achieved                                        | None                          | N/A                                         |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                             |          |                         |               |               | PERFORMANCE REPORTING AND MONITORING |                                     |                                                 |                          |                                     |                                                 | Performance comments / progress if not achieved | Reasons for under performance                                                | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|----------|-------------------------|---------------|---------------|--------------------------------------|-------------------------------------|-------------------------------------------------|--------------------------|-------------------------------------|-------------------------------------------------|-------------------------------------------------|------------------------------------------------------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                             | PLANNING |                         |               |               | JULY TO SEPTEMBER 2023               |                                     |                                                 | OCTOBER TO DECEMBER 2023 |                                     |                                                 |                                                 |                                                                              |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                   | Ward     | Programme Driver        | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1      | Actual expenditure for Q1                       | Q2 Target                | Actual performance achieved Q2      | Actual expenditure for Q2                       |                                                 |                                                                              |                                             |
| DFS142                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of quarterly MFMA S11(4) reports submitted to Provincial Treasury by end June 2024   | N/A      | Manager: Budget         | OpEx          | 4             | 1                                    | 1                                   | OpEx                                            | 1                        | 1                                   | OpEx                                            | Achieved                                        | None                                                                         | N/A                                         |
| DFS143                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly reconciliations of payroll submitted to the CFO by end June 2024          | N/A      | Manager: Budget         | OpEx          | 12            | 3                                    | 3                                   | OpEx                                            | 3                        | 2                                   | OpEx                                            | Not achieved                                    |                                                                              |                                             |
| DFS144                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly reconciliations of grants submitted to the CFO by end June 2024           | N/A      | Manager: Budget         | OpEx          | 12            | 3                                    | 3                                   | OpEx                                            | 3                        | 1                                   | OpEx                                            | Not achieved                                    |                                                                              |                                             |
| TL30<br>DFS146             | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance                      | Number of indigent households that received free basic electricity in GTLM by end June 2024 | N/A      | Chief Financial Officer | R 10,500,000  | 4,000         | 4,000                                | 01 = 4786<br>02 = 3450<br>03 = 3479 | 01 = R375 892<br>02 = R298 011<br>03 = R300 516 | 4,000                    | 04 = 3802<br>05 = 3886<br>06 = 3345 | 04 = R328 101<br>05 = R335 340<br>06 = R288 703 | Not achieved                                    | 2023/06 Expired Indigents have not yet applied again - Terminated with Eskom | Encourage residents to apply for Indigents  |
| TL31<br>DFS147             | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance                      | Number of indigent households that received free basic water in GTLM by end June 2024       | N/A      | Chief Financial Officer | R 5,865       | 10            | 10                                   | 01 = 7<br>02 = 10<br>03 = 9         | 01 = R221<br>02 = R315<br>03 = R284             | 10                       | 04 = 06<br>05 = 16<br>06 = 15       | 04 = R284<br>05 = R504<br>06 = R473             | Achieved                                        | None                                                                         | N/A                                         |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                             |          |                         |               |               | PERFORMANCE REPORTING AND MONITORING |                                     |                                              |                          |                                     |                                                 | Performance comments / progress if not achieved | Reasons for under performance                                                | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------|-------------------------|---------------|---------------|--------------------------------------|-------------------------------------|----------------------------------------------|--------------------------|-------------------------------------|-------------------------------------------------|-------------------------------------------------|------------------------------------------------------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                             | PLANNING |                         |               |               | JULY TO SEPTEMBER 2023               |                                     |                                              | OCTOBER TO DECEMBER 2023 |                                     |                                                 |                                                 |                                                                              |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                   | Ward     | Programme Driver        | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1      | Actual expenditure for Q1                    | Q2 Target                | Actual performance achieved Q2      | Actual expenditure for Q2                       |                                                 |                                                                              |                                             |
| TL32<br>DFS148             | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance                      | Number of indigent households that received free basic sanitation in GTLM by end June 2024                  | N/A      | Chief Financial Officer | R 177,183     | 220           | 220                                  | 01 = 154<br>02 = 161<br>03 = 161    | 01 = R9 700<br>02 = R10 207<br>03 = R10 207  | 220                      | 04 = 164<br>05 = 161<br>06 = 167    | 04 = R10 398<br>05 = R10 207<br>06 = R10 588    | Not achieved                                    | 2023/06 Expired Indigents have not yet applied again - Terminated with Eskom | Encourage residents to apply for Indigents  |
| TL33<br>DFS149             | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance                      | Number of indigent households that received free basic refuse removal in GTLM by end June 2024              | N/A      | Chief Financial Officer | R 475,565     | 220           | 220                                  | 01 = 180<br>02 = 184<br>03 = 184    | 01 = R11 907<br>02 = R12 172<br>03 = R12 172 | 220                      | 04 = 191<br>05 = 193<br>06 = 193    | 04 = R12 635<br>05 = R12 767<br>06 = R12 767    | Not achieved                                    | 2023/06 Expired Indigents have not yet applied again - Terminated with Eskom | Encourage residents to apply for Indigents  |
| TL34<br>DFS150             | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance                      | Number of indigent households that received monthly rebates on property rates in GTLM by end June 2024      | N/A      | Chief Financial Officer | R 0           | 220           | 220                                  | 01 = 180<br>02 = 184<br>03 = 184    | 01 = R8 780<br>02 = R8 857<br>03 = R8 857    | 220                      | 04 = 191<br>05 = 193<br>06 = 193    | 04 = R09 033<br>05 = R11 692<br>06 = R09 068    | Not achieved                                    | 2023/06 Expired Indigents have not yet applied again - Terminated with Eskom | Encourage residents to apply for Indigents  |
| DFS151                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of indigent households in Reivilo, Taung and Pudimoe registered on financial system by end June 2024 | 1, 5, 8  | Manager: FBS            | R 200,000     | 240           | 60                                   | 185                                 | R15 393                                      | 60                       | 208                                 | OPEX                                            | Achieved                                        | None                                                                         | N/A                                         |
| DFS152                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of indigent households in rural areas registered by end June 2024                                    | N/A      | Manager: FBS            |               | 200           | 50                                   | 240                                 |                                              | 50                       | 918                                 | OPEX                                            | Achieved                                        | None                                                                         | N/A                                         |
| TL30<br>DFS146             | Eradicate backlogs in order to improve                                                                                      | Number of indigent households that received                                                                 | N/A      | Chief Financial         | R 10,500,000  | 4,000         | 4,000                                | 01 = 4786<br>02 = 3450<br>03 = 3479 | 01 = R375 892<br>02 = R298 011               | 4,000                    | 04 = 3802<br>05 = 3886<br>06 = 3345 | 04 = R328 101<br>05 = R335 340<br>06 = R288 703 | Not achieved                                    | 2023/06 Expired Indigents have not yet applied again -                       | Encourage residents to                      |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                                           |          |                  |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|----------|------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                                           | PLANNING |                  |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                                 | Ward     | Programme Driver | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | access to services and ensure proper operations and maintenance                                                             | free basic electricity in GTLM by end June 2024                                                                           |          | Officer          |               |               |                                      |                                | 03 = R300 516             |                          |                                |                           |                                                 | Terminated with Eskom         | apply for Indigents                         |
| DFS153                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Percentage of monthly collection rate indicating billing versus actual money received by end June 2024                    | N/A      | Manager: Revenue | OpEx          | 65%           | 65%                                  | 67%                            | OpEx                      | 65%                      | 70%                            | N/A/                      | Achieved                                        | None                          | N/A                                         |
| DFS154                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of quarterly reports submitted to Portfolio on actions taken against rates and services defaulters by end June 202 | N/A      | Manager: Revenue | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OPEX                      | Achieved                                        | None                          | N/A                                         |
| DFS155                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly reconciliations of revenue submitted to the CFO by end June 2024                                        | N/A      | Manager: Budget  | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OPEX                      | Achieved                                        | None                          | N/A                                         |
| DFS156                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and          | Number of monthly reconsiliations of receivables submitted to the CFO by end June 2024                                    | N/A      | Manager: SCM     | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OPEX                      | Achieved                                        | None                          | N/A                                         |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                            |          |                  |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|----------|------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                            | PLANNING |                  |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                  | Ward     | Programme Driver | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | controls                                                                                                                    |                                                                                                            |          |                  |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| DFS157                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of quarterly reports submitted to Portfolio on Municipal Insurance Claims incurred by end June 2024 | N/A      | Manager: Assets  | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 0                              | OpEx                      | Report available                                | Portfolio did not quorate     | Timeously report on accidents or Incidents  |
| DFS158                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of quarterly reviews of Fixed Assets Register by end June 2024                                      | N/A      | Manager: Assets  | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Achieved                                        | N/A                           | Perform recons timeously                    |
| DFS159                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly Asset Reconciliation reports submitted to the CFO by end June 2024                       | N/A      | Manager: Assets  | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | Achieved                                        | N/A                           | Perform recons timeously                    |
| DFS160                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of quarterly reports submitted to Portfolio on verification of movable assets by end June 2024      | N/A      | Manager: Assets  | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Report available                                | Portfolio did not quorate     | Internal Controls be followed               |
| DFS161                     | To improve overall                                                                                                          | Number of monthly                                                                                          | N/A      | Manager:         | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 1                              | OpEx                      | Achieved                                        | N/A                           | Working as a team                           |

| FINANCIAL SERVICES         |                                                                                                                                                     |                                                                                                                                                                           |          |                     |                  |                  | PERFORMANCE REPORTING AND MONITORING |                                      |                                 |                          |                                      |                                 | Performance<br>comments /<br>progress if not<br>achieved | Reasons for<br>under<br>performance | Measures to<br>be taken to<br>improve<br>performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------------------|------------------|------------------|--------------------------------------|--------------------------------------|---------------------------------|--------------------------|--------------------------------------|---------------------------------|----------------------------------------------------------|-------------------------------------|------------------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                                                     |                                                                                                                                                                           | PLANNING |                     |                  |                  | JULY TO SEPTEMBER 2023               |                                      |                                 | OCTOBER TO DECEMBER 2023 |                                      |                                 |                                                          |                                     |                                                      |
| REF                        | Strategic<br>Objective                                                                                                                              | KPI / Unit of<br>measurement                                                                                                                                              | Ward     | Programme<br>Driver | Annual<br>Budget | Annual<br>Target | Q1<br>Target                         | Actual<br>performance<br>achieved Q1 | Actual<br>expenditure<br>for Q1 | Q2<br>Target             | Actual<br>performance<br>achieved Q2 | Actual<br>expenditure<br>for Q2 |                                                          |                                     |                                                      |
|                            | financial<br>management in the<br>municipality by<br>developing and<br>implementing<br>appropriate<br>systems and<br>controls                       | reconciliations of<br>property, plant and<br>equipment submitted to<br>the CFO by end June<br>2024                                                                        |          | Assets              |                  |                  |                                      |                                      |                                 |                          |                                      |                                 |                                                          |                                     |                                                      |
| DFS162                     | To improve overall<br>financial<br>management in the<br>municipality by<br>developing and<br>implementing<br>appropriate<br>systems and<br>controls | Number of quarterly<br>reports submitted to<br>Portfolio on the<br>implementation of SCM<br>Policy by end June 2024                                                       | N/A      | Manager:<br>SCM     | OpEx             | 4                | 1                                    | 0                                    | OpEx                            | 1                        | 0                                    | OpEx                            | Report available                                         | Portfolio did not<br>quorate        | To be<br>submitted to<br>next portfolio              |
| DFS163                     | To improve overall<br>financial<br>management in the<br>municipality by<br>developing and<br>implementing<br>appropriate<br>systems and<br>controls | % of local SMME<br>development supported<br>by awarding 30% total<br>value of contracts (Bids<br>awarded to Local SMME/<br>Total bids awarded) x<br>100) by end June 2024 | N/A      | Manager:<br>SCM     | OpEx             | 30%              | 30%                                  | 9%                                   | OpEx                            | 30%                      | 47%                                  | OpEx                            | Achieved                                                 | None                                | N/A                                                  |
| DFS164                     | To improve overall<br>financial<br>management in the<br>municipality by<br>developing and<br>implementing<br>appropriate<br>systems and<br>controls | Number of days taken to<br>appoint service providers<br>on all tenders advertised<br>by end June 2024                                                                     | N/A      | Manager:<br>SCM     | OpEx             | 40<br>days       | 40<br>days                           | 20                                   | OpEx                            | 40<br>days               | 21                                   | OpEx                            | Achieved                                                 | None                                | N/A                                                  |
| DFS165                     | To improve overall<br>financial<br>management in the<br>municipality by                                                                             | Number of quarterly<br>reports submitted to<br>Portfolio on contract<br>awarded and signed                                                                                | N/A      | Manager:<br>SCM     | OpEx             | 4                | 1                                    | 0                                    | OpEx                            | 1                        | 0                                    | OpEx                            | Report available                                         | Portfolio did not<br>quorate        | To be<br>submitted to<br>next portfolio              |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                                                        |          |                      |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|----------|----------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                                                        | PLANNING |                      |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                                              | Ward     | Programme Driver     | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
|                            | developing and implementing appropriate systems and controls                                                                | above the prescribed amount by end June 2024                                                                                           |          |                      |               |               |                                      |                                |                           |                          |                                |                           |                                                 |                               |                                             |
| DFS166                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly inventory verification reports submitted to the CFO by end June 2024                                                 | N/A      | Manager: SCM         | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | Achieved                                        | None                          | N/A                                         |
| DFS167                     | Improve organisational cohesion and effectiveness                                                                           | Number of quarterly reports submitted to Portfolio on the management of contracts across the Municipality by end June 2024             | N/A      | Manager: SCM         | OpEx          | 4             | 1                                    | 1                              | OpEx                      | 1                        | 0                              | OpEx                      | Report available                                | Portfolio did not quorate     | To be submitted to next portfolio           |
| DFS168                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly reconciliations of inventory submitted to the CFO by end June 2024                                                   | N/A      | Manager: SCM         | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        |                                |                           |                                                 |                               |                                             |
| DFS169                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Percentage of creditors paid within 30 days as required by MFMA (Total payment made/ Total invoices submitted) x 100) by end June 2024 | N/A      | Manager: Expenditure | OpEx          | 100%          | 100%                                 | 100%                           | OpEx                      | 100%                     | 100%                           | OpEx                      | Achieved                                        | None                          | N/A                                         |

| FINANCIAL SERVICES         |                                                                                                                             |                                                                                                      |          |                      |               |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------|----------------------|---------------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24 |                                                                                                                             |                                                                                                      | PLANNING |                      |               |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                        | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                            | Ward     | Programme Driver     | Annual Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
| DFS170                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly VAT reconciliations reports submitted to the CFO by end June 2024                  | N/A      | Manager: Expenditure | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | Achieved                                        | None                          | N/A                                         |
| DFS171                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of reconciliations of the investments register completed by end June 2024                     | N/A      | Manager: Expenditure | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | Achieved                                        | None                          | N/A                                         |
| DFS172                     | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of monthly reconciliations of cash and cash equivalents submitted to the CFO by end June 2024 | N/A      | Manager: Expenditure | OpEx          | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEX                      | Achieved                                        | None                          | N/A                                         |

▪ 1.3.5 **National KPA 5: Good Governance and Public Participation**

| OFFICE OF THE MUNICIPAL MANAGER – PERFORMANCE MANAGEMENT |                                                                                                                             |                                                                                                                            |          |                  |           |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance                            | Measures to be taken to improve performance |
|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|----------|------------------|-----------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|----------------------------------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24                               |                                                                                                                             |                                                                                                                            | PLANNING |                  |           |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                                                          |                                             |
| REF                                                      | Strategic Objective                                                                                                         | KPI / Unit of measurement                                                                                                  | Ward     | Programme Driver | Budget    | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                                                          |                                             |
| DMM173                                                   | Improve organisational cohesion and effectiveness                                                                           | Number of performance agreements of the MM and Directors signed by end July 2023                                           | N/A      | Manager: PMS     | OpEx      | 6             | 6                                    | 6                              | OpEx                      | 0                        | 0                              | OpEx                      | Target achieved in Q1                           | N/A                                                      | N/A                                         |
| DMM174                                                   | Improve organisational cohesion and effectiveness                                                                           | Number of draft 2022/23 Annual Performance Reports submitted to the AG in terms of Section 46 of the MSA by 31 August 2023 | N/A      | Manager: PMS     | OpEx      | 1             | 1                                    | 1                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this q8quarter         | N/A                                                      | N/A                                         |
| DMM175                                                   | Improve organisational cohesion and effectiveness                                                                           | Number of annual formal performance evaluations of the MM and Directors conducted by end October 2023                      | N/A      | Manager: PMS     | OpEx      | 1             | 0                                    | 0                              | OpEx                      | 1                        | 0                              | OpEx                      | Target not achieved                             | Panel could not be convened due to conflicting schedules | To be scheduled in Q3                       |
| TL36<br>DMM176                                           | Promote a participatory culture and good governance                                                                         | Number of 2022/23 Annual Reports submitted to Council by end January 2024                                                  | N/A      | Manager: PMS     | OpEx      | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                                                      | N/A                                         |
| TL37<br>DMM177                                           | To improve overall financial management in the municipality by developing and implementing appropriate systems and controls | Number of 2023/24 mid-term budget and performance assessment reports submitted to the Mayor by 25 January 2024             | N/A      | Manager: PMS     | OpEx      | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                                                      | N/A                                         |
| DMM178                                                   | Improve organisational cohesion and effectiveness                                                                           | Number of annual 2023/24 Strategic Planning coordinated by end February 2024                                               | N/A      | Manager: PMS     | R 200,000 | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                                                      | N/A                                         |
| DMM179                                                   | Improve organisational cohesion and effectiveness                                                                           | Number of PMS frameworks reviewed and submitted to Council by end May 2024                                                 | N/A      | Manager: PMS     | OpEx      | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                                                      | N/A                                         |

| OFFICE OF THE MUNICIPAL MANAGER – PERFORMANCE MANAGEMENT |                                                     |                                                                                                                         |          |                  |        |               |                        | PERFORMANCE REPORTING AND MONITORING |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance                                                                             | Measures to be taken to improve performance |
|----------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|----------|------------------|--------|---------------|------------------------|--------------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24                               |                                                     |                                                                                                                         | PLANNING |                  |        |               | JULY TO SEPTEMBER 2023 |                                      |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                                                                                                           |                                             |
| REF                                                      | Strategic Objective                                 | KPI / Unit of measurement                                                                                               | Ward     | Programme Driver | Budget | Annual Target | Q1 Target              | Actual performance achieved Q1       | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                                                                                                           |                                             |
| DMM180                                                   | Improve organisational cohesion and effectiveness   | Number of Top Layer SDBIP's submitted to the Mayor within 28 days after the approval of the final Budget                | N/A      | Manager: PMS     | OpEx   | 1             | 0                      | 0                                    | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                                                                                                       | N/A                                         |
| DMM181                                                   | Improve organisational cohesion and effectiveness   | Number of quarterly performance reports in terms of the Top Layer SDBIP submitted to Portfolio by end June 2024         | N/A      | Manager: PMS     | OpEx   | 4             | 1                      | 1                                    | OpEx                      | 1                        | 0                              | OpEx                      | Report available                                | Due to change in Audit procedure additional RFIs was requested that took up all available time to compile | Report to be submitted in Q3                |
| DMM182                                                   | Improve organisational cohesion and effectiveness   | Number of quarterly organisational performance monitoring and evaluation report submitted to Portfolio by end June 2024 | N/A      | Manager: PMS     | OpEx   | 4             | 1                      | 1                                    | OpEx                      | 1                        | 0                              | OpEx                      | Report available                                | Due to change in Audit procedure additional RFIs was requested that took up all available time to compile | Report to be submitted in Q3                |
| DMM183                                                   | Improve organisational cohesion and effectiveness   | Number of Technical SDBIP's submitted to the MM by 30 June 2024                                                         | N/A      | Manager: PMS     | OpEx   | 1             | 0                      | 0                                    | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                                                                                                       | N/A                                         |
| DMM184                                                   | Promote a participatory culture and good governance | Number of risk registers updated by end June 2024                                                                       | N/A      | Manager: PMS     | OpEx   | 4             | 1                      | 1                                    | OpEx                      | 1                        | 1                              | OpEx                      | 05/12/2023                                      | None                                                                                                      | N/A                                         |

| OFFICE OF THE MUNICIPAL MANAGER – INTERNAL AUDIT |                                                   |                                                                                                                           |          |                        |        |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|--------------------------------------------------|---------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|----------|------------------------|--------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24                       |                                                   |                                                                                                                           | PLANNING |                        |        |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                                              | Strategic Objective                               | KPI / Unit of measurement                                                                                                 | Ward     | Programme Driver       | Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
| DMM185                                           | Improve organisational cohesion and effectiveness | Number of annual audit plans prepared and submitted to Audit and Performance Committee for approval by end September 2023 | N/A      | Manager Internal Audit | OpEx   | 1             | 1                                    | 1                              | OpEx                      | 0                        | 0                              | OpEx                      | Target achieved in Q1                           | N/A                           | N/A                                         |

| OFFICE OF THE MUNICIPAL MANAGER – INTERNAL AUDIT |                                                   |                                                                                                       |          |                        |        |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved | Reasons for under performance | Measures to be taken to improve performance |
|--------------------------------------------------|---------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------|------------------------|--------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|-------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24                       |                                                   |                                                                                                       | PLANNING |                        |        |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                 |                               |                                             |
| REF                                              | Strategic Objective                               | KPI / Unit of measurement                                                                             | Ward     | Programme Driver       | Budget | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                 |                               |                                             |
| DMM186                                           | Improve organisational cohesion and effectiveness | Number of AC Charters submitted to Council for approval by end September 2023                         | N/A      | Manager Internal Audit | OpEx   | 1             | 1                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target achieved in Q1                           | N/A                           | N/A                                         |
| DMM187                                           | Improve organisational cohesion and effectiveness | Number of internal Audit Charters submitted to Council for noting by end September 2023               | N/A      | Manager Internal Audit | OpEx   | 1             | 1                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target achieved in Q1                           | N/A                           | N/A                                         |
| DMM188                                           | Improve organisational cohesion and effectiveness | Number of Internal Audit Charters submitted for approval to the Audit Committee by end September 2023 | N/A      | Manager Internal Audit | OpEx   | 1             | 1                                    | 1                              | OpEx                      | 0                        | 0                              | OpEx                      | Target achieved in Q1                           | N/A                           | N/A                                         |
| DMM189                                           | Improve organisational cohesion and effectiveness | Number of Audit Action Plan for 2021/22 submitted to Council by end January 2024                      | N/A      | Manager Internal Audit | OpEx   | 1             | 0                                    | 0                              | OpEx                      | 0                        | 0                              | OpEx                      | Target not measurable in this quarter           | N/A                           | N/A                                         |
| DMM190                                           | Improve organisational cohesion and effectiveness | Number of quarterly submissions of Audit Committee reports to Council facilitated by end June 2024    | N/A      | Manager Internal Audit | OpEx   | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Archieved                                       | None                          | N/A                                         |
| DMM191                                           | Improve organisational cohesion and effectiveness | Number of final audit reports submitted to the Audit and Performance Committee by end June 2024       | N/A      | Manager Internal Audit | OpEx   | 12            | 2                                    | 0                              | OpEx                      | 1                        | 3                              | OpEx                      | Archieved                                       | None                          | N/A                                         |
| DMM192                                           | Improve organisational cohesion and effectiveness | Number of final Audit reports issued to the Municipal Manager by end June 2024                        | N/A      | Manager Internal Audit | OpEx   | 12            | 2                                    | 0                              | OpEx                      | 1                        | 3                              | OpEx                      | Archieved                                       | None                          | N/A                                         |

| OFFICE OF THE MUNICIPAL MANAGER – COMMUNICATIONS, EVENTS & MARKETING |          |                        | PERFORMANCE REPORTING AND MONITORING |  | Performance<br>comments / | Reasons for<br>under | Measures to<br>be taken to |
|----------------------------------------------------------------------|----------|------------------------|--------------------------------------|--|---------------------------|----------------------|----------------------------|
| YEAR UNDER REVIEW: 2023/24                                           | PLANNING | JULY TO SEPTEMBER 2023 | OCTOBER TO DECEMBER 2023             |  |                           |                      |                            |

| REF    | Strategic Objective                                                                 | KPI / Unit of measurement                                                                                               | Ward | Programme Driver      | Budget                      | Annual Target | Q1 Target | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target | Actual performance achieved Q2 | Actual expenditure for Q2 | progress if not achieved | performance      | improve performance |
|--------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|------|-----------------------|-----------------------------|---------------|-----------|--------------------------------|---------------------------|-----------|--------------------------------|---------------------------|--------------------------|------------------|---------------------|
| DMM193 | Improve organisational cohesion and effectiveness                                   | Number of bi-annual staff meetings coordinated by end June 2024                                                         | N/A  | Communication Manager | OpEx                        | 2             | 0         | 0                              | OpEx                      | 1         | 0                              | OpEx                      | Not achieved             | Posponement      | Rescheduled to Q3   |
| DMM194 | Improve organisational cohesion and effectiveness                                   | Number of monthly management meetings coordinated by end June 2024                                                      | N/A  | Communication Manager | OpEx                        | 12            | 3         | 3                              | OpEx                      | 3         | 2                              | OpEx                      | 18/10/2023<br>29/11/2023 |                  |                     |
| DMM195 | To promote the municipality as a Brand which strives for excellence                 | Number of diaries procured for Municipal councillors and officials by end November 2023                                 | N/A  | Communication Manager | R 0                         | 350           | 0         | 0                              | OpEx                      | 350       | 0                              | R 0                       | Not Achieved             | Cost Containment | None                |
| DMM196 | To promote the municipality as a Brand which strives for excellence                 | Number of quarterly Municipal Event Management and GTLM Brand Communication reports submitted to the M by end June 2024 | N/A  | Communication Manager | OpEx                        | 4             | 1         | 1                              | OpEx                      | 1         | 1                              | OpEx                      | Achieved                 | None             | N/A                 |
| DMM197 | To facilitate the flow of information between the municipality and its stakeholders | Number of quarterly History of Taung Research Project progress reports submitted to the MM by end June 2024             | N/A  | Communication Manager | Subject to external funding | 4             | 1         | 1                              | OpEx                      | 1         | 1                              | OpEx                      | Achieved                 | None             | N/A                 |
| DMM198 | To facilitate the flow of information between the municipality and its stakeholders | Number of monthly internal newsletter published by end June 2024                                                        | N/A  | Communication Manager | OpEx                        | 12            | 3         | 3                              | OpEx                      | 3         | 3                              | OpEx                      | Achieved                 | None             | N/A                 |
| DMM199 | To facilitate the flow of information between the municipality and its stakeholders | Number of quarterly Rea Dira magazine issues published by end June 2024                                                 | N/A  | Communication Manager | R 500,000                   | 4             | 1         | 0                              | None                      | 1         | 1                              | R 0                       | Achieved                 | None             | N/A                 |
| DMM200 | To facilitate the flow of information between the municipality and its stakeholders | Number of quarterly reports on publication of legislated notice, adverts and website uploads submitted to the MM by     | N/A  | Communication Manager | OpEx                        | 4             | 1         | 1                              | OpEx                      | 1         | 1                              | OpEx                      | Achieved                 | None             | N/A                 |

| OFFICE OF THE MUNICIPAL MANAGER – COMMUNICATIONS, EVENTS & MARKETING |                                                                                     |                                                                                            |          |                       |           |               | PERFORMANCE REPORTING AND MONITORING |                                |                           |                          |                                |                           | Performance comments / progress if not achieved      | Reasons for under performance | Measures to be taken to improve performance |
|----------------------------------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------|-----------------------|-----------|---------------|--------------------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|------------------------------------------------------|-------------------------------|---------------------------------------------|
| YEAR UNDER REVIEW: 2023/24                                           |                                                                                     |                                                                                            | PLANNING |                       |           |               | JULY TO SEPTEMBER 2023               |                                |                           | OCTOBER TO DECEMBER 2023 |                                |                           |                                                      |                               |                                             |
| REF                                                                  | Strategic Objective                                                                 | KPI / Unit of measurement                                                                  | Ward     | Programme Driver      | Budget    | Annual Target | Q1 Target                            | Actual performance achieved Q1 | Actual expenditure for Q1 | Q2 Target                | Actual performance achieved Q2 | Actual expenditure for Q2 |                                                      |                               |                                             |
|                                                                      |                                                                                     | end June 2024                                                                              |          |                       |           |               |                                      |                                |                           |                          |                                |                           |                                                      |                               |                                             |
| DMM201                                                               | To facilitate the flow of information between the municipality and its stakeholders | Number of quarterly reports submitted to the MM on usage of Social Media by end June 2024  | N/A      | Communication Manager | OpEx      | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Achieved                                             | None                          | N/A                                         |
| DMM202                                                               | To promote the municipality as a Brand which strives for excellence                 | Number of slots for interviews hosted on Vaaltar FM talk show by end June 2024             | N/A      | Communication Manager | R 600,000 | 30            | 10                                   | 8                              | None                      | 5                        | 5                              | R 230,000                 | Achieved                                             | None                          | N/A                                         |
| DMM203                                                               | To promote the municipality as a Brand which strives for excellence                 | Number of quarterly meetings held with Vaaltar FM by end June 2024                         | N/A      | Communication Manager | OpEx      | 4             | 1                                    | 1                              | OpEx                      | 1                        | 1                              | OpEx                      | Achieved                                             | None                          | N/A                                         |
| DMM204                                                               | To facilitate the flow of information between the municipality and its stakeholders | Number of monthly reports on ad hoc meetings attended submitted to the MM by end June 2024 | N/A      | Communication Manager | OpEx      | 12            | 3                                    | 3                              | OpEx                      | 3                        | 3                              | OpEx                      | Achieved                                             | None                          | N/A                                         |
| DMM205                                                               | Improve organisational cohesion and effectiveness                                   | Number of monthly unit meetings held by end June 2024                                      | N/A      | Communication Manager | OpEx      | 12            | 3                                    | 3                              | OpEx                      | 3                        | 4                              | OpEx                      | 27/10/2023<br>21/11/2023<br>06/11/2023<br>06/12/2023 | None                          | N/A                                         |

## □ **PART 2: FINANCIAL PERFORMANCE INFORMATION**

### **LEGISLATIVE FRAMEWORK**

#### **PURPOSE**

The purpose of the report is to inform Council of the first quarter performance (up to 31 December 2023) against the approved budget in compliance with Section 52(d) of the MFMA and the requirements as promulgated in the Government Gazette No. 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Mayor, as legislated.

#### **STRATEGIC OBJECTIVE**

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

#### **BACKGROUND**

In terms of Section 72(1) of the Municipal Finance Management Act 56 of 2003, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations of 2009, the accounting officer of this municipality must by the 25th of January of each year: —

- (d) assess the performance of the municipality during the first half of the financial year, taking into account—
  - (i). the monthly statements referred to in section 71 (MFMA) for the first half of the financial year;
  - (ii). the municipality's service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the service delivery and budget implementation plan;
  - (iii). the past year's annual report, and progress on resolving problems identified in the annual report; and;
- (e) submit a report on the assessment to—
  - (i). the mayor of the municipality;
  - (ii). the National Treasury; and
  - (iii). the relevant Provincial Treasury.
- (f) make recommendations as to whether an adjustments budget is necessary; and; recommend revised projections for revenue and expenditure to the extent that this may be necessary.

The financial and non-financial performance of the first six months of 2023/24 financial year informs the mid-term assessment for both budget and performance information as per section 72 of the MFMA.

In terms of section 71(1) of the MFMA

“The accounting officer of a municipality must by no later than 10 working days after the end of each month submit to the mayor of the municipality and relevant provincial treasury a statement in the prescribed format on the states of the municipal budget reflecting on the following particulars for that month and financial year up to the end of that month:

- (a) Actual revenue, per revenue source;
- (b) actual borrowings;
- (c) actual expenditure per vote;
- (d) actual capital expenditure per vote;
- (e) the amount of any allocations received;
- (f) actual expenditure on those allocations excluding expenditure on-
  - (i) its share of the local government equitable share: and
  - (ii) allocations exempted by the annual Division of Revenue Act from compliance with this paragraph; and
- (g) when necessary, an explanation of-
  - (i) any material variances from the municipality’s projected revenue by source, and from the municipality’s expenditure projections per vote;
  - (ii) any material variances from the service delivery and budget implementation plan; and
  - (iii) any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality’s approved budget.

The Municipal Budget and Reporting Regulations section 28 stipulates that:

“The monthly budget statement of the municipality must be in a format specified in schedule C and include all the required tables, charts and explanatory information, taking in to account any guidelines issued by the minister in terms section 168(1) of the MFMA.

Furthermore section 31(1) prescribes the following:

“The mayor’s quarterly report on the implementation of the Budget and Financial state of affairs of the municipality as required by section 52(d) of the Act must be-

- (a) In the format specified in Schedule C and Include all the required tables charts and explanatory information, taking in to account any guidelines issued by the Minister in terms of Section 168(1) of the Act; and
- (b)
- (c) Consistent with the monthly budget statement for September, December, March and June as applicable: and
- (d) Submitted to the National Treasury and relevant Provincial Treasury within five (5) days tabling of the report in the council.

## **PART 1: IN-YEAR REPORT**

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### **1.1. MAYOR'S REPORT**

The Greater Taung Local Municipality approved its Service Delivery and Budget Plan in June 2023.

The SDBIP Scorecards represent the performance of each department for the first six month of the 2023/24 financial year.

Assessment was done on both non-financial and financial performance, and it is evident that in some of the planned Service Delivery indicators as per the IDP, SDBIP and budget could not be achieved and that led to under expenditure which necessitated budget adjustment. In some project the municipality experienced over commitment. The municipality has applied for additional funding to endeavour to complete those projects.

In conclusion

The Mid-year budget and performance assessment indicates that:

- (d) An adjustment budget for 2023/24 will be required.
- (e) The revised SDBIP, which formed the basis of the mid-year assessment must include any adjustment as a result of the adjustments budget, must be approved.
- (f) The Performance Agreement of Section 57 employees may have to be amended accordingly.

### **1.2. COUNCIL RESOLUTIONS**

### 1.3. EXECUTIVE SUMMARY

#### 1.3.1. BUDGET PERFORMANCE ANALYSIS

Total operating revenue budget amounts to R330, 883, 455 with an operating expenditure budget of R360, 261, 111 with an operating deficit of R29, 377, 656 for the 2023/24 financial year. The operating deficit includes depreciation and debt impairment amounting to R36, 500, 000 and R 5, 500, 000 respectively.

The following table is a consolidated overview of the 2023/24 adjusted operating budget against the year-to-date actuals. This report is based on financial information available at the time of preparation; all variances are calculated against the adjusted budget figures. The financial results as at 31 December 2023 are summarized below:

| Description                                                          | 2022/23         | Budget Year 2023/24 |                 |               |                |                 |               |                |                    |
|----------------------------------------------------------------------|-----------------|---------------------|-----------------|---------------|----------------|-----------------|---------------|----------------|--------------------|
|                                                                      | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2     | YearTD actual  | YearTD budget   | YTD variance  | YTD variance % | Full Year Forecast |
| <b>R thousands</b>                                                   |                 |                     |                 |               |                |                 |               |                |                    |
| <b>Financial Performance</b>                                         |                 |                     |                 |               |                |                 |               |                |                    |
| Property rates                                                       | 29,993          | 44,172              | –               | 2,104         | 28,593         | 22,086          | 6,507         | 29%            | 44,172             |
| Service charges                                                      | 11,830          | 14,831              | –               | 3,150         | 6,236          | 7,416           | (1,180)       | -16%           | 14,831             |
| Investment revenue                                                   | 6,577           | 10,000              | –               | 1,507         | 3,700          | 5,000           | (1,300)       | -26%           | 10,000             |
| Transfers and subsidies - Operational                                | 241,659         | 254,670             | –               | 81,692        | 184,588        | 127,335         | 57,253        | 45%            | 254,670            |
| Other own revenue                                                    | 8,686           | 7,210               | –               | 1,512         | 3,041          | 3,605           | (564)         | -16%           | –                  |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>298,744</b>  | <b>330,883</b>      | <b>–</b>        | <b>89,965</b> | <b>226,158</b> | <b>165,442</b>  | <b>60,716</b> | <b>37%</b>     | <b>330,883</b>     |
| Employee costs                                                       | 127,012         | 134,368             | –               | 21,584        | 52,941         | 67,184          | (14,243)      | -21%           | 134,368            |
| Remuneration of Councillors                                          | 20,920          | 23,279              | –               | 4,210         | 10,622         | 11,639          | (1,017)       | -9%            | 23,279             |
| Depreciation and amortisation                                        | 44,796          | 36,500              | –               | 16,381        | 19,716         | 18,250          | 1,466         | 8%             | 36,500             |
| Interest                                                             | 2,819           | 635                 | –               | 13            | 29             | 317             | (288)         | -91%           | 635                |
| Inventory consumed and bulk purchases                                | 15,065          | 13,485              | –               | 3,404         | 9,490          | 6,743           | 2,747         | 41%            | 13,485             |
| Transfers and subsidies                                              | 949             | 1,000               | –               | 29            | 109            | 500             | (391)         | -78%           | 1,000              |
| Other expenditure                                                    | 171,152         | 150,994             | –               | 31,277        | 90,114         | 75,497          | 14,617        | 19%            | 150,994            |
| <b>Total Expenditure</b>                                             | <b>382,714</b>  | <b>360,261</b>      | <b>–</b>        | <b>76,898</b> | <b>183,021</b> | <b>180,131</b>  | <b>2,890</b>  | <b>2%</b>      | <b>360,261</b>     |
| <b>Surplus/(Deficit)</b>                                             | <b>(83,970)</b> | <b>(29,378)</b>     | <b>–</b>        | <b>13,067</b> | <b>43,137</b>  | <b>(14,689)</b> | <b>57,826</b> | <b>-394%</b>   | <b>(29,378)</b>    |
| Transfers and subsidies - capital (monetary allocations)             | 51,637          | 53,691              | –               | 19,987        | 19,987         | 26,846          | (6,859)       | -26%           | 53,691             |
| Transfers and subsidies - capital (in-kind)                          | –               | –                   | –               | –             | –              | –               | –             | –              | –                  |
| <b>Surplus/(Deficit) after capital transfers &amp;</b>               | <b>(32,333)</b> | <b>24,314</b>       | <b>–</b>        | <b>33,054</b> | <b>63,124</b>  | <b>12,157</b>   | <b>50,967</b> | <b>419%</b>    | <b>24,314</b>      |
| Share of surplus/ (deficit) of associate                             | –               | –                   | –               | –             | –              | –               | –             | –              | –                  |
| <b>Surplus/ (Deficit) for the year</b>                               | <b>(32,333)</b> | <b>24,314</b>       | <b>–</b>        | <b>33,054</b> | <b>63,124</b>  | <b>12,157</b>   | <b>50,967</b> | <b>419%</b>    | <b>24,314</b>      |
| <b>Capital expenditure &amp; funds sources</b>                       |                 |                     |                 |               |                |                 |               |                |                    |
| <b>Capital expenditure</b>                                           | <b>57,276</b>   | <b>63,856</b>       | <b>–</b>        | <b>20,269</b> | <b>38,644</b>  | <b>31,928</b>   | <b>6,716</b>  | <b>21%</b>     | <b>63,856</b>      |
| Capital transfers recognised                                         | 25,890          | 53,736              | –               | 18,571        | 28,718         | 26,868          | 1,850         | 7%             | 53,736             |
| Borrowing                                                            | –               | –                   | –               | –             | –              | –               | –             | –              | –                  |
| Internally generated funds                                           | 31,386          | 10,120              | –               | 1,697         | 9,926          | 5,060           | 4,866         | 96%            | 10,120             |
| <b>Total sources of capital funds</b>                                | <b>57,276</b>   | <b>63,856</b>       | <b>–</b>        | <b>20,269</b> | <b>38,644</b>  | <b>31,928</b>   | <b>6,716</b>  | <b>21%</b>     | <b>63,856</b>      |

#### OPERATING INCOME VERSUS OPERATING EXPENDITURE ASSESSMENT

**The total Year-to-Date actual operating revenue by source amounts to R226,158,102.00 with total actual operating expenditure of R183,020,930.00 leaving the municipality with an actual operating deficit of R43,137,172.00 as at 31 December 2023.**

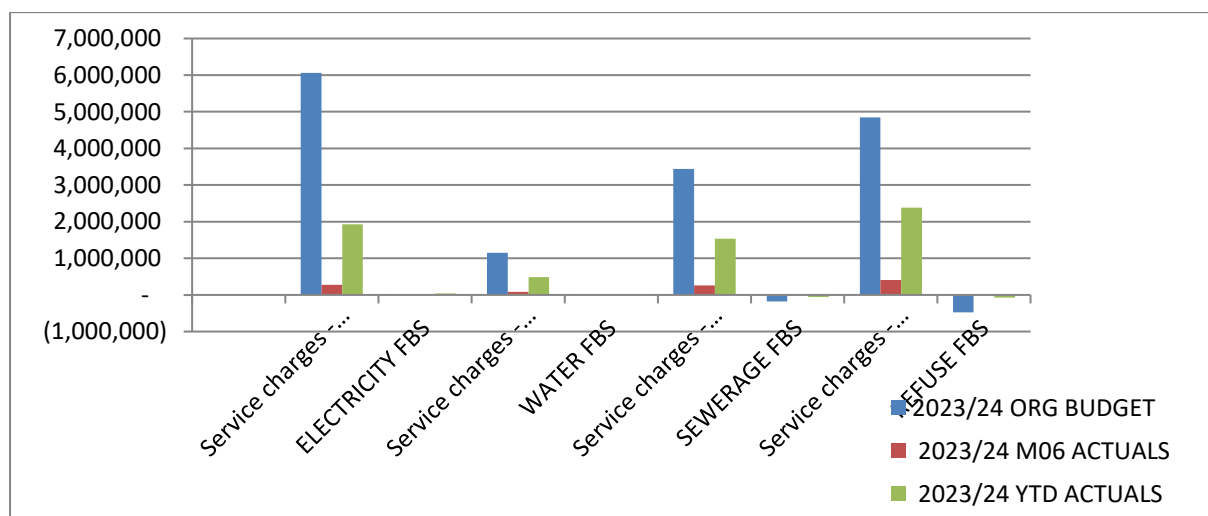
### 1.3.2. OPERATING REVENUE

Greater Taung Local Municipality derives its revenue mostly from grants; the remaining revenue is from the billing of property rates and service charges; interest and other revenue (e.g. burial fees; tender fees etc.)

Detailed actual revenue per source versus budgeted revenue for the quarter ended 31 December 2023 is detailed below:

| Description                                    | Ref | 2022/23         | Budget Year 2023/24 |                 |           |               |               |              |                |                    |
|------------------------------------------------|-----|-----------------|---------------------|-----------------|-----------|---------------|---------------|--------------|----------------|--------------------|
|                                                |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2 | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                    |     |                 |                     |                 |           |               |               |              |                |                    |
| Revenue                                        |     |                 |                     |                 |           |               |               |              |                |                    |
| Exchange Revenue                               |     |                 |                     |                 |           |               |               |              |                |                    |
| Service charges - Electricity                  |     | 3,455           | 6,055               | –               | 890       | 1,968         | 3,028         | (1,060)      | -35%           | 6,055              |
| Service charges - Water                        |     | 1,287           | 1,148               | –               | 315       | 488           | 574           | (85)         | -15%           | 1,148              |
| Service charges - Waste Water Management       |     | 2,952           | 3,259               | –               | 766       | 1,476         | 1,629         | (153)        | -9%            | 3,259              |
| Service charges - Waste management             |     | 4,135           | 4,369               | –               | 1,179     | 2,304         | 2,185         | 119          | 5%             | 4,369              |
| Sale of Goods and Rendering of Services        |     | 682             | 906                 | –               | 169       | 461           | 453           | 8            | 2%             | 906                |
| Agency services                                |     | 185             | 250                 | –               | –         | –             | 125           | (125)        | -100%          | 250                |
| Interest                                       |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Interest earned from Receivables               |     | 2,829           | 2,761               | –               | 794       | 1,531         | 1,381         | 150          | 11%            | 2,761              |
| Interest from Current and Non Current Assets   |     | 6,577           | 10,000              | –               | 1,507     | 3,700         | 5,000         | (1,300)      | -26%           | 10,000             |
| Dividends                                      |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Rent on Land                                   |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Rental from Fixed Assets                       |     | 396             | 350                 | –               | 143       | 247           | 175           | 72           | 41%            | 350                |
| Licence and permits                            |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Operational Revenue                            |     | 382             | 205                 | –               | 19        | 45            | 103           | (58)         | -56%           | 205                |
| Non-Exchange Revenue                           |     |                 |                     |                 |           |               |               |              |                |                    |
| Property rates                                 |     | 29,993          | 44,172              | –               | 2,104     | 28,593        | 22,086        | 6,507        | 29%            | 44,172             |
| Surcharges and Taxes                           |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Fines, penalties and forfeits                  |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Licence and permits                            |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Transfers and subsidies - Operational          |     | 241,659         | 254,670             | –               | 81,692    | 184,588       | 127,335       | 57,253       | 45%            | 254,670            |
| Interest                                       |     | 1,113           | 2,738               | –               | 388       | 757           | 1,369         | (612)        | -45%           | 2,738              |
| Fuel Levy                                      |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Operational Revenue                            |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Gains on disposal of Assets                    |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Other Gains                                    |     | 3,099           | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Discontinued Operations                        |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Total Revenue (excluding capital transfers and |     | 298,744         | 330,883             | –               | 89,965    | 226,158       | 165,442       | 60,716       | 37%            | 330,883            |

Graphic illustration: Actual as a % of original budget



### NARRATIONS OF MATERIAL VARIANCES ON OPERATING REVENUE

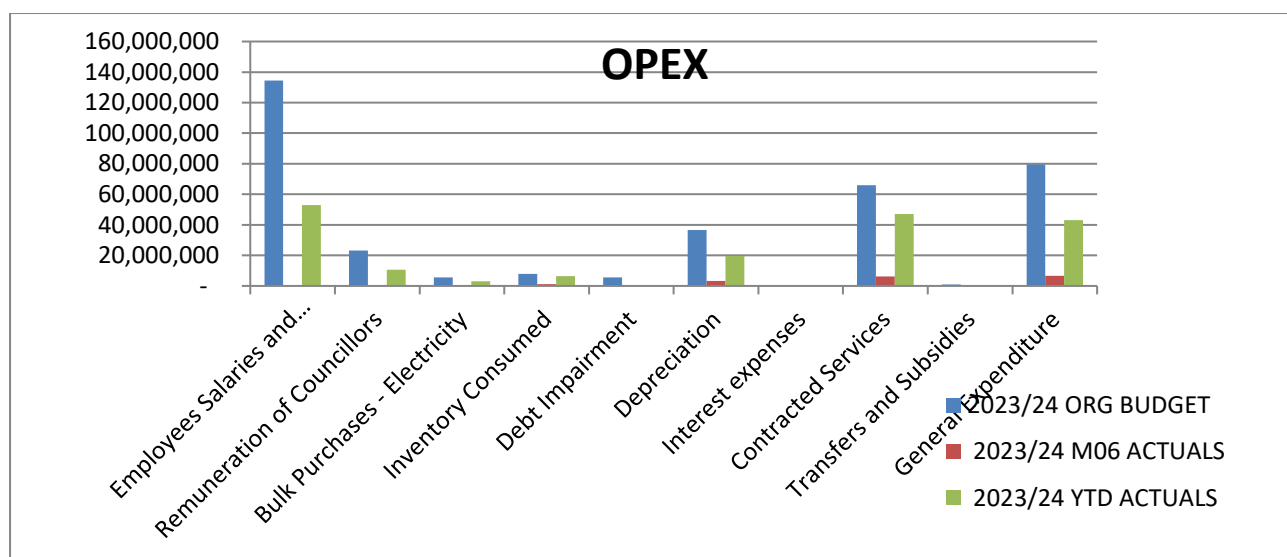
- Since the introduction of mSCOA, the municipality is no longer conducting an annual billing run on residential property rates as it did in the past. \

### 1.3.3. OPERATING EXPENDITURE

The total operating expenditure budget for the 2023/24 financial year is categorized by percentage on the table and graph below:

| Description                     | Ref | 2022/23         | Budget Year 2023/24 |                 |           |               |               |              |                |                    |
|---------------------------------|-----|-----------------|---------------------|-----------------|-----------|---------------|---------------|--------------|----------------|--------------------|
|                                 |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2 | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                     |     |                 |                     |                 |           |               |               |              |                |                    |
| Expenditure By Type             |     |                 |                     |                 |           |               |               |              |                |                    |
| Employee related costs          |     | 127,012         | 134,368             | –               | 21,584    | 52,941        | 67,184        | (14,243)     | -21%           | 134,368            |
| Remuneration of councillors     |     | 20,920          | 23,279              | –               | 4,210     | 10,622        | 11,639        | (1,017)      | -9%            | 23,279             |
| Bulk purchases - electricity    |     | 4,669           | 5,500               | –               | 2,001     | 3,149         | 2,750         | 399          | 14%            | 5,500              |
| Inventory consumed              |     | 10,396          | 7,985               | –               | 1,403     | 6,341         | 3,993         | 2,348        | 59%            | 7,985              |
| Debt impairment                 |     | –               | 5,500               | –               | –         | –             | 2,750         | (2,750)      | -100%          | 5,500              |
| Depreciation and amortisation   |     | 44,796          | 36,500              | –               | 16,381    | 19,716        | 18,250        | 1,466        | 8%             | 36,500             |
| Interest                        |     | 2,819           | 635                 | –               | 13        | 29            | 317           | (288)        | -91%           | 635                |
| Contracted services             |     | 79,752          | 65,916              | –               | 14,447    | 47,102        | 32,958        | 14,145       | 43%            | 65,916             |
| Transfers and subsidies         |     | 949             | 1,000               | –               | 29        | 109           | 500           | (391)        | -78%           | 1,000              |
| Irrecoverable debts written off |     | 11,761          | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Operational costs               |     | 79,490          | 79,578              | –               | 16,830    | 43,011        | 39,789        | 3,222        | 8%             | 79,578             |
| Losses on Disposal of Assets    |     | 129             | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Other Losses                    |     | 20              | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Total Expenditure               |     | 382,714         | 360,261             | –               | 76,898    | 183,021       | 180,131       | 2,890        | 2%             | 360,261            |

Graphic illustration: Actual as a % of original budget



### NARRATIONS OF MATERIAL VARIANCES ON OPERATING EXPENDITURE

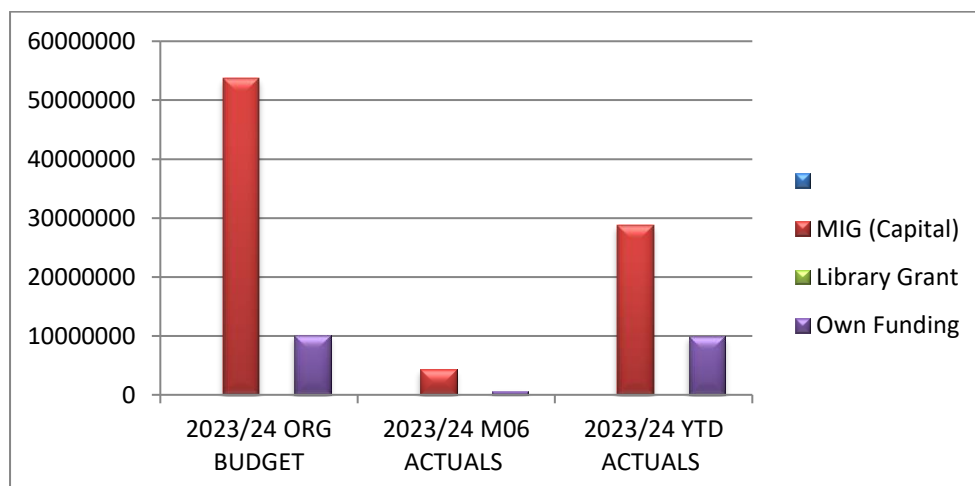
- The line items reflecting a low and/or no movement are captured at year end after all calculations have been conducted.

### 1.3.4. CAPITAL EXPENDITURE

The municipality's capital expenditure is divided into three sources of funding: MIG; Library grant and own funding, the graph and table below demonstrate the capital budget by percentage:

| Vote Description                                                                       | Ref | 2022/23 | Budget Year 2023/24 |          |           |               |        |         |           |
|----------------------------------------------------------------------------------------|-----|---------|---------------------|----------|-----------|---------------|--------|---------|-----------|
|                                                                                        |     | Audited | Original            | Adjusted | Quarter 2 | YearTD actual | YearTD | YTD     | Full Year |
| R thousands                                                                            | 1   |         |                     |          |           |               |        | %       |           |
| <b>Capital Expenditure - Functional Classification</b>                                 |     |         |                     |          |           |               |        |         |           |
| <b>Governance and administration</b>                                                   |     | 6,964   | 6,750               | –        | 1,246     | 4,757         | 3,375  | 1,382   | 41%       |
| Executive and council                                                                  |     | 696     | –                   | –        | –         | –             | –      | –       | –         |
| Finance and administration                                                             |     | 6,268   | 6,750               | –        | 1,246     | 4,757         | 3,375  | 1,382   | 41%       |
| Internal audit                                                                         |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| <b>Community and public safety</b>                                                     |     | 9,896   | 10,057              | –        | 3,492     | 6,394         | 5,029  | 1,365   | 27%       |
| Community and social services                                                          |     | 358     | 165                 | –        | 29        | 29            | 83     | (54)    | -65%      |
| Sport and recreation                                                                   |     | 9,538   | 9,892               | –        | 3,463     | 6,365         | 4,946  | 1,419   | 29%       |
| Public safety                                                                          |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| Housing                                                                                |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| Health                                                                                 |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| <b>Economic and environmental services</b>                                             |     | 26,008  | 40,049              | –        | 14,543    | 26,418        | 20,024 | 6,394   | 32%       |
| Planning and development                                                               |     | (0)     | 2,136               | –        | 233       | 1,600         | 1,068  | 533     | 50%       |
| Road transport                                                                         |     | 26,008  | 37,913              | –        | 14,310    | 24,818        | 18,957 | 5,861   | 31%       |
| Environmental protection                                                               |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| <b>Trading services</b>                                                                |     | 14,408  | 7,000               | –        | 988       | 1,075         | 3,500  | (2,425) | -69%      |
| Energy sources                                                                         |     | 7,140   | –                   | –        | –         | –             | –      | –       | –         |
| Water management                                                                       |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| Waste water management                                                                 |     | 7,267   | 7,000               | –        | 988       | 1,075         | 3,500  | (2,425) | -69%      |
| Waste management                                                                       |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| <b>Other</b>                                                                           |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| <b>Total Capital Expenditure - Functional Classification</b>                           | 3   | 57,276  | 63,856              | –        | 20,269    | 38,644        | 31,928 | 6,716   | 21%       |
| <b>Funded by:</b>                                                                      |     |         |                     |          |           |               |        |         |           |
| National Government                                                                    |     | 25,541  | 53,691              | –        | 18,543    | 28,689        | 26,846 | 1,844   | 7%        |
| Provincial Government                                                                  |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| District Municipality                                                                  |     | –       | –                   | –        | –         | –             | –      | –       | –         |
| Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies) |     | 349     | 45                  | –        | 29        | 29            | 23     | 6       | 28%       |
| <b>Transfers recognised - capital</b>                                                  |     | 25,890  | 53,736              | –        | 18,571    | 28,718        | 26,868 | 1,850   | 7%        |
| Borrowing                                                                              | 6   | –       | –                   | –        | –         | –             | –      | –       | –         |
| Internally generated funds                                                             |     | 31,386  | 10,120              | –        | 1,697     | 9,926         | 5,060  | 4,866   | 96%       |
| <b>Total Capital Funding</b>                                                           |     | 57,276  | 63,856              | –        | 20,269    | 38,644        | 31,928 | 6,716   | 21%       |

Graphic illustration: Actual as a % of original budget



### NARRATIONS OF MATERIAL VARIANCES ON CAPITAL EXPENDITURE

The municipality incurred 53% expenditure on its MIG allocation, 64% on the library grant and 98% of its own funding as at 31 December 2023. The total average expenditure percentage is at 61% of the budgeted capital expenditure.

### 1.3.5. CASH FLOW STATEMENT

The cash-flow statement reflects the actual cash inflows and outflows for each quarter, and the closing balance of cash and cash equivalents that will also reflect on the face of the balance sheet.

#### Cash flow from Operating Activities

| Description                                      | Ref | 2022/23         | Budget Year 2023/24 |                 |               |                |               |                  |                |                    |
|--------------------------------------------------|-----|-----------------|---------------------|-----------------|---------------|----------------|---------------|------------------|----------------|--------------------|
|                                                  |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2     | YearTD actual  | YearTD budget | YTD variance     | YTD variance % | Full Year Forecast |
| R thousands                                      | 1   |                 |                     |                 |               |                |               |                  |                |                    |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>       |     |                 |                     |                 |               |                |               |                  |                |                    |
| <b>Receipts</b>                                  |     |                 |                     |                 |               |                |               |                  |                |                    |
| Property rates                                   |     | 23,931          | 56,323              | 56,323          | 1,752         | 4,103          | 28,161        | (24,059)         | -85%           | 56,323             |
| Service charges                                  |     | 9,029           | 13,226              | 13,226          | 2,900         | 4,953          | 6,613         | (1,660)          | -25%           | 13,226             |
| Other revenue                                    |     | 5,553           | 1,711               | 1,711           | 1,057         | 2,353          | 855           | 1,497            | 175%           | 1,711              |
| Transfers and Subsidies - Operational            |     | 238,606         | 254,670             | 254,670         | 79,852        | 204,405        | 127,335       | 77,070           | 61%            | 254,670            |
| Transfers and Subsidies - Capital                |     | 54,163          | 53,691              | 53,691          | 15,553        | 45,522         | 26,846        | 18,676           | 70%            | 53,691             |
| Interest                                         |     | 5,741           | 10,000              | 10,000          | 1,417         | 2,387          | 5,000         | (2,613)          | -52%           | 10,000             |
| Dividends                                        |     | -               | -                   | -               | -             | -              | -             | -                |                | -                  |
| <b>Payments</b>                                  |     |                 |                     |                 |               |                |               |                  |                |                    |
| Suppliers and employees                          |     | (196,298)       | (317,226)           | (317,226)       | (43,844)      | (117,101)      | (158,613)     | 41,512           | -26%           | (317,226)          |
| Interest                                         |     | -               | (635)               | 635             | -             | -              | (317)         | 317              | -100%          | (635)              |
| Transfers and Subsidies                          |     | -               | -                   | -               | -             | -              | -             | -                |                | -                  |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b> |     | <b>140,725</b>  | <b>71,760</b>       | <b>73,029</b>   | <b>58,688</b> | <b>146,621</b> | <b>35,880</b> | <b>(110,741)</b> | <b>-309%</b>   | <b>71,760</b>      |

#### Cash flow from Investing Activities

| Description                                      | Ref | 2022/23         | Budget Year 2023/24 |                 |                 |                 |                 |              |                |                    |
|--------------------------------------------------|-----|-----------------|---------------------|-----------------|-----------------|-----------------|-----------------|--------------|----------------|--------------------|
|                                                  |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2       | YearTD actual   | YearTD budget   | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                      | 1   |                 |                     |                 |                 |                 |                 |              |                |                    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>      |     |                 |                     |                 |                 |                 |                 |              |                |                    |
| <b>Receipts</b>                                  |     |                 |                     |                 |                 |                 |                 |              |                |                    |
| Proceeds on disposal of PPE                      |     | -               | -                   | -               | -               | -               | -               | -            |                | -                  |
| Decrease (increase) in non-current receivables   |     | -               | -                   | -               | -               | -               | -               | -            |                | -                  |
| Decrease (increase) in non-current investments   |     | -               | -                   | -               | -               | -               | -               | -            |                | -                  |
| <b>Payments</b>                                  |     |                 |                     |                 |                 |                 |                 |              |                |                    |
| Capital assets                                   |     | 57,390          | (63,856)            | (63,856)        | (20,282)        | (39,775)        | (31,928)        | (7,847)      | 25%            | (63,856)           |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b> |     | <b>57,390</b>   | <b>(63,856)</b>     | <b>(63,856)</b> | <b>(20,282)</b> | <b>(39,775)</b> | <b>(31,928)</b> | <b>7,847</b> | <b>-25%</b>    | <b>(63,856)</b>    |

#### Cash flow from Financing Activities

| Description                                      | Ref | 2022/23         | Budget Year 2023/24 |                 |               |                |               |              |                |                    |
|--------------------------------------------------|-----|-----------------|---------------------|-----------------|---------------|----------------|---------------|--------------|----------------|--------------------|
|                                                  |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2     | YearTD actual  | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                      | 1   |                 |                     |                 |               |                |               |              |                |                    |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>      |     |                 |                     |                 |               |                |               |              |                |                    |
| <b>Receipts</b>                                  |     |                 |                     |                 |               |                |               |              |                |                    |
| Short term loans                                 |     | -               | -                   | -               | -             | -              | -             | -            |                | -                  |
| Borrowing long term/refinancing                  |     | -               | -                   | -               | -             | -              | -             | -            |                | -                  |
| Increase (decrease) in consumer deposits         |     | -               | -                   | -               | -             | -              | -             | -            |                | -                  |
| <b>Payments</b>                                  |     |                 |                     |                 |               |                |               |              |                |                    |
| Repayment of borrowing                           |     | -               | -                   | -               | -             | -              | -             | -            |                | -                  |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b> |     | <b>-</b>        | <b>-</b>            | <b>-</b>        | <b>-</b>      | <b>-</b>       | <b>-</b>      | <b>-</b>     |                | <b>-</b>           |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>     |     | <b>198,115</b>  | <b>7,903</b>        | <b>9,173</b>    | <b>38,406</b> | <b>106,846</b> | <b>3,952</b>  |              |                | <b>7,903</b>       |
| Cash/cash equivalents at beginning:              |     | 82,039          | 46,225              | 46,225          |               | 47,783         | 46,225        |              |                | 47,783             |
| Cash/cash equivalents at month/year end:         |     | 280,155         | 54,129              | 55,399          |               | 154,629        | 50,177        |              |                | 55,686             |

#### NARRATIONS OF MATERIAL VARIANCES ON THE CASH FLOW STATEMENT

- The cash-flow statement indicates that the municipality will be able to run its day-to-day operations until the financial year end.
- The audited figure of cash and cash equivalents reflects an amount of R280 M at the beginning of the financial year, as at 31 December the figure is at R155 M.

## 1.4. IN-YEAR BUDGET STATEMENT TABLES

NW394 Greater Taung - Table C1 Monthly Budget Statement Summary - M06 - Quarter 2

| Description                                                          | 2022/23          | Budget Year 2023/24 |                   |                    |                    |                    |                     |                 |                    |
|----------------------------------------------------------------------|------------------|---------------------|-------------------|--------------------|--------------------|--------------------|---------------------|-----------------|--------------------|
|                                                                      | Audited Outcome  | Original Budget     | Adjusted Budget   | Quarter 2          | YearTD actual      | YearTD budget      | YTD variance        | YTD variance %  | Full Year Forecast |
| R thousands                                                          |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| <b>Financial Performance</b>                                         |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Property rates                                                       | 29,993           | 44,172              | -                 | 2,104              | 28,593             | 22,086             | 6,507               | 29%             | 44,172             |
| Service charges                                                      | 11,830           | 14,831              | -                 | 3,150              | 6,236              | 7,416              | (1,180)             | -16%            | 14,831             |
| Investment revenue                                                   | 6,577            | 10,000              | -                 | 1,507              | 3,700              | 5,000              | (1,300)             | -26%            | 10,000             |
| Transfers and subsidies - Operational                                | 241,659          | 254,670             | -                 | 81,692             | 184,588            | 127,335            | 57,253              | 45%             | 254,670            |
| Other own revenue                                                    | 8,686            | 7,210               | -                 | 1,512              | 3,041              | 3,605              | (564)               | -16%            | -                  |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>298,744</b>   | <b>330,883</b>      | <b>-</b>          | <b>89,965</b>      | <b>226,158</b>     | <b>165,442</b>     | <b>60,716</b>       | <b>37%</b>      | <b>330,883</b>     |
| Employee costs                                                       | 127,012          | 134,368             | -                 | 21,584             | 52,941             | 67,184             | (14,243)            | -21%            | 134,368            |
| Remuneration of Councillors                                          | 20,920           | 23,279              | -                 | 4,210              | 10,622             | 11,639             | (1,017)             | -9%             | 23,279             |
| Depreciation and amortisation                                        | 44,796           | 36,500              | -                 | 16,381             | 19,716             | 18,250             | 1,466               | 8%              | 36,500             |
| Interest                                                             | 2,819            | 635                 | -                 | 13                 | 29                 | 317                | (288)               | -91%            | 635                |
| Inventory consumed and bulk purchases                                | 15,065           | 13,485              | -                 | 3,404              | 9,490              | 6,743              | 2,747               | 41%             | 13,485             |
| Transfers and subsidies                                              | 949              | 1,000               | -                 | 29                 | 109                | 500                | (391)               | -78%            | 1,000              |
| Other expenditure                                                    | 171,152          | 150,994             | -                 | 31,277             | 90,114             | 75,497             | 14,617              | 19%             | 150,994            |
| <b>Total Expenditure</b>                                             | <b>382,714</b>   | <b>360,261</b>      | <b>-</b>          | <b>76,898</b>      | <b>183,021</b>     | <b>180,131</b>     | <b>2,890</b>        | <b>2%</b>       | <b>360,261</b>     |
| <b>Surplus/(Deficit)</b>                                             | <b>(83,970)</b>  | <b>(29,378)</b>     | <b>-</b>          | <b>13,067</b>      | <b>43,137</b>      | <b>(14,689)</b>    | <b>57,826</b>       | <b>-394%</b>    | <b>(29,378)</b>    |
| Transfers and subsidies - capital (monetary allocations)             | 51,637           | 53,691              | -                 | 19,987             | 19,987             | 26,846             | (6,859)             | -26%            | 53,691             |
| Transfers and subsidies - capital (in-kind)                          | -                | -                   | -                 | -                  | -                  | -                  | -                   | -               | -                  |
| <b>Surplus/(Deficit) after capital transfers &amp;</b>               | <b>(32,333)</b>  | <b>24,314</b>       | <b>-</b>          | <b>33,054</b>      | <b>63,124</b>      | <b>12,157</b>      | <b>50,967</b>       | <b>419%</b>     | <b>24,314</b>      |
| Share of surplus/ (deficit) of associate                             | -                | -                   | -                 | -                  | -                  | -                  | -                   | -               | -                  |
| <b>Surplus/ (Deficit) for the year</b>                               | <b>(32,333)</b>  | <b>24,314</b>       | <b>-</b>          | <b>33,054</b>      | <b>63,124</b>      | <b>12,157</b>      | <b>50,967</b>       | <b>419%</b>     | <b>24,314</b>      |
| <b>Capital expenditure &amp; funds sources</b>                       |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| <b>Capital expenditure</b>                                           | <b>57,276</b>    | <b>63,856</b>       | <b>-</b>          | <b>20,269</b>      | <b>38,644</b>      | <b>31,928</b>      | <b>6,716</b>        | <b>21%</b>      | <b>63,856</b>      |
| Capital transfers recognised                                         | 25,890           | 53,736              | -                 | 18,571             | 28,718             | 26,868             | 1,850               | 7%              | 53,736             |
| Borrowing                                                            | -                | -                   | -                 | -                  | -                  | -                  | -                   | -               | -                  |
| Internally generated funds                                           | 31,386           | 10,120              | -                 | 1,697              | 9,926              | 5,060              | 4,866               | 96%             | 10,120             |
| <b>Total sources of capital funds</b>                                | <b>57,276</b>    | <b>63,856</b>       | <b>-</b>          | <b>20,269</b>      | <b>38,644</b>      | <b>31,928</b>      | <b>6,716</b>        | <b>21%</b>      | <b>63,856</b>      |
| <b>Financial position</b>                                            |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Total current assets                                                 | 120,434          | 63,478              | -                 |                    | 161,667            |                    |                     |                 | 63,478             |
| Total non current assets                                             | 790,780          | 152,460             | -                 |                    | 809,708            |                    |                     |                 | 152,460            |
| Total current liabilities                                            | 106,250          | 34,299              | -                 |                    | 103,423            |                    |                     |                 | 34,299             |
| Total non current liabilities                                        | 34,609           | 32,996              | -                 |                    | 34,465             |                    |                     |                 | 32,996             |
| Community wealth/Equity                                              | 750,777          | 148,644             | -                 |                    | 833,488            |                    |                     |                 | 148,644            |
| <b>Cash flows</b>                                                    |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Net cash from (used) operating                                       | 140,725          | 71,760              | 73,029            | 58,688             | 146,621            | 35,880             | (110,741)           | -309%           | 71,760             |
| Net cash from (used) investing                                       | 57,390           | (63,856)            | (63,856)          | (20,282)           | (39,775)           | (31,928)           | 7,847               | -25%            | (63,856)           |
| Net cash from (used) financing                                       | -                | -                   | -                 | -                  | -                  | -                  | -                   | -               | -                  |
| <b>Cash/cash equivalents at the month/year end</b>                   | <b>280,155</b>   | <b>54,129</b>       | <b>55,399</b>     | <b>-</b>           | <b>154,629</b>     | <b>50,177</b>      | <b>(104,452)</b>    | <b>-208%</b>    | <b>55,686</b>      |
| <b>Debtors &amp; creditors analysis</b>                              | <b>0-30 Days</b> | <b>31-60 Days</b>   | <b>61-90 Days</b> | <b>91-120 Days</b> | <b>121-150 Dys</b> | <b>151-180 Dys</b> | <b>181 Dys-1 Yr</b> | <b>Over 1Yr</b> | <b>Total</b>       |
| <b>Debtors Age Analysis</b>                                          |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Total By Income Source                                               | 1,975            | 1,692               | 1,478             | 1,437              | 1,294              | 6,841              | 1,241               | #####           | 130,772            |
| <b>Creditors Age Analysis</b>                                        |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Total Creditors                                                      | -                | -                   | -                 | -                  | -                  | -                  | 6                   | 132700%         | 7                  |

**NW394 Greater Taung - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 - Quarter 2**

| Description                                | Ref | 2022/23  | Budget Year 2023/24 |          |           |               |         |         |           |
|--------------------------------------------|-----|----------|---------------------|----------|-----------|---------------|---------|---------|-----------|
|                                            |     | Audited  | Original            | Adjusted | Quarter 2 | YearTD actual | YearTD  | YTD     | Full Year |
| R thousands                                | 1   |          |                     |          |           |               |         | %       |           |
| <b>Revenue - Functional</b>                |     |          |                     |          |           |               |         |         |           |
| <i>Governance and administration</i>       |     | 278,332  | 305,877             | –        | 82,768    | 214,050       | 152,939 | 61,111  | 40%       |
| Executive and council                      |     | 231,374  | 244,271             | –        | 77,402    | 179,181       | 122,136 | 57,045  | 47%       |
| Finance and administration                 |     | 46,958   | 61,606              | –        | 5,366     | 34,869        | 30,803  | 4,066   | 13%       |
| Internal audit                             |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| <i>Community and public safety</i>         |     | 23,433   | 55,401              | –        | 22,473    | 23,577        | 27,701  | (4,124) | -15%      |
| Community and social services              |     | 979      | 1,312               | –        | 2,481     | 3,578         | 656     | 2,922   | 445%      |
| Sport and recreation                       |     | 22,454   | 54,089              | –        | 19,992    | 19,999        | 27,045  | (7,046) | -26%      |
| Public safety                              |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| Housing                                    |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| Health                                     |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| <i>Economic and environmental services</i> |     | 26,601   | 6,128               | –        | 803       | 827           | 3,064   | (2,237) | -73%      |
| Planning and development                   |     | 2,589    | 2,899               | –        | 803       | 827           | 1,450   | (623)   | -43%      |
| Road transport                             |     | 24,012   | 3,229               | –        | –         | –             | 1,614   | (1,614) | -100%     |
| Environmental protection                   |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| <i>Trading services</i>                    |     | 22,015   | 17,168              | –        | 3,907     | 7,691         | 8,584   | (893)   | -10%      |
| Energy sources                             |     | 11,227   | 6,069               | –        | 993       | 2,148         | 3,035   | (887)   | -29%      |
| Water management                           |     | 1,716    | 1,690               | –        | 431       | 718           | 845     | (127)   | -15%      |
| Waste water management                     |     | 3,863    | 4,030               | –        | 1,017     | 1,965         | 2,015   | (50)    | -2%       |
| Waste management                           |     | 5,209    | 5,379               | –        | 1,466     | 2,860         | 2,689   | 171     | 6%        |
| <i>Other</i>                               | 4   | –        | –                   | –        | –         | –             | –       | –       | –         |
| <b>Total Revenue - Functional</b>          | 2   | 350,381  | 384,575             | –        | 109,952   | 246,145       | 192,287 | 53,857  | 28%       |
| <b>Expenditure - Functional</b>            |     |          |                     |          |           |               |         |         |           |
| <i>Governance and administration</i>       |     | 225,306  | 221,770             | –        | 43,237    | 110,447       | 110,885 | (438)   | 0%        |
| Executive and council                      |     | 116,053  | 117,067             | –        | 23,237    | 64,919        | 58,533  | 6,386   | 11%       |
| Finance and administration                 |     | 109,252  | 104,703             | –        | 20,000    | 45,527        | 52,352  | (6,824) | -13%      |
| Internal audit                             |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| <i>Community and public safety</i>         |     | 24,956   | 23,799              | –        | 4,969     | 6,213         | 11,899  | (5,686) | -48%      |
| Community and social services              |     | 20,049   | 3,821               | –        | 3,343     | 4,135         | 1,911   | 2,224   | 116%      |
| Sport and recreation                       |     | 4,907    | 18,987              | –        | 1,559     | 1,949         | 9,494   | (7,544) | -79%      |
| Public safety                              |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| Housing                                    |     | –        | 990                 | –        | 67        | 129           | 495     | (366)   | -74%      |
| Health                                     |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| <i>Economic and environmental services</i> |     | 60,184   | 49,566              | –        | 13,678    | 27,163        | 24,783  | 2,380   | 10%       |
| Planning and development                   |     | 19,970   | 14,446              | –        | 2,525     | 9,041         | 7,223   | 1,818   | 25%       |
| Road transport                             |     | 40,214   | 35,121              | –        | 11,153    | 18,122        | 17,560  | 562     | 3%        |
| Environmental protection                   |     | –        | –                   | –        | –         | –             | –       | –       | –         |
| <i>Trading services</i>                    |     | 71,904   | 65,027              | –        | 15,013    | 39,197        | 32,513  | 6,684   | 21%       |
| Energy sources                             |     | 38,082   | 41,785              | –        | 8,902     | 23,112        | 20,892  | 2,220   | 11%       |
| Water management                           |     | 6,439    | 3,497               | –        | 1,562     | 2,872         | 1,749   | 1,123   | 64%       |
| Waste water management                     |     | 6,533    | 9,402               | –        | 578       | 2,462         | 4,701   | (2,239) | -48%      |
| Waste management                           |     | 20,851   | 10,343              | –        | 3,972     | 10,752        | 5,172   | 5,580   | 108%      |
| <i>Other</i>                               |     | 363      | 100                 | –        | –         | 1             | 50      | (49)    | -98%      |
| <b>Total Expenditure - Functional</b>      | 3   | 382,714  | 360,261             | –        | 76,898    | 183,021       | 180,131 | 2,890   | 2%        |
| <b>Surplus/ (Deficit) for the year</b>     |     | (32,333) | 24,314              | –        | 33,054    | 63,124        | 12,157  | 50,967  | 419%      |

**NW394 Greater Taung - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 - Quarter 2**

| Vote Description                       | Ref | 2022/23  | Budget Year 2023/24 |          |           |               |         |         |         |           |
|----------------------------------------|-----|----------|---------------------|----------|-----------|---------------|---------|---------|---------|-----------|
|                                        |     | Audited  | Original            | Adjusted | Quarter 2 | YearTD actual | YearTD  | YTD     | YTD     | Full Year |
| R thousands                            |     |          |                     |          |           |               |         |         | %       |           |
| Revenue by Vote                        | 1   |          |                     |          |           |               |         |         |         |           |
| Vote 1 - Community and Social Services |     | 23,433   | 55,401              | –        | 22,473    | 23,577        | 27,701  | (4,124) | -14.9%  | 55,401    |
| Vote 2 - Energy Sources                |     | 11,227   | 6,069               | –        | 993       | 2,148         | 3,035   | (887)   | -29.2%  | 6,069     |
| Vote 3 - Executive and Council         |     | 231,374  | 244,271             | –        | 77,402    | 179,181       | 122,136 | 57,045  | 46.7%   | 244,271   |
| Vote 4 - Finance and Administration    |     | 46,958   | 61,606              | –        | 5,366     | 34,869        | 30,803  | 4,066   | 13.2%   | 61,606    |
| Vote 5 - Planning and Development      |     | 2,589    | 2,899               | –        | 803       | 827           | 1,450   | (623)   | -43.0%  | 2,899     |
| Vote 6 - Road Transport                |     | 24,012   | 3,229               | –        | –         | –             | 1,614   | (1,614) | -100.0% | 3,229     |
| Vote 7 - Sports and Recreation         |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 8 - Waste Managemint              |     | 5,209    | 5,379               | –        | 1,466     | 2,860         | 2,689   | 171     | 6.4%    | 5,379     |
| Vote 9 - Waste Water Management        |     | 3,863    | 4,030               | –        | 1,017     | 1,965         | 2,015   | (50)    | -2.5%   | 4,030     |
| Vote 10 - Water Managemint             |     | 1,716    | 1,690               | –        | 431       | 718           | 845     | (127)   | -15.0%  | 1,690     |
| Vote 11 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 12 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 13 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 14 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 15 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Total Revenue by Vote                  | 2   | 350,381  | 384,575             | –        | 109,952   | 246,145       | 192,287 | 53,857  | 28.0%   | 384,575   |
| Expenditure by Vote                    | 1   |          |                     |          |           |               |         |         |         |           |
| Vote 1 - Community and Social Services |     | 25,320   | 23,713              | –        | 4,969     | 6,214         | 11,857  | (5,642) | -47.6%  | 23,713    |
| Vote 2 - Energy Sources                |     | 38,082   | 41,785              | –        | 8,902     | 23,112        | 20,892  | 2,220   | 10.6%   | 41,785    |
| Vote 3 - Executive and Council         |     | 116,053  | 117,067             | –        | 23,237    | 64,919        | 58,533  | 6,386   | 10.9%   | 117,067   |
| Vote 4 - Finance and Administration    |     | 109,252  | 104,703             | –        | 20,000    | 45,527        | 52,352  | (6,824) | -13.0%  | 104,703   |
| Vote 5 - Planning and Development      |     | 19,970   | 14,446              | –        | 2,525     | 9,041         | 7,223   | 1,818   | 25.2%   | 14,446    |
| Vote 6 - Road Transport                |     | 40,214   | 35,121              | –        | 11,153    | 18,122        | 17,560  | 562     | 3.2%    | 35,121    |
| Vote 7 - Sports and Recreation         |     | –        | 186                 | –        | –         | –             | 93      | (93)    | -100.0% | 186       |
| Vote 8 - Waste Managemint              |     | 20,851   | 10,343              | –        | 3,972     | 10,752        | 5,172   | 5,580   | 107.9%  | 10,343    |
| Vote 9 - Waste Water Management        |     | 6,533    | 9,402               | –        | 578       | 2,462         | 4,701   | (2,239) | -47.6%  | 9,402     |
| Vote 10 - Water Managemint             |     | 6,439    | 3,497               | –        | 1,562     | 2,872         | 1,749   | 1,123   | 64.2%   | 3,497     |
| Vote 11 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 12 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 13 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 14 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Vote 15 -                              |     | –        | –                   | –        | –         | –             | –       | –       | –       | –         |
| Total Expenditure by Vote              | 2   | 382,714  | 360,261             | –        | 76,898    | 183,021       | 180,131 | 2,890   | 1.6%    | 360,261   |
| Surplus/ (Deficit) for the year        | 2   | (32,333) | 24,314              | –        | 33,054    | 63,124        | 12,157  | 50,967  | 419.2%  | 24,314    |

**NW394 Greater Taung - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Quarter 2**

| Description                                               | Ref | 2022/23         | Budget Year 2023/24 |                 |           |               |               |              |                |                    |
|-----------------------------------------------------------|-----|-----------------|---------------------|-----------------|-----------|---------------|---------------|--------------|----------------|--------------------|
|                                                           |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2 | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                               |     |                 |                     |                 |           |               |               |              |                |                    |
| Revenue                                                   |     |                 |                     |                 |           |               |               |              |                |                    |
| Exchange Revenue                                          |     |                 |                     |                 |           |               |               |              |                |                    |
| Service charges - Electricity                             |     | 3,455           | 6,055               | –               | 890       | 1,968         | 3,028         | (1,060)      | -35%           | 6,055              |
| Service charges - Water                                   |     | 1,287           | 1,148               | –               | 315       | 488           | 574           | (85)         | -15%           | 1,148              |
| Service charges - Waste Water Management                  |     | 2,952           | 3,259               | –               | 766       | 1,476         | 1,629         | (153)        | -9%            | 3,259              |
| Service charges - Waste management                        |     | 4,135           | 4,369               | –               | 1,179     | 2,304         | 2,185         | 119          | 5%             | 4,369              |
| Sale of Goods and Rendering of Services                   |     | 682             | 906                 | –               | 169       | 461           | 453           | 8            | 2%             | 906                |
| Agency services                                           |     | 185             | 250                 | –               | –         | –             | 125           | (125)        | -100%          | 250                |
| Interest                                                  |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Interest earned from Receivables                          |     | 2,829           | 2,761               | –               | 794       | 1,531         | 1,381         | 150          | 11%            | 2,761              |
| Interest from Current and Non Current Assets              |     | 6,577           | 10,000              | –               | 1,507     | 3,700         | 5,000         | (1,300)      | -26%           | 10,000             |
| Dividends                                                 |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Rent on Land                                              |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Rental from Fixed Assets                                  |     | 396             | 350                 | –               | 143       | 247           | 175           | 72           | 41%            | 350                |
| Licence and permits                                       |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Operational Revenue                                       |     | 382             | 205                 | –               | 19        | 45            | 103           | (58)         | -56%           | 205                |
| Non-Exchange Revenue                                      |     |                 |                     |                 |           |               |               |              |                |                    |
| Property rates                                            |     | 29,993          | 44,172              | –               | 2,104     | 28,593        | 22,086        | 6,507        | 29%            | 44,172             |
| Surcharges and Taxes                                      |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Fines, penalties and forfeits                             |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Licence and permits                                       |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Transfers and subsidies - Operational                     |     | 241,659         | 254,670             | –               | 81,692    | 184,588       | 127,335       | 57,253       | 45%            | 254,670            |
| Interest                                                  |     | 1,113           | 2,738               | –               | 388       | 757           | 1,369         | (612)        | -45%           | 2,738              |
| Fuel Levy                                                 |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Operational Revenue                                       |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Gains on disposal of Assets                               |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Other Gains                                               |     | 3,099           | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Discontinued Operations                                   |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Total Revenue (excluding capital transfers and            |     | 298,744         | 330,883             | –               | 89,965    | 226,158       | 165,442       | 60,716       | 37%            | 330,883            |
| Expenditure By Type                                       |     |                 |                     |                 |           |               |               |              |                |                    |
| Employee related costs                                    |     | 127,012         | 134,368             | –               | 21,584    | 52,941        | 67,184        | (14,243)     | -21%           | 134,368            |
| Remuneration of councillors                               |     | 20,920          | 23,279              | –               | 4,210     | 10,622        | 11,639        | (1,017)      | -9%            | 23,279             |
| Bulk purchases - electricity                              |     | 4,669           | 5,500               | –               | 2,001     | 3,149         | 2,750         | 399          | 14%            | 5,500              |
| Inventory consumed                                        |     | 10,396          | 7,985               | –               | 1,403     | 6,341         | 3,993         | 2,348        | 59%            | 7,985              |
| Debt impairment                                           |     | –               | 5,500               | –               | –         | –             | 2,750         | (2,750)      | -100%          | 5,500              |
| Depreciation and amortisation                             |     | 44,796          | 36,500              | –               | 16,381    | 19,716        | 18,250        | 1,466        | 8%             | 36,500             |
| Interest                                                  |     | 2,819           | 635                 | –               | 13        | 29            | 317           | (288)        | -91%           | 635                |
| Contracted services                                       |     | 79,752          | 65,916              | –               | 14,447    | 47,102        | 32,958        | 14,145       | 43%            | 65,916             |
| Transfers and subsidies                                   |     | 949             | 1,000               | –               | 29        | 109           | 500           | (391)        | -78%           | 1,000              |
| Irrecoverable debts written off                           |     | 11,761          | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Operational costs                                         |     | 79,490          | 79,578              | –               | 16,830    | 43,011        | 39,789        | 3,222        | 8%             | 79,578             |
| Losses on Disposal of Assets                              |     | 129             | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Other Losses                                              |     | 20              | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Total Expenditure                                         |     | 382,714         | 360,261             | –               | 76,898    | 183,021       | 180,131       | 2,890        | 2%             | 360,261            |
| Surplus/(Deficit)                                         |     | (83,970)        | (29,378)            | –               | 13,067    | 43,137        | (14,689)      | 57,826       | -394%          | (29,378)           |
| Transfers and subsidies - capital (monetary allocations)  |     | 51,637          | 53,691              | –               | 19,987    | 19,987        | 26,846        | (6,859)      | -26%           | 53,691             |
| Transfers and subsidies - capital (in-kind)               |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Surplus/(Deficit) after capital transfers & contributions |     | (32,333)        | 24,314              | –               | 33,054    | 63,124        | 12,157        |              |                | 24,314             |
| Income Tax                                                |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Surplus/(Deficit) after income tax                        |     | (32,333)        | 24,314              | –               | 33,054    | 63,124        | 12,157        |              |                | 24,314             |
| Share of Surplus/Deficit attributable to Joint Venture    |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Share of Surplus/Deficit attributable to Minorities       |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Surplus/(Deficit) attributable to municipality            |     | (32,333)        | 24,314              | –               | 33,054    | 63,124        | 12,157        |              |                | 24,314             |
| Share of Surplus/Deficit attributable to Associate        |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Intercompany/Parent subsidiary transactions               |     | –               | –                   | –               | –         | –             | –             | –            | –              | –                  |
| Surplus/ (Deficit) for the year                           |     | (32,333)        | 24,314              | –               | 33,054    | 63,124        | 12,157        |              |                | 24,314             |

**NW394 Greater Taung - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - Quarter 2**

| Vote Description                                                                       | Ref        | 2022/23       | Budget Year 2023/24 |          |               |               |               |                |             |               |
|----------------------------------------------------------------------------------------|------------|---------------|---------------------|----------|---------------|---------------|---------------|----------------|-------------|---------------|
|                                                                                        |            | Audited       | Original            | Adjusted | Quarter 2     | YearTD actual | YearTD        | YTD            | YTD %       | Full Year     |
| <b>R thousands</b>                                                                     | <b>1</b>   |               |                     |          |               |               |               |                |             |               |
| <b>Multi-Year expenditure appropriation</b>                                            | <b>2</b>   |               |                     |          |               |               |               |                |             |               |
| Vote 1 - Community and Social Services                                                 |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 2 - Energy Sources                                                                |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 3 - Executive and Council                                                         |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 4 - Finance and Administration                                                    |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 5 - Planning and Development                                                      |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 6 - Road Transport                                                                |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 7 - Sports and Recreation                                                         |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 8 - Waste Managemnt                                                               |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 9 - Waste Water Management                                                        |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 10 - Water Managemnt                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 11 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 12 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 13 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 14 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 15 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| <b>Total Capital Multi-year expenditure</b>                                            | <b>4,7</b> | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| <b>Single Year expenditure appropriation</b>                                           | <b>2</b>   |               |                     |          |               |               |               |                |             |               |
| Vote 1 - Community and Social Services                                                 |            | 9,896         | 10,057              | -        | 3,492         | 6,394         | 5,029         | 1,365          | 27%         | 10,057        |
| Vote 2 - Energy Sources                                                                |            | 7,140         | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 3 - Executive and Council                                                         |            | 696           | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 4 - Finance and Administration                                                    |            | 6,268         | 6,750               | -        | 1,246         | 4,757         | 3,375         | 1,382          | 41%         | 6,750         |
| Vote 5 - Planning and Development                                                      |            | (0)           | 2,136               | -        | 233           | 1,600         | 1,068         | 533            | 50%         | 2,136         |
| Vote 6 - Road Transport                                                                |            | 33,276        | 44,913              | -        | 15,298        | 25,893        | 22,457        | 3,436          | 15%         | 44,913        |
| Vote 7 - Sports and Recreation                                                         |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 8 - Waste Managemnt                                                               |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 9 - Waste Water Management                                                        |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 10 - Water Managemnt                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 11 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 12 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 13 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 14 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Vote 15 -                                                                              |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| <b>Total Capital single-year expenditure</b>                                           | <b>4</b>   | 57,276        | 63,856              | -        | 20,269        | 38,644        | 31,928        | 6,716          | 21%         | 63,856        |
| <b>Total Capital Expenditure</b>                                                       |            | <b>57,276</b> | <b>63,856</b>       | <b>-</b> | <b>20,269</b> | <b>38,644</b> | <b>31,928</b> | <b>6,716</b>   | <b>21%</b>  | <b>63,856</b> |
| <b>Capital Expenditure - Functional Classification</b>                                 |            |               |                     |          |               |               |               |                |             |               |
| <b>Governance and administration</b>                                                   |            | <b>6,964</b>  | <b>6,750</b>        | <b>-</b> | <b>1,246</b>  | <b>4,757</b>  | <b>3,375</b>  | <b>1,382</b>   | <b>41%</b>  | <b>6,750</b>  |
| Executive and council                                                                  |            | 696           | -                   | -        | -             | -             | -             | -              |             | -             |
| Finance and administration                                                             |            | 6,268         | 6,750               | -        | 1,246         | 4,757         | 3,375         | 1,382          | 41%         | 6,750         |
| Internal audit                                                                         |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| <b>Community and public safety</b>                                                     |            | <b>9,896</b>  | <b>10,057</b>       | <b>-</b> | <b>3,492</b>  | <b>6,394</b>  | <b>5,029</b>  | <b>1,365</b>   | <b>27%</b>  | <b>10,057</b> |
| Community and social services                                                          |            | 358           | 165                 | -        | 29            | 29            | 83            | (54)           | -65%        | 165           |
| Sport and recreation                                                                   |            | 9,538         | 9,892               | -        | 3,463         | 6,365         | 4,946         | 1,419          | 29%         | 9,892         |
| Public safety                                                                          |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Housing                                                                                |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Health                                                                                 |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| <b>Economic and environmental services</b>                                             |            | <b>26,008</b> | <b>40,049</b>       | <b>-</b> | <b>14,543</b> | <b>26,418</b> | <b>20,024</b> | <b>6,394</b>   | <b>32%</b>  | <b>40,049</b> |
| Planning and development                                                               |            | (0)           | 2,136               | -        | 233           | 1,600         | 1,068         | 533            | 50%         | 2,136         |
| Road transport                                                                         |            | 26,008        | 37,913              | -        | 14,310        | 24,818        | 18,957        | 5,861          | 31%         | 37,913        |
| Environmental protection                                                               |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| <b>Trading services</b>                                                                |            | <b>14,408</b> | <b>7,000</b>        | <b>-</b> | <b>988</b>    | <b>1,075</b>  | <b>3,500</b>  | <b>(2,425)</b> | <b>-69%</b> | <b>7,000</b>  |
| Energy sources                                                                         |            | 7,140         | -                   | -        | -             | -             | -             | -              |             | -             |
| Water management                                                                       |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Waste water management                                                                 |            | 7,267         | 7,000               | -        | 988           | 1,075         | 3,500         | (2,425)        | -69%        | 7,000         |
| Waste management                                                                       |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| <b>Other</b>                                                                           |            | <b>-</b>      | <b>-</b>            | <b>-</b> | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>       |             | <b>-</b>      |
| <b>Total Capital Expenditure - Functional Classification</b>                           | <b>3</b>   | <b>57,276</b> | <b>63,856</b>       | <b>-</b> | <b>20,269</b> | <b>38,644</b> | <b>31,928</b> | <b>6,716</b>   | <b>21%</b>  | <b>63,856</b> |
| <b>Funded by:</b>                                                                      |            |               |                     |          |               |               |               |                |             |               |
| National Government                                                                    |            | 25,541        | 53,691              | -        | 18,543        | 28,689        | 26,846        | 1,844          | 7%          | 53,691        |
| Provincial Government                                                                  |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| District Municipality                                                                  |            | -             | -                   | -        | -             | -             | -             | -              |             | -             |
| Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, |            | 349           | 45                  | -        | 29            | 29            | 23            | 6              | 28%         | 45            |
| <b>Transfers recognised - capital</b>                                                  |            | <b>25,890</b> | <b>53,736</b>       | <b>-</b> | <b>18,571</b> | <b>28,718</b> | <b>26,868</b> | <b>1,850</b>   | <b>7%</b>   | <b>53,736</b> |
| <b>Borrowing</b>                                                                       | <b>6</b>   | <b>-</b>      | <b>-</b>            | <b>-</b> | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>       |             | <b>-</b>      |
| <b>Internally generated funds</b>                                                      |            | <b>31,386</b> | <b>10,120</b>       | <b>-</b> | <b>1,697</b>  | <b>9,926</b>  | <b>5,060</b>  | <b>4,866</b>   | <b>96%</b>  | <b>10,120</b> |
| <b>Total Capital Funding</b>                                                           |            | <b>57,276</b> | <b>63,856</b>       | <b>-</b> | <b>20,269</b> | <b>38,644</b> | <b>31,928</b> | <b>6,716</b>   | <b>21%</b>  | <b>63,856</b> |

**NW394 Greater Taung - Table C6 Monthly Budget Statement - Financial Position - M06 - Quarter 2**

| Description                                             | Ref      | 2022/23         | Budget Year 2023/24 |                 |                |                    |
|---------------------------------------------------------|----------|-----------------|---------------------|-----------------|----------------|--------------------|
|                                                         |          | Audited Outcome | Original Budget     | Adjusted Budget | YearTD actual  | Full Year Forecast |
| <b>R thousands</b>                                      | <b>1</b> |                 |                     |                 |                |                    |
| <b>ASSETS</b>                                           |          |                 |                     |                 |                |                    |
| <b>Current assets</b>                                   |          |                 |                     |                 |                |                    |
| Cash and cash equivalents                               |          | 47,783          | 54,129              | –               | 97,694         | 54,129             |
| Trade and other receivables from exchange transactions  |          | 3,838           | 2,745               | –               | (8,438)        | 2,745              |
| Receivables from non-exchange transactions              |          | 17,605          | 351                 | –               | 23,936         | 351                |
| Current portion of non-current receivables              |          | –               | –                   | –               | –              | –                  |
| Inventory                                               |          | 877             | 161                 | –               | 1,468          | 161                |
| VAT                                                     |          | 50,324          | 6,092               | –               | 46,999         | 6,092              |
| Other current assets                                    |          | 7               | (0)                 | –               | 7              | (0)                |
| <b>Total current assets</b>                             |          | <b>120,434</b>  | <b>63,478</b>       | <b>–</b>        | <b>161,667</b> | <b>63,478</b>      |
| <b>Non current assets</b>                               |          |                 |                     |                 |                |                    |
| Investments                                             |          | –               | –                   | –               | –              | –                  |
| Investment property                                     |          | 12,679          | –                   | –               | 12,679         | –                  |
| Property, plant and equipment                           |          | 776,244         | 152,319             | –               | 795,609        | 152,319            |
| Biological assets                                       |          | –               | –                   | –               | –              | –                  |
| Living and non-living resources                         |          | –               | –                   | –               | –              | –                  |
| Heritage assets                                         |          | –               | –                   | –               | –              | –                  |
| Intangible assets                                       |          | 1,857           | 141                 | –               | 1,420          | 141                |
| Trade and other receivables from exchange transactions  |          | –               | –                   | –               | –              | –                  |
| Non-current receivables from non-exchange transactions  |          | –               | –                   | –               | –              | –                  |
| Other non-current assets                                |          | –               | –                   | –               | –              | –                  |
| <b>Total non current assets</b>                         |          | <b>790,780</b>  | <b>152,460</b>      | <b>–</b>        | <b>809,708</b> | <b>152,460</b>     |
| <b>TOTAL ASSETS</b>                                     |          | <b>911,214</b>  | <b>215,939</b>      | <b>–</b>        | <b>971,375</b> | <b>215,939</b>     |
| <b>LIABILITIES</b>                                      |          |                 |                     |                 |                |                    |
| <b>Current liabilities</b>                              |          |                 |                     |                 |                |                    |
| Bank overdraft                                          |          | –               | –                   | –               | –              | –                  |
| Financial liabilities                                   |          | 7               | 7                   | –               | 7              | 7                  |
| Consumer deposits                                       |          | 155             | 32                  | –               | 179            | 32                 |
| Trade and other payables from exchange transactions     |          | 41,418          | 27,824              | –               | 27,007         | 27,824             |
| Trade and other payables from non-exchange transactions |          | 2,431           | 1,968               | –               | 29,155         | 1,968              |
| Provision                                               |          | 14,856          | 380                 | –               | (574)          | 380                |
| VAT                                                     |          | 46,705          | 3,654               | –               | 46,972         | 3,654              |
| Other current liabilities                               |          | 678             | 434                 | –               | 678            | 434                |
| <b>Total current liabilities</b>                        |          | <b>106,250</b>  | <b>34,299</b>       | <b>–</b>        | <b>103,423</b> | <b>34,299</b>      |
| <b>Non current liabilities</b>                          |          |                 |                     |                 |                |                    |
| Financial liabilities                                   |          | (7)             | 373                 | –               | (7)            | 373                |
| Provision                                               |          | 16,402          | 14,409              | –               | 16,258         | 14,409             |
| Long term portion of trade payables                     |          | –               | –                   | –               | –              | –                  |
| Other non-current liabilities                           |          | 18,214          | 18,214              | –               | 18,214         | 18,214             |
| <b>Total non current liabilities</b>                    |          | <b>34,609</b>   | <b>32,996</b>       | <b>–</b>        | <b>34,465</b>  | <b>32,996</b>      |
| <b>TOTAL LIABILITIES</b>                                |          | <b>140,858</b>  | <b>67,295</b>       | <b>–</b>        | <b>137,888</b> | <b>67,295</b>      |
| <b>NET ASSETS</b>                                       | <b>2</b> | <b>770,355</b>  | <b>148,644</b>      | <b>–</b>        | <b>833,487</b> | <b>148,644</b>     |
| <b>COMMUNITY WEALTH/EQUITY</b>                          |          |                 |                     |                 |                |                    |
| Accumulated surplus/(deficit)                           |          | 845,892         | 228,516             | –               | 928,603        | 228,516            |
| Reserves and funds                                      |          | (95,115)        | (79,872)            | –               | (95,115)       | (79,872)           |
| Other                                                   |          | –               | –                   | –               | –              | –                  |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>                    | <b>2</b> | <b>750,777</b>  | <b>148,644</b>      | <b>–</b>        | <b>833,488</b> | <b>148,644</b>     |

**NW394 Greater Taung - Table C7 Monthly Budget Statement - Cash Flow - M06 - Quarter 2**

| Description                                      | Ref      | 2022/23         | Budget Year 2023/24 |                 |                 |                 |                 |                  |                |                    |
|--------------------------------------------------|----------|-----------------|---------------------|-----------------|-----------------|-----------------|-----------------|------------------|----------------|--------------------|
|                                                  |          | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2       | YearTD actual   | YearTD budget   | YTD variance     | YTD variance % | Full Year Forecast |
| <b>R thousands</b>                               | <b>1</b> |                 |                     |                 |                 |                 |                 |                  |                |                    |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>       |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| <b>Receipts</b>                                  |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| Property rates                                   |          | 23,931          | 56,323              | 56,323          | 1,752           | 4,103           | 28,161          | (24,059)         | -85%           | 56,323             |
| Service charges                                  |          | 9,029           | 13,226              | 13,226          | 2,900           | 4,953           | 6,613           | (1,660)          | -25%           | 13,226             |
| Other revenue                                    |          | 5,553           | 1,711               | 1,711           | 1,057           | 2,353           | 855             | 1,497            | 175%           | 1,711              |
| Transfers and Subsidies - Operational            |          | 238,606         | 254,670             | 254,670         | 79,852          | 204,405         | 127,335         | 77,070           | 61%            | 254,670            |
| Transfers and Subsidies - Capital                |          | 54,163          | 53,691              | 53,691          | 15,553          | 45,522          | 26,846          | 18,676           | 70%            | 53,691             |
| Interest                                         |          | 5,741           | 10,000              | 10,000          | 1,417           | 2,387           | 5,000           | (2,613)          | -52%           | 10,000             |
| Dividends                                        |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| <b>Payments</b>                                  |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| Suppliers and employees                          |          | (196,298)       | (317,226)           | (317,226)       | (43,844)        | (117,101)       | (158,613)       | 41,512           | -26%           | (317,226)          |
| Interest                                         |          | -               | (635)               | 635             | -               | -               | (317)           | 317              | -100%          | (635)              |
| Transfers and Subsidies                          |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b> |          | <b>140,725</b>  | <b>71,760</b>       | <b>73,029</b>   | <b>58,688</b>   | <b>146,621</b>  | <b>35,880</b>   | <b>(110,741)</b> | <b>-309%</b>   | <b>71,760</b>      |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>      |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| <b>Receipts</b>                                  |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| Proceeds on disposal of PPE                      |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| Decrease (increase) in non-current receivables   |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| Decrease (increase) in non-current investments   |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| <b>Payments</b>                                  |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| Capital assets                                   |          | 57,390          | (63,856)            | (63,856)        | (20,282)        | (39,775)        | (31,928)        | (7,847)          | 25%            | (63,856)           |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b> |          | <b>57,390</b>   | <b>(63,856)</b>     | <b>(63,856)</b> | <b>(20,282)</b> | <b>(39,775)</b> | <b>(31,928)</b> | <b>7,847</b>     | <b>-25%</b>    | <b>(63,856)</b>    |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>      |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| <b>Receipts</b>                                  |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| Short term loans                                 |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| Borrowing long term/refinancing                  |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| Increase (decrease) in consumer deposits         |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| <b>Payments</b>                                  |          |                 |                     |                 |                 |                 |                 |                  |                |                    |
| Repayment of borrowing                           |          | -               | -                   | -               | -               | -               | -               | -                |                | -                  |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b> |          | <b>-</b>        | <b>-</b>            | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>         |                | <b>-</b>           |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>     |          | <b>198,115</b>  | <b>7,903</b>        | <b>9,173</b>    | <b>38,406</b>   | <b>106,846</b>  | <b>3,952</b>    |                  |                | <b>7,903</b>       |
| Cash/cash equivalents at beginning:              |          | 82,039          | 46,225              | 46,225          |                 | 47,783          | 46,225          |                  |                | 47,783             |
| Cash/cash equivalents at month/year end:         |          | 280,155         | 54,129              | 55,399          |                 | 154,629         | 50,177          |                  |                | 55,686             |

## PART 2 – SUPPORTING DOCUMENTATION

### 2.1. DEBTORS AGE ANALYSIS

The information in the table below is based on the gross debtors for the quarter ended 31 December 2023.

| Description                                                             | NT Code | Budget Year 2023/24 |            |            |             |             |             |              |          |         |
|-------------------------------------------------------------------------|---------|---------------------|------------|------------|-------------|-------------|-------------|--------------|----------|---------|
|                                                                         |         | 0-30 Days           | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total   |
| R thousands                                                             |         |                     |            |            |             |             |             |              |          |         |
| Debtors Age Analysis By Income Source                                   |         |                     |            |            |             |             |             |              |          |         |
| Trade and Other Receivables from Exchange Transactions - Water          | 1200    | 90                  | 168        | 88         | 97          | 34          | 42          | 82           | 5,173    | 5,773   |
| Trade and Other Receivables from Exchange Transactions - Electricity    | 1300    | 82                  | 78         | 63         | 170         | 150         | 165         | 116          | 2,422    | 3,246   |
| Receivables from Non-exchange Transactions - Property Rates             | 1400    | 713                 | 397        | 375        | 328         | 308         | 5,867       | 276          | 59,738   | 68,002  |
| Receivables from Exchange Transactions - Waste Water Management         | 1500    | 271                 | 229        | 222        | 206         | 192         | 174         | 173          | 10,721   | 12,188  |
| Receivables from Exchange Transactions - Waste Management               | 1600    | 423                 | 371        | 266        | 255         | 238         | 221         | 202          | 11,838   | 13,814  |
| Receivables from Exchange Transactions - Property Rental Debtors        | 1700    | —                   | —          | —          | —           | —           | —           | —            | —        | —       |
| Interest on Arrear Debtor Accounts                                      | 1810    | 397                 | 395        | 411        | 372         | 371         | 370         | 368          | 21,719   | 24,403  |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | 1820    | —                   | —          | —          | —           | —           | —           | —            | —        | —       |
| Other                                                                   | 1900    | 0                   | 54         | 53         | 9           | 1           | 1           | 23           | 3,202    | 3,344   |
| Total By Income Source                                                  | 2000    | 1,975               | 1,692      | 1,478      | 1,437       | 1,294       | 6,841       | 1,241        | 114,813  | 130,772 |
| 2022/23 - totals only                                                   |         | 1,951               | 1,621      | 1,492      | 1,361       | 1,471       | 7,007       | 6,140        | 97,902   | 118,945 |
| Debtors Age Analysis By Customer Group                                  |         |                     |            |            |             |             |             |              |          |         |
| Organs of State                                                         | 2200    | 384                 | 388        | 266        | 340         | 335         | 780         | 288          | 9,398    | 12,180  |
| Commercial                                                              | 2300    | 643                 | 314        | 260        | 213         | 206         | 5,216       | 187          | 53,952   | 60,991  |
| Households                                                              | 2400    | 948                 | 990        | 953        | 884         | 753         | 845         | 765          | 51,463   | 57,600  |
| Other                                                                   | 2500    | —                   | —          | —          | —           | —           | —           | —            | —        | —       |
| Total By Customer Group                                                 | 2600    | 1,975               | 1,692      | 1,478      | 1,437       | 1,294       | 6,841       | 1,241        | 114,813  | 130,772 |

### 2.2. CREDITORS AGE ANALYSIS

The information in the table below is based on the gross debtors for the quarter ended 31 December 2023.

| Description                             | NT Code | Budget Year 2023/24 |              |              |               |                |                |                   |             |       | Prior year totals for chart (same period) |
|-----------------------------------------|---------|---------------------|--------------|--------------|---------------|----------------|----------------|-------------------|-------------|-------|-------------------------------------------|
|                                         |         | 0 - 30 Days         | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total |                                           |
| R thousands                             |         |                     |              |              |               |                |                |                   |             |       |                                           |
| Creditors Age Analysis By Customer Type |         |                     |              |              |               |                |                |                   |             |       |                                           |
| Bulk Electricity                        | 0100    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| Bulk Water                              | 0200    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| PAYE deductions                         | 0300    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| VAT (output less input)                 | 0400    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| Pensions / Retirement deductions        | 0500    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| Loan repayments                         | 0600    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| Trade Creditors                         | 0700    | —                   | —            | —            | —             | —              | —              | 6                 | 1           | 7     | 4,516                                     |
| Auditor General                         | 0800    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| Other                                   | 0900    | —                   | —            | —            | —             | —              | —              | —                 | —           | —     | —                                         |
| Total By Customer Type                  | 1000    | —                   | —            | —            | —             | —              | —              | 6                 | 1           | 7     | 4,516                                     |

**Greater Taung Local Municipality strives to settle its creditors accounts within the prescribed 30 working days, the outstanding creditors are a result of purchase of orders with no invoices.**

## 2.3. INVESTMENT PORTFOLIO ANALYSIS

The municipality calculates the accrued interest on the short-term investments (call-accounts) from the monthly bank statements as the interest rate fluctuates.

The municipality deposits funds from the primary bank account into the various short-term investments; this is done to accumulate interest.

Attached is the investment report for the quarter ended 31 December 2023:

| Investments by maturity<br>Name of institution & investment ID | Ref | Period of<br>Investment | Type of<br>Investment | Capital<br>Guarantee<br>(Yes/ No) | Variable or<br>Fixed interest<br>rate | Interest Rate % | Commission<br>Paid (Rands) | Commission<br>Recipient | Expiry date of<br>investment | Opening<br>balance | Interest to be<br>realised | Partial /<br>Premature<br>Withdrawal (4) | Investment Top<br>Up | Closing<br>Balance |
|----------------------------------------------------------------|-----|-------------------------|-----------------------|-----------------------------------|---------------------------------------|-----------------|----------------------------|-------------------------|------------------------------|--------------------|----------------------------|------------------------------------------|----------------------|--------------------|
| R thousands                                                    |     | Yrs/Months              |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      |                    |
| <b>Municipality</b>                                            |     |                         |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      |                    |
| ABSA                                                           |     | 365 Days                | Fixed Deposit         | Yes                               | Variable                              | 774.00%         | 0                          | 0                       | 30/06/2024                   | 90                 | 1                          | -                                        | -                    | 91                 |
| ABSA                                                           |     | 365 Days                | Fixed Deposit         | Yes                               | Variable                              | 774.00%         | 0                          | 0                       | 30/06/2024                   | 4,077              | 33                         | -                                        | -                    | 4,111              |
| ABSA                                                           |     | 365 Days                | Fixed Deposit         | Yes                               | Variable                              | 774.00%         | 0                          | 0                       | 30/06/2024                   | 683                | 132                        | -                                        | 25,000               | 25,816             |
| ABSA                                                           |     | 365 Days                | Fixed Deposit         | Yes                               | Variable                              | 774.00%         | 0                          | 0                       | 30/06/2024                   | 9,605              | 79                         | -                                        | -                    | 9,684              |
| ABSA                                                           |     | 365 Days                | Fixed Deposit         | Yes                               | Variable                              | 774.00%         | 0                          | 0                       | 30/06/2024                   | 5,839              | 48                         | -                                        | -                    | 5,887              |
| ABSA                                                           |     | 365 Days                | Fixed deposit         | Yes                               | Variable                              | 774.00%         | 0                          | 0                       | 30/06/2024                   | 775                | 1                          | -                                        | -                    | 776                |
| ABSA                                                           |     | 21 Days                 | Fixed Deposit         | Yes                               | Variable                              | 635.00%         | 0                          | 0                       | 30/06/2024                   | 439                | 135                        | -                                        | 30,000               | 30,574             |
| ABSA                                                           |     | 365 Days                | Fixed Deposit         | Yes                               | Variable                              | 774.00%         | 0                          | 0                       | 30/06/2024                   | 3,098              | 25                         | -                                        | -                    | 3,123              |
| Standard                                                       |     | 365 Days                | 2 Day Call Accou      | Yes                               | Variable                              | 615.00%         | 0                          | 0                       | 30/06/2024                   | 1,091              | R                          | -                                        | -                    | 1,091              |
| FNB                                                            |     | 365 Days                | Fixed Deposit         | Yes                               | Variable                              | 615.00%         | 0                          | 0                       | 30/06/2024                   | 4,241              | 25                         | -                                        | -                    | 4,266              |
| Nedbank                                                        |     | 365 Days                | 3 Day Prime Sele      | Yes                               | Variable                              | 675.00%         | 0                          | 0                       | 30/06/2024                   | 936                | 7                          | -                                        | -                    | 943                |
| Nedbank                                                        |     | 365 Days                | 3 Day Prime Sele      | Yes                               | Variable                              | 750.00%         | 0                          | 0                       | 30/06/2024                   | 2,905              | 22                         | -                                        | -                    | 2,927              |
| Nedbank                                                        |     | 365 Days                | 3 Day Prime Sele      | Yes                               | Variable                              | 750.00%         | 0                          | 0                       | 30/06/2024                   | 3,237              | 24                         | -                                        | -                    | 3,262              |
| Nedbank                                                        |     | 365 Days                | 3 Day Prime Sele      | Yes                               | Variable                              | 750.00%         | 0                          | 0                       | 30/06/2024                   | 162                | 1                          | -                                        | -                    | 163                |
| Nedbank                                                        |     | 365 Days                | 3 Day Prime Sele      | Yes                               | Variable                              | 750.00%         | 0                          | 0                       | 30/06/2024                   | 119                | 1                          | -                                        | -                    | 120                |
| Nedbank                                                        |     | 365 Days                | 3 Day Prime Sele      | Yes                               | Variable                              | 750.00%         | 0                          | 0                       | 30/06/2024                   | 96                 | 1                          | -                                        | -                    | 97                 |
| Nedbank                                                        |     | 32 Days                 | 32 Call Deposit       | Yes                               | Variable                              | 750.00%         | 0                          | 0                       | 30/06/2024                   | 22                 | 0                          | -                                        | -                    | 22                 |
| <b>Municipality sub-total</b>                                  |     |                         |                       |                                   |                                       |                 |                            |                         |                              | 37,419             |                            | -                                        | 55,000               | 92,954             |
| <b>Entities</b>                                                |     |                         |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      |                    |
|                                                                |     |                         |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      | -                  |
|                                                                |     |                         |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      | -                  |
|                                                                |     |                         |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      | -                  |
|                                                                |     |                         |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      | -                  |
|                                                                |     |                         |                       |                                   |                                       |                 |                            |                         |                              |                    |                            |                                          |                      | -                  |
| <b>Entities sub-total</b>                                      |     |                         |                       |                                   |                                       |                 |                            |                         |                              | -                  |                            | -                                        | -                    | -                  |
| <b>TOTAL INVESTMENTS AND INTEREST</b>                          | 2   |                         |                       |                                   |                                       |                 |                            |                         |                              | 37,419             |                            | -                                        | 55,000               | 92,954             |

**Cash and cash equivalents amount of R97, 462, 171.93 broken down as below:**

**Short-term investments – R92,953,860.79**

**Cash in the bank – R4,508,311.14**

## 2.4. ALLOCATIONS AND GRANTS RECEIPTS AND EXPENDITURE

| Description                                      | Ref | 2022/23         | Budget Year 2023/24 |                 |           |               |               |              |                |                    |
|--------------------------------------------------|-----|-----------------|---------------------|-----------------|-----------|---------------|---------------|--------------|----------------|--------------------|
|                                                  |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2 | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                      |     |                 |                     |                 |           |               |               |              |                |                    |
| <b>RECEIPTS:</b>                                 | 1,2 |                 |                     |                 |           |               |               |              |                |                    |
| <b>Operating Transfers and Grants</b>            |     |                 |                     |                 |           |               |               |              |                |                    |
| National Government:                             |     | 236,729         | 250,196             | –               | 78,854    | 184,541       | 125,098       | 59,443       | 47.5%          | 250,196            |
| Expanded Public Works Programme Integrated Grant |     | 2,255           | –                   | –               | 1,452     | 2,260         | –             | 2,260        | #DIV/0!        | –                  |
| Local Government Financial Management Grant      | 3   | 3,100           | 3,100               | –               | –         | 3,100         | 1,550         | 1,550        | 100.0%         | 3,100              |
| Municipal Infrastructure Grant                   |     | –               | 2,825               | –               | –         | –             | 1,413         | (1,413)      | -100.0%        | 2,825              |
| Equitable Share                                  |     | 231,374         | 244,271             | –               | 77,402    | 179,181       | 122,136       | 57,045       | 46.7%          | 244,271            |
| Provincial Government:                           |     | –               | 1,097               | –               | –         | –             | 548           | (548)        | -100.0%        | 1,097              |
| Specify (Add grant description)                  |     | –               | 1,097               | –               | –         | –             | 548           | (548)        | -100.0%        | 1,097              |
| District Municipality:                           |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| Other grant providers:                           |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| <b>Total Operating Transfers and Grants</b>      |     | 236,729         | 251,293             | –               | 78,854    | 184,541       | 125,647       | 58,894       | 46.9%          | 251,293            |
| <b>Capital Transfers and Grants</b>              |     |                 |                     |                 |           |               |               |              |                |                    |
| National Government:                             |     | 54,163          | 53,691              | –               | 15,553    | 45,522        | 26,846        | 18,676       | 69.6%          | 53,691             |
| Municipal Infrastructure Grant                   |     | 54,163          | 53,691              | –               | 15,553    | 45,522        | 26,846        | 18,676       | 69.6%          | 53,691             |
| Provincial Government:                           |     | 1,051           | –                   | –               | –         | –             | –             | –            |                | –                  |
| Specify (Add grant description)                  |     | 1,051           | –                   | –               | –         | –             | –             | –            |                | –                  |
| District Municipality:                           |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| Other grant providers:                           |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| <b>Total Capital Transfers and Grants</b>        |     | 55,214          | 53,691              | –               | 15,553    | 45,522        | 26,846        | 18,676       | 69.6%          | 53,691             |
| <b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>  |     | 291,943         | 304,985             | –               | 94,407    | 230,063       | 152,492       | 77,571       | 50.9%          | 304,985            |

| Description                                          | Ref | 2022/23         | Budget Year 2023/24 |                 |           |               |               |              |                |                    |
|------------------------------------------------------|-----|-----------------|---------------------|-----------------|-----------|---------------|---------------|--------------|----------------|--------------------|
|                                                      |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2 | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                          |     |                 |                     |                 |           |               |               |              |                |                    |
| <b>EXPENDITURE</b>                                   |     |                 |                     |                 |           |               |               |              |                |                    |
| <b>Operating expenditure of Transfers and Grants</b> |     |                 |                     |                 |           |               |               |              |                |                    |
| National Government:                                 |     | 7,512           | 5,925               | –               | 4,952     | 4,952         | 2,963         | 1,989        | 67.1%          | 5,925              |
| Expanded Public Works Programme Integrated Grant     |     | 2,255           | –                   | –               | 3,261     | 3,261         | –             | 3,261        | #DIV/0!        | –                  |
| Local Government Financial Management Grant          | 3   | 2,710           | 3,100               | –               | 893       | 893           | 1,550         | (657)        | -42.4%         | 3,100              |
| Municipal Infrastructure Grant                       |     | 2,547           | 2,825               | –               | 798       | 798           | 1,413         | (615)        | -43.5%         | 2,825              |
| Provincial Government:                               |     | 959             | 1,097               | –               | (735)     | (735)         | 548           | (1,284)      | -234.0%        | 1,097              |
| Specify (Add grant description)                      |     | 959             | 1,097               | –               | (735)     | (735)         | 548           | (1,284)      | -234.0%        | 1,097              |
| District Municipality:                               |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| Other grant providers:                               |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| <b>Total Operating Transfers and Grants</b>          |     | 8,470           | 7,022               | –               | 4,217     | 4,217         | 3,511         | 706          | 20.1%          | 7,022              |
| <b>Capital Transfers and Grants</b>                  |     |                 |                     |                 |           |               |               |              |                |                    |
| National Government:                                 |     | 51,616          | 53,691              | –               | 19,987    | 19,987        | 26,846        | (6,859)      | -25.5%         | 53,691             |
| Municipal Infrastructure Grant                       |     | 51,616          | 53,691              | –               | 19,987    | 19,987        | 26,846        | (6,859)      | -25.5%         | 53,691             |
| Provincial Government:                               |     | 20              | –                   | –               | (45)      | (45)          | –             | (45)         | #DIV/0!        | –                  |
| Specify (Add grant description)                      |     | 21              | –                   | –               | (45)      | (45)          | –             | (45)         | #DIV/0!        | –                  |
| Specify (Add grant description)                      |     | (1)             | –                   | –               | –         | –             | –             | –            |                | –                  |
| District Municipality:                               |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| Other grant providers:                               |     | –               | –                   | –               | –         | –             | –             | –            |                | –                  |
| <b>Total Capital Transfers and Grants</b>            |     | 51,636          | 53,691              | –               | 19,942    | 19,942        | 26,846        | (6,904)      | -25.7%         | 53,691             |
| <b>TOTAL EXPENDITURE OF TRANSFERS &amp; GRANTS</b>   |     | 60,106          | 60,714              | –               | 24,158    | 24,158        | 30,357        | (6,198)      | -20.4%         | 60,714             |

The municipality received R101, 799, 000.00; R3, 100, 000.00 and R29, 969, 000.00 relating to Equitable Share; Financial Management Grant and Municipal Infrastructure Grant respectively in July. In August the municipality also received R808, 000.00; R1, 079, 000.00 and R11, 670, 000.00 relating to Extended Public Works Programme; Provincial Arts and

**Culture Library Grant and Municipal Infrastructure Grant. An amount of R77,402,000 for Equitable Share was received in the second quarter, the municipality recognises grant revenue monthly as per the spending.**

## 2.5. Councillor and Board Members Allowances and Employees Benefit

| Summary of Employee and Councillor remuneration          | Ref | 2022/23         | Budget Year 2023/24 |                 |               |               |               |                 |                |                    |
|----------------------------------------------------------|-----|-----------------|---------------------|-----------------|---------------|---------------|---------------|-----------------|----------------|--------------------|
|                                                          |     | Audited Outcome | Original Budget     | Adjusted Budget | Quarter 2     | YearTD actual | YearTD budget | YTD variance    | YTD variance % | Full Year Forecast |
| R thousands                                              |     |                 |                     |                 |               |               |               |                 |                |                    |
|                                                          | 1   | A               | B                   | C               |               |               |               |                 |                | D                  |
| <b>Councillors (Political Office Bearers plus Other)</b> |     |                 |                     |                 |               |               |               |                 |                |                    |
| Basic Salaries and Wages                                 |     | 16,976          | 17,063              | 17,063          | 3,528         | 8,874         | 8,532         | 343             | 4%             | 17,063             |
| Pension and UIF Contributions                            |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Medical Aid Contributions                                |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Motor Vehicle Allowance                                  |     | 1,886           | 3,669               | 3,669           | 356           | 932           | 1,835         | (903)           | -49%           | 3,669              |
| Cellphone Allowance                                      |     | 2,058           | 2,546               | 2,546           | 326           | 816           | 1,273         | (457)           | -36%           | 2,546              |
| Housing Allowances                                       |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Other benefits and allowances                            |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| <b>Sub Total - Councillors</b>                           |     | <b>20,920</b>   | <b>23,279</b>       | <b>23,279</b>   | <b>4,210</b>  | <b>10,622</b> | <b>11,639</b> | <b>(1,017)</b>  | <b>-9%</b>     | <b>23,279</b>      |
| % increase                                               | 4   |                 | 11.3%               | 11.3%           |               |               |               |                 |                | 11.3%              |
| <b>Senior Managers of the Municipality</b>               | 3   |                 |                     |                 |               |               |               |                 |                |                    |
| Basic Salaries and Wages                                 |     | 4,911           | 6,794               | 6,794           | 500           | 1,377         | 3,397         | (2,020)         | -59%           | 6,794              |
| Pension and UIF Contributions                            |     | 11              | 94                  | 94              | 1             | 3             | 47            | (45)            | -94%           | 94                 |
| Medical Aid Contributions                                |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Overtime                                                 |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Performance Bonus                                        |     | 82              | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Motor Vehicle Allowance                                  |     | 802             | 1,124               | 1,124           | 325           | 763           | 562           | 201             | 36%            | 1,124              |
| Cellphone Allowance                                      |     | 59              | 77                  | 77              | 32            | 76            | 39            | 37              | 96%            | 77                 |
| Housing Allowances                                       |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Other benefits and allowances                            |     | 77              | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Payments in lieu of leave                                |     | 492             | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Long service awards                                      |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Post-retirement benefit obligations                      | 2   | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Entertainment                                            |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Scarcity                                                 |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Acting and post related allowance                        |     | 65              | -                   | -               | -             | -             | -             | -               | -              | -                  |
| In kind benefits                                         |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| <b>Sub Total - Senior Managers of Municipality</b>       |     | <b>6,498</b>    | <b>8,089</b>        | <b>8,089</b>    | <b>857</b>    | <b>2,218</b>  | <b>4,045</b>  | <b>(1,827)</b>  | <b>-45%</b>    | <b>8,089</b>       |
| % increase                                               | 4   |                 | 24.5%               | 24.5%           |               |               |               |                 |                | 24.5%              |
| <b>Other Municipal Staff</b>                             |     |                 |                     |                 |               |               |               |                 |                |                    |
| Basic Salaries and Wages                                 |     | 78,113          | 79,513              | 79,513          | 15,378        | 38,152        | 39,757        | (1,605)         | -4%            | 79,513             |
| Pension and UIF Contributions                            |     | 12,957          | 14,783              | 14,783          | 1,351         | 3,333         | 7,392         | (4,059)         | -55%           | 14,783             |
| Medical Aid Contributions                                |     | 5,755           | 5,407               | 5,407           | 743           | 1,862         | 2,703         | (841)           | -31%           | 5,407              |
| Overtime                                                 |     | 5,632           | 6,798               | 6,798           | 297           | 889           | 3,399         | (2,530)         | -74%           | 6,798              |
| Performance Bonus                                        |     | 5,293           | 5,845               | 5,845           | 973           | 2,242         | 2,922         | (680)           | -23%           | 5,845              |
| Motor Vehicle Allowance                                  |     | 5,148           | 5,098               | 5,098           | 789           | 1,976         | 2,549         | (573)           | -22%           | 5,098              |
| Cellphone Allowance                                      |     | 343             | 1,063               | 1,063           | 55            | 134           | 532           | (398)           | -75%           | 1,063              |
| Housing Allowances                                       |     | 179             | 977                 | 977             | 23            | 59            | 489           | (430)           | -88%           | 977                |
| Other benefits and allowances                            |     | 2,951           | 618                 | 618             | 240           | 552           | 309           | 243             | 79%            | 618                |
| Payments in lieu of leave                                |     | 1,449           | 4,233               | 4,233           | 765           | 1,042         | 2,117         | (1,075)         | -51%           | 4,233              |
| Long service awards                                      |     | 536             | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Post-retirement benefit obligations                      | 2   | 1,056           | 597                 | 597             | (25)          | (44)          | 298           | (342)           | -115%          | 597                |
| Entertainment                                            |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Scarcity                                                 |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| Acting and post related allowance                        |     | 1,101           | 1,346               | 1,346           | 137           | 547           | 673           | (126)           | -19%           | 1,346              |
| In kind benefits                                         |     | -               | -                   | -               | -             | -             | -             | -               | -              | -                  |
| <b>Sub Total - Other Municipal Staff</b>                 |     | <b>120,514</b>  | <b>126,279</b>      | <b>126,279</b>  | <b>20,726</b> | <b>50,723</b> | <b>63,140</b> | <b>(12,417)</b> | <b>-20%</b>    | <b>126,279</b>     |
| % increase                                               | 4   |                 | 4.8%                | 4.8%            |               |               |               |                 |                | 4.8%               |
| <b>Total Parent Municipality</b>                         |     | <b>147,933</b>  | <b>157,647</b>      | <b>157,647</b>  | <b>25,794</b> | <b>63,563</b> | <b>78,823</b> | <b>(15,260)</b> | <b>-19%</b>    | <b>157,647</b>     |

## 2.6. MATERIAL VARIANCES TO THE SDBIP

The municipality does not have any material variances to the service delivery and budget implementation plan.

## 2.7. PARENT MUNICIPALITY FINANCIAL PERFORMANCE

### 2.7.1. OPERATING REVENUE

| REVENUE BY SOURCE                    | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|--------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Property Rates                       | 44,172,136         | 707,606             | 28,592,980          | 15,579,156            | 65%                    |
| Service Charges                      | 14,831,209         | 1,014,512           | 6,235,990           | 8,595,219             | 42%                    |
| Rental Income                        | 350,000            | 70,380              | 247,486             | 102,514               | 71%                    |
| Interest Income: Short-term Deposits | 10,000,000         | 560,400             | 2,687,686           | 7,312,314             | 27%                    |
| Interest Income: Debtors             | 5,499,205          | 396,556             | 3,299,927           | 2,199,278             | 60%                    |
| Agency Fees                          | 250,000            | -                   | -                   | 250,000               | 0%                     |
| Operating Grants                     | 254,670,025        | 77,520,599          | 184,588,450         | 70,081,575            | 72%                    |
| Other Income                         | 1,110,880          | 66,738              | 505,583             | 605,297               | 46%                    |
| Gains/(Losses) on Disposal of Assets | -                  | -                   | -                   | -                     |                        |
| <b>TOTAL OPERATING REVENUE</b>       | <b>330,883,455</b> | <b>80,336,792</b>   | <b>226,158,102</b>  | <b>104,725,353</b>    | <b>68%</b>             |

### NARRATIONS OF MATERIAL VARIANCES ON OPERATING REVENUE

- The municipality conducts an annual billing run for property rates at the beginning of the fiscal year, then monthly on other consumers.
- Service charges is slightly below the accepted norm, this is caused by low purchase of electricity due to power outages.
- The accrued interest on investments is apportioned evenly for the twelve months, but the actual interest received is calculated at year end.
- The municipality still needs to post revenue journal for collection cost.
- Othe revenue is based on exchange transactions, this means that the municipality receives this revenue as and when the service is rendered e.g. tender fees

## RATES, TAXES AND LEVIES

| RATES; TAXES AND LEVIES                  | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|------------------------------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| PROPERTY RATES                           | 44,172,136            | 707,606                | 28,592,980             | 15,579,156               | 65%                       |
| SERVICE CHARGES -<br>ELECTRICITY         | 6,055,492             | 287,613                | 1,967,556              | 4,087,936                | 32%                       |
| SERVICE CHARGES - WATER                  | 1,147,518             | 82,403                 | 488,465                | 659,053                  | 43%                       |
| SERVICE CHARGES -<br>SANITATION          | 3,258,845             | 252,748                | 1,475,932              | 1,782,913                | 45%                       |
| SERVICE CHARGES - SOLID<br>WASTE         | 4,369,354             | 391,749                | 2,304,038              | 2,065,316                | 53%                       |
| <b>TOTAL RATES; TAXES AND<br/>LEVIES</b> | <b>59,003,345</b>     | <b>1,722,119</b>       | <b>34,828,970</b>      | <b>24,174,375</b>        | <b>59%</b>                |

## FREE BASIC SERVICES (FBS)

| SERVICE CHARGES                          | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|------------------------------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| Service charges - electricity<br>revenue | 6,062,719             | 277,180                | 1,923,604              | 4,139,115                | 32%                       |
| ELECTRICITY FBS                          | (7,227)               | 10,433                 | 43,952                 | (51,179)                 | -608%                     |
| Service charges - water revenue          | 1,153,383             | 81,077                 | 484,217                | 669,166                  | 42%                       |
| WATER FBS                                | (5,865)               | 1,326                  | 4,248                  | (10,113)                 | -72%                      |
| Service charges - sanitation<br>revenue  | 3,436,028             | 262,575                | 1,533,880              | 1,902,148                | 45%                       |
| SEWERAGE FBS                             | (177,183)             | (9,827)                | (57,948)               | (119,235)                | 33%                       |
| Service charges - refuse revenue         | 4,844,919             | 404,582                | 2,378,787              | 2,466,132                | 49%                       |
| REFUSE FBS                               | (475,565)             | (12,833)               | (74,750)               | (400,816)                | 16%                       |
| <b>TOTAL SERVICE CHARGES</b>             | <b>14,831,209</b>     | <b>1,014,512</b>       | <b>6,235,990</b>       | <b>8,595,219</b>         | <b>42%</b>                |

## RENTAL INCOME

| RENTAL INCOME                           | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|-----------------------------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| RENTAL: FROM FIXED ASSETS:<br>COMMUNITY | 250,000               | 10,887                 | 70,194                 | 179,806                  | 28%                       |
| RENTAL: FROM FIXED ASSETS:<br>OTHER     | 100,000               | 59,493                 | 177,292                | 77,292                   | 177%                      |
| <b>TOTAL RENTAL INCOME</b>              | <b>350,000</b>        | <b>70,380</b>          | <b>247,486</b>         | <b>102,514</b>           | <b>71%</b>                |

## INTEREST INCOME

| INTEREST INCOME           | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|---------------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| INTEREST: CREDIT INTEREST | -                     | 25,049                 | 297,678                | (297,678)                | 0%                        |

|                                 |                   |                |                  |                  |            |
|---------------------------------|-------------------|----------------|------------------|------------------|------------|
| INTEREST: CALL ACCOUNTS         | 10,000,000        | 535,351        | 2,390,008        | 7,609,992        | 24%        |
| INTEREST: ELECTRICITY           | -                 | -              | 1,012,137        | (1,012,137)      | #DIV/0!    |
| RECEIVABLES: SERVICE CHARGES    | 7,365             | 23,033         | 110,198          | (102,833)        | 0%         |
| INTEREST: OTHER SERVICE CHARGES | -                 | 24,448         | 145,788          | (145,788)        | #DIV/0!    |
| INTEREST: WASTE MANAGEMENT      | 431,476           | -              | -                | 431,476          | 0%         |
| INTEREST: SEWERAGE              | 1,009,178         | 94,351         | 556,188          | 452,990          | 55%        |
| INTEREST: WATER                 | 771,102           | 84,661         | 489,338          | 281,764          | 63%        |
| INTEREST: OTHER SERVICE CHARGES | 542,284           | 39,638         | 229,401          | 312,883          | 42%        |
| INTEREST: PROPERTY RATES        | 2,737,800         | 130,425        | 756,877          | 1,980,923        | 28%        |
| <b>TOTAL INTEREST INCOME</b>    | <b>15,499,205</b> | <b>956,956</b> | <b>5,987,614</b> | <b>9,511,591</b> | <b>39%</b> |

#### AGENCY FEE/COLLECTION COMMISSION

| AGENCY FEES                         | 2023/24<br>ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|-------------------------------------|--------------------------|------------------------|------------------------|--------------------------|---------------------------|
| COLLECTION COMMISSION: GOVMT ENATIS | 250,000                  | -                      | -                      | 250,000                  | 0%                        |

#### NATIONAL AND PROVINCIAL GRANTS

| OPERATING GRANTS INCOME       | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|-------------------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| LG SETA                       | 147,525               | 118,599                | 138,591                | 8,934                    | 94%                       |
| EPWP                          | 3,229,000             | -                      | -                      | 3,229,000                | 0%                        |
| FMG                           | 3,100,000             | -                      | 893,045                | 2,206,955                | 29%                       |
| MIG (PMU)                     | 2,825,500             | -                      | 797,829                | 2,027,671                | 28%                       |
| EQS                           | 244,271,000           | 77,402,000             | 179,181,000            | 65,090,000               | 73%                       |
| LIBRARY GRANT                 | 1,097,000             | -                      | 3,577,984              | 2,480,984                | 326%                      |
| <b>TOTAL OPERATING GRANTS</b> | <b>254,670,025</b>    | <b>77,520,599</b>      | <b>184,588,450</b>     | <b>70,081,575</b>        | <b>72%</b>                |

#### SUNDRY INCOME

| SUNDRY INCOME       | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|---------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| ADMINISTRATION FEES | 52,650                | 7,255                  | 39,091                 | 13,559                   | 74%                       |

|                              |                  |               |                |                |            |
|------------------------------|------------------|---------------|----------------|----------------|------------|
| COLLECTION COSTS             | 100,000          | -             | 56             | 99,944         | 0%         |
| FEES: INSPECTION             | 21,060           | -             | 5,870          | 15,190         | 28%        |
| INSURANCE CLAIMS             | 21,060           | -             | -              | 21,060         | 0%         |
| INSURANCE REFUND             | 10,530           | -             | -              | 10,530         | 0%         |
| FEES: BUILDING PLANS         | 52,650           | -             | 23,049         | 29,601         | 44%        |
| BURIAL FEES Use              | 4,388            | 2,087         | -              | 4,388          | 0%         |
| BURIAL FEES                  | 48,262           | 350           | 12,218         | 36,044         | 25%        |
| FEES: CLEARANCE CERTIFICATES | 42,120           | -             | 913            | 41,207         | 2%         |
| LEGAL FEES                   | 21,060           | -             | 105,857        | (84,797)       | 503%       |
| LIBRARY ADMIN FEES           | 210,600          | 350           | 15,050         | 195,550        | 7%         |
| TENDER FEES                  | 526,500          | 56,696        | 303,479        | 223,021        | 58%        |
| <b>TOTAL SUNDRY INCOME</b>   | <b>1,110,880</b> | <b>66,738</b> | <b>505,583</b> | <b>605,297</b> | <b>46%</b> |

## 2.7.2. OPERATING EXPENDITURE

| OPERATING EXPENDITURE BY TYPE      | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Employees' Salaries and Wages      | 134,368,451        | 503,993             | 52,941,066          | 81,427,385            | 39%                    |
| Remuneration of Councillors        | 23,278,531         | -                   | 10,622,164          | 12,656,367            | 46%                    |
| Bulk Purchases - Electricity       | 5,500,000          | 440,057             | 3,148,709           | 2,351,291             | 57%                    |
| Inventory Consumed                 | 7,985,400          | 1,174,156           | 6,341,075           | 1,644,325             | 79%                    |
| Debt Impairment                    | 5,500,000          | -                   | -                   | 5,500,000             | 0%                     |
| Depreciation                       | 36,500,000         | 3,311,698           | 19,715,620          | 16,784,380            | 54%                    |
| Interest expenses                  | 634,969            | 5,670               | 29,018              | 605,951               | 5%                     |
| Contracted Services                | 65,915,550         | 6,275,297           | 47,102,479          | 18,813,071            | 71%                    |
| Transfers and Subsidies            | 1,000,000          | -                   | 109,459             | 890,541               | 11%                    |
| General Expenditure                | 79,578,210         | 6,560,316           | 43,011,338          | 36,566,872            | 54%                    |
| <b>TOTAL OPERATING EXPENDITURE</b> | <b>360,261,111</b> | <b>18,271,187</b>   | <b>183,020,930</b>  | <b>177,240,181</b>    | <b>51%</b>             |

### NARRATIONS OF MATERIAL VARIANCES ON OPERATING EXPENDITURE

- Employees' salaries and wages is slightly below the accepted norm, this is caused by the December payroll run which did not phase into the general ledger.

- The depreciation and amortization run monthly since the introduction of the assets management system, but the actual figure will be calculated in the AFS'.
- The debt impairment figure will be calculated at year end.
- Interest paid includes actuarial calculations; interest on landfill sites and other interests which will be calculated at year end.
- Contracted services are higher than the accepted norms, this will be reduced in the third quarter as the municipality will be implementing cost containment measures.
- Transfers and subsidies refer to bursaries to non-employees, the beneficiaries will be paid in the month of February.
- General expenditure is slightly above the accepted norm but no over-expenditures. \

## SALARIES; WAGES AND ALLOWANCES

| Councillors (Political Office Bearers plus Other) | 2023/24<br>ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|---------------------------------------------------|--------------------------|------------------------|------------------------|--------------------------|---------------------------|
| Basic Salaries and Wages                          | 17,063,061               | -                      | 8,874,132              | 17,063,061               | 52%                       |
| Motor Vehicle Allowance                           | 3,669,353                | -                      | 932,032                | 3,669,353                | 25%                       |
| Cell phone Allowance                              | 2,546,117                | -                      | 816,000                | 2,546,117                | 32%                       |
| Other benefits and allowances                     | -                        | -                      | -                      | -                        | 0%                        |
| <b>Sub Total - Councillors</b>                    | <b>23,278,531</b>        | -                      | <b>10,622,164</b>      | <b>23,278,531</b>        | <b>46%</b>                |
| Senior Managers                                   | 2023/24<br>ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
| Basic Salaries and Wages                          | 6,794,500                | -                      | 1,377,351              | 5,417,149                | 20%                       |
| Pension and UIF Contributions                     | 94,343                   | -                      | 2,657                  | 91,686                   | 3%                        |
| Motor Vehicle Allowance                           | 1,123,500                | -                      | 762,584                | 360,916                  | 68%                       |
| Cell phone Allowance                              | 77,040                   | -                      | 75,500                 | 1,540                    | 98%                       |
| Other benefits and allowances                     | -                        | -                      | -                      | -                        | #DIV/0!                   |
| <b>Sub Total - Senior Managers</b>                | <b>8,089,383</b>         | -                      | <b>2,218,092</b>       | <b>5,871,291</b>         | <b>27%</b>                |
| Other Municipal Staff                             | 2023/24<br>ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
| Basic Salaries and Wages                          | 79,513,382               | 511,380                | 38,151,514             | 41,361,868               | 48%                       |
| Pension and UIF Contributions                     | 14,823,733               | -                      | 3,346,436              | 11,477,297               | 23%                       |
| Medical Aid Contributions                         | 5,406,583                | -                      | 1,861,864              | 3,544,719                | 34%                       |
| Overtime                                          | 6,798,354                | -                      | 869,182                | 5,929,172                | 13%                       |
| Annual Bonus                                      | 5,844,808                | -                      | 2,242,481              | 3,602,327                | 38%                       |
| Motor Vehicle Allowance                           | 5,098,077                | -                      | 1,975,544              | 3,122,533                | 39%                       |

|                                            |                    |                |                   |                   |            |
|--------------------------------------------|--------------------|----------------|-------------------|-------------------|------------|
| Cell phone Allowance                       | 1,063,332          | -              | 133,500           | 929,832           | 13%        |
| Housing Allowances                         | 977,019            | -              | 58,653            | 918,366           | 6%         |
| Other benefits and allowances              | 1,923,518          | -              | 1,085,792         | 837,726           | 56%        |
| Payments in lieu of leave                  | 4,233,369          | -              | 1,042,025         | 3,191,344         | 25%        |
| Long service awards                        | -                  | -              | -                 | -                 | #DIV/0!    |
| Post-retirement benefit obligations        | 596,893            | (7,387)        | (44,015)          | 640,908           | -7%        |
| <b>Sub Total - Other Municipal Staff</b>   | <b>126,279,068</b> | <b>503,993</b> | <b>50,722,975</b> | <b>75,556,093</b> | <b>40%</b> |
|                                            |                    |                |                   |                   |            |
| <b>TOTAL EXPENDITURE ON STAFF BENEFITS</b> | <b>157,646,982</b> | <b>503,993</b> | <b>63,563,230</b> | <b>94,083,752</b> | <b>40%</b> |

#### INTEREST PAID

| INTEREST PAID                                       | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|-----------------------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Interest Paid Finance Leases                        | 181,221.00         | -                   | -                   | 181,221.00            | 0%                     |
| Interest Paid: Finance Leases                       | -                  | -                   | -                   | -                     | 0%                     |
| Interest Paid Interest costs non-current Provisions | 102,878.00         | -                   | -                   | 102,878.00            | 0%                     |
| Interest Paid                                       | 350,870.00         | 5,669.88            | 29,018.23           | 321,851.77            | 8%                     |
| <b>TOTAL INTEREST PAID</b>                          | <b>634,969.00</b>  | <b>5,669.88</b>     | <b>29,018.23</b>    | <b>605,950.77</b>     | <b>5%</b>              |

#### BULK PURCHASES

| BULK PURCHASES              | 2023/24 ORG BUDGET  | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|-----------------------------|---------------------|---------------------|---------------------|-----------------------|------------------------|
| Electricity for re-sale     | 5,500,000.00        | 440,056.61          | 3,148,709.47        | 2,351,290.53          | 57%                    |
| <b>TOTAL BULK PURCHASES</b> | <b>5,500,000.00</b> | <b>440,056.61</b>   | <b>3,148,709.47</b> | <b>2,351,290.53</b>   | <b>57%</b>             |

## MATERIALS AND SUPPLIES/INVENTORY CONSUMED

| OPERATING EXPENDITURE BY TYPE           | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|-----------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Cleaning Materials - Refuse Bags        | 1,000,000          | 49,600              | 999,600             | 400                   | 100%                   |
| Consumables & Materials (Parks)         | 80,000             | -                   | 78,426              | 1,574                 | 98%                    |
| Consumables & Materials (Libraries)     | 70,000             | 19,259              | 70,000              | 0                     | 100%                   |
| Consumables & Materials (Solid Waste)   | 10,600             | -                   | 7,847               | 2,753                 | 74%                    |
| Consumables & Materials (Town Planning) | 10,600             | 2,256               | 8,215               | 2,385                 | 77%                    |
| Consumables & Materials (Sewerage)      | 50,000             | -                   | 30,441              | 19,559                | 61%                    |
| Consumables & Materials (Corporate)     | 150,000            | -                   | 150,000             | 0                     | 100%                   |
| Consumables & Materials (Water)         | 10,000             | 6,000               | 7,725               | 2,275                 | 77%                    |
| Consumables & Materials (Electricity)   | 15,000             | 8,235               | 14,871              | 129                   | 99%                    |
| Consumables & Materials (MM)            | 15,000             | -                   | 14,831              | 169                   | 99%                    |
| Consumables & Materials (Roads)         | 50,000             | 9,806               | 50,000              | 0                     | 100%                   |
| Consumables & Materials (Finance)       | 74,200             | -                   | 73,565              | 635                   | 99%                    |
| Consumables & Materials (Council)       | 300,000            | 11,800              | 284,926             | 15,074                | 95%                    |
| SPEAKER (WARDS)                         | 750,000            | -                   | 126,555             | 623,445               | 17%                    |
| MAYOR PROJECTS DISSABILITY              | 20,000             | -                   | -                   | 20,000                | 0%                     |
| MAYOR PROJECTS HIV/AIDS                 | 30,000             | -                   | 5,000               | 25,000                | 17%                    |
| MAYOR PROJECTS YOUTH                    | 30,000             | -                   | 1,972               | 28,028                | 7%                     |
| MAYOR PROJECTS W; C; & E                | 30,000             | -                   | 28,200              | 1,800                 | 94%                    |
| Library Programmes                      | 130,000            | -                   | -                   | 130,000               | 0%                     |
| ABOR Awards                             | 10,000             | -                   | 102                 | 9,898                 | 1%                     |
| Disaster Relief                         | 3,000,000          | -                   | 2,917,000           | 83,000                | 97%                    |
| Indigents Registration Programme        | 150,000            | -                   | -                   | 150,000               | 0%                     |
| SMMES' Support                          | 2,000,000          | 1,067,200           | 1,471,800           | 528,200               | 74%                    |
| <b>TOTAL INVENTORY CONSUMED</b>         | <b>7,985,400</b>   | <b>1,174,156</b>    | <b>6,341,075</b>    | <b>1,644,325</b>      | <b>79%</b>             |

### NARRATIONS OF MATERIAL VARIANCES ON MATERIALS AND SUPPLIES

- Material variances on materials and supplies only relate to political office programs, which are implemented as and when the period relating to them occur.

**CONTRACTED SERVICES:  
REPAIRS AND MAINTENANCE**

| REPAIRS AND MAINTENANCE                 | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24<br>YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|-----------------------------------------|-----------------------|------------------------|---------------------------|--------------------------|---------------------------|
| Maintenance of Reivilo Golf Club        | 200,000               | -                      | -                         | 200,000                  | 0%                        |
| Tools and Equipment                     | 350,000               | 29,028                 | 57,494                    | 292,506                  | 16%                       |
| Tools and Equipment: EPWP               | 314,550               | -                      | 193,980                   | 120,570                  | 62%                       |
| Pipe Work: Pipe Work (Sewerage)         | 1,300,000             | 295,830                | 654,035                   | 645,965                  | 50%                       |
| Civil Structures: Potholes Patching     | 150,000               | -                      | 130,002                   | 19,998                   | 87%                       |
| Drainage: Stormwater Channels           | 100,000               | -                      | -                         | 100,000                  | 0%                        |
| External Facilities: Nursery            | 50,000                | -                      | -                         | 50,000                   | 0%                        |
| Buildings: Sport Ammeneties & Buildings | 200,000               | -                      | -                         | 200,000                  | 0%                        |
| General Fleet Maintenance               | 6,000,000             | 1,869,207              | 5,521,433                 | 478,567                  | 92%                       |
| Computer Software and Applications      | 1,500,000             | -                      | 336,292                   | 1,163,708                | 22%                       |
| Maintenance Electricity Network Taung   | 3,500,000             | -                      | 3,491,689                 | 8,311                    | 100%                      |
| Maintenance of Air-conditioners         | 700,000               | 106,050                | 604,985                   | 95,015                   | 86%                       |
| External Facilities: Parks              | 150,000               | -                      | -                         | 150,000                  | 0%                        |
| Maintenance Electricity Network Revillo | 5,000,000             | -                      | 4,894,988                 | 105,012                  | 98%                       |
| Maintenance of Equipment                | 400,000               | 25,000                 | 25,460                    | 374,540                  | 6%                        |
| Pipe Work: Pipe Work (Water)            | 1,350,000             | -                      | 991,976                   | 358,024                  | 73%                       |
| <b>TOTAL REPAIRS AND MAINTENANCE</b>    | <b>21,264,550</b>     | <b>2,325,115</b>       | <b>16,902,333</b>         | <b>4,362,217</b>         | <b>79%</b>                |

**NARRATIONS OF MATERIAL VARIANCES ON REPAIRS AND MAINTENANCE**

- Maintenance of facilities reflection little or no movement of the budget amounts is due to the responsible departments not adhering to the SDBIP targets.

## OUTSOURCED SERVICES AND CONTRACTORS

| CONTRACTED SERVICES                             | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|-------------------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Internal Audit                                  | 600,000            | -                   | -                   | 600,000               | 0%                     |
| AFS Review and support                          | 500,000            | 79,323              | 425,566             | 74,434                | 85%                    |
| Actural Services                                | 30,000             | -                   | 18,515              | 11,485                | 62%                    |
| Audit Committee                                 | 500,000            | 54,900              | 339,148             | 160,852               | 68%                    |
| Asset Management                                | 1,500,000          | 85,731              | 625,951             | 874,049               | 42%                    |
| LAND USE SPLUMA IMPLEMENTATION                  | 600,000            | -                   | 476,824             | 123,176               | 79%                    |
| Communications & marketing                      | 400,000            | -                   | 307,050             | 92,950                | 77%                    |
| Alternative Roads into Taung - Feasibilty Study | 200,000            | -                   | -                   | 200,000               | 0%                     |
| Water Supply System                             | 90,000             | -                   | 73,761              | 16,239                | 82%                    |
| LAND USE APPLICATIONS                           | 400,000            | -                   | -                   | 400,000               | 0%                     |
| Legal Fees: Collection                          | 200,000            | 128,445             | 178,944             | 21,056                | 89%                    |
| Legal Fees                                      | 1,500,000          | -                   | 1,500,000           | -                     | 100%                   |
| Employee Wellness                               | 200,000            | -                   | 166,700             | 33,300                | 83%                    |
| Sports and Recreation                           | 350,000            | -                   | 350,000             | -                     | 100%                   |
| Pauper Funerals                                 | 150,000            | -                   | 4,000               |                       | 3%                     |
| Occupational Health and Safety OHS              | 180,000            | 77,073              | 84,273              | 95,727                | 47%                    |
| Valuation Services                              | 150,000            | -                   | 49,292              | 100,708               | 33%                    |
| Security Guards                                 | 34,000,000         | 3,447,825           | 24,805,494          | 9,194,506             | 73%                    |
| Cash In transit                                 | 150,000            | 12,907              | 96,595              | 53,405                | 64%                    |
| Catering Services                               | 2,951,000          | 63,978              | 698,034             | 2,252,966             | 24%                    |
| <b>TOTAL CONTRACTED SERVICES</b>                | <b>44,651,000</b>  | <b>3,950,182</b>    | <b>30,200,145</b>   | <b>14,450,855</b>     | <b>68%</b>             |

### NARRATIONS OF MATERIAL VARIANCES ON CONTRACTED SERVICES

- Internal Audit project has been cancelled.
- The feasibility study will budget will be utilized for the land surveying project which currently re-advertised.
- Land applications project is on implementation stage.
- Pauper's funeral expenditure will increase in the third quarter as there are already purchase orders.
- Valuation roll is done as and when the municipality deems it necessary

## DETAILED CATERING SERVICES

| CATERING SERVICES                    | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|--------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Catering: Solid Waste                | 10,000             | -                   | 2,000               | 8,000                 | 20%                    |
| Catering: Finance                    | 15,000             | 2,078               | 4,377               | 10,623                | 29%                    |
| Catering: Council                    | 400,000            | 2,000               | 53,080              | 346,920               | 13%                    |
| Catering: Mayor                      | 250,000            | 10,000              | 22,000              | 228,000               | 9%                     |
| Catering: Speaker                    | 50,000             | -                   | -                   | 50,000                | 0%                     |
| Catering: Town Planning              | 10,000             | -                   | 1,900               | 8,100                 | 19%                    |
| Catering: Municipal Manager          | 10,000             | -                   | 3,300               | 6,700                 | 33%                    |
| Catering: Project Management         | 5,000              | -                   | 3,750               | 1,250                 | 75%                    |
| Catering: Corporate Services         | 15,000             | -                   | 12,724              | 2,276                 | 85%                    |
| Catering: Roads                      | 10,000             | -                   | 2,000               | 8,000                 | 20%                    |
| Mayor Programs: LGBTQ                | 30,000             | -                   | 8,000               | 22,000                | 27%                    |
| Mayor Programs: W; C & E             | 50,000             | 10,800              | 21,368              | 28,632                | 43%                    |
| Mayor Programs: Traditional Leaders  | 20,000             | -                   | -                   | 20,000                | 0%                     |
| MPAC Reports and Hearings            | 250,000            | -                   | -                   | 250,000               | 0%                     |
| Mayor Program: Disability            | 30,000             | -                   | -                   | 30,000                | 0%                     |
| Mayor Programs: Youth Development    | 400,000            | 12,600              | 269,420             | 130,580               | 67%                    |
| Parks Programme: ABOR Awards         | 6,000              | -                   | -                   | 6,000                 | 0%                     |
| Public Participation: Budget and IDP | 800,000            | 20,500              | 138,400             | 661,600               | 17%                    |
| Speaker Programs: Wards              | 50,000             | 6,000               | 22,400              | 27,600                | 45%                    |
| LED Programs                         | 200,000            | -                   | 86,775              | 113,225               | 43%                    |
| Annual Strategic Session             | 200,000            | -                   | 10,000              | 190,000               | 5%                     |
| Speaker Programs: Women              | 50,000             | -                   | 36,540              | 13,460                | 73%                    |
| Mayor Programs: Faith Based Programs | 30,000             | -                   | -                   | 30,000                | 0%                     |
| Mayor Programs: Local Aids council   | 30,000             | -                   | -                   | 30,000                | 0%                     |
| Mayor Programs: Military Veterans    | 30,000             | -                   | -                   | 30,000                | 0%                     |
| <b>TOTAL CATERING SERVICES</b>       | <b>2,951,000</b>   | <b>63,978</b>       | <b>698,034</b>      | <b>2,252,966</b>      | <b>24%</b>             |

## **NARRATIONS OF MATERIAL VARIANCES ON CATERING SERVICES**

- **Material variances on catering services only relate to political office programs, which are implemented as and when the period relating to them occur.**

## **DETAILED GENERAL EXPENDITURE**

| <b>GENERAL EXPENDITURE BY TYPE</b>                               | <b>2023/24<br/>ORG<br/>BUDGET</b> | <b>2023/24<br/>M06<br/>ACTUALS</b> | <b>2023/24<br/>YTD<br/>ACTUALS</b> | <b>2023/24 YTD<br/>VARIANCES</b> | <b>2023/24 YTD<br/>PERCENTAGE</b> |
|------------------------------------------------------------------|-----------------------------------|------------------------------------|------------------------------------|----------------------------------|-----------------------------------|
| Accommodation                                                    | 1,761,050                         | 133,734                            | 1,745,280                          | 15,770                           | 99%                               |
| Advertising                                                      | 800,000                           | 52,100                             | 270,020                            | 529,980                          | 34%                               |
| Advertising Publicity and Marketing: Corporate and Municipal     | 150,000                           | -                                  | 49,275                             | 100,725                          | 33%                               |
| Advertising Publicity and Marketing: Customer/Client Information | 200,000                           | -                                  | 15,393                             | 184,607                          | 8%                                |
| Aerodrome Licence                                                | 5,000                             | -                                  | -                                  | 5,000                            | 0%                                |
| Audit Fees                                                       | 5,000,000                         | 1,294,598                          | 2,743,345                          | 2,256,655                        | 55%                               |
| Bank Charges                                                     | 200,000                           | 6,318                              | 40,794                             | 159,206                          | 20%                               |
| Bursaries (Employees)                                            | 920,000                           | 10,600                             | 217,013                            | 702,987                          | 24%                               |
| Councillors? Funeral Benefit                                     | 50,000                            | -                                  | 20,000                             | 30,000                           | 40%                               |
| Daily Allowance                                                  | 200,000                           | -                                  | 196,684                            | 3,316                            | 98%                               |
| Deeds                                                            | 50,000                            | 1,328                              | 33,184                             | 16,816                           | 66%                               |
| Electricity Own Usage and High masts                             | 17,000,000                        | 1,881,042                          | 9,467,401                          | 7,532,599                        | 56%                               |
| Expenditure: Operational Cost: Learnerships and Internships      | 2,480,000                         | -                                  | 493,308                            | 1,986,692                        | 20%                               |
| Expenditure: Operational Cost: Professional Bodies Membership    | 1,700,000                         | -                                  | 1,579,239                          | 120,761                          | 93%                               |
| Expenditure: Operational Cost: Remuneration to Ward Committees   | 6,000,000                         | 398,000                            | 3,286,688                          | 2,713,312                        | 55%                               |
| Expenditure: Operational Cost: Skills Development Fund Levy      | 140,000                           | -                                  | 20,946                             | 119,054                          | 15%                               |
| Expenditure: Operational Cost: Uniform and Protective Clothing   | 350,000                           | -                                  | 11,350                             | 338,650                          | 3%                                |
| Expenditure: Operational Cost: Vehicle Tracking                  | 300,000                           | 30,915                             | 153,618                            | 146,382                          | 51%                               |
| FBS: Escom                                                       | 10,500,000                        | 302,976                            | 2,373,257                          | 8,126,743                        | 23%                               |
| Furniture and Office Equipment                                   | 3,000,000                         | 474,232                            | 1,431,734                          | 1,568,266                        | 48%                               |
| Indigent awareness campaign                                      | 420,000                           | 800                                | 15,020                             | 404,980                          | 4%                                |
| Inventory: Diesel                                                | 5,000,000                         | 317,700                            | 4,616,860                          | 383,140                          | 92%                               |
| Learnerships and Internships (Traffic)                           | -                                 | -                                  | -                                  | -                                | #DIV/0!                           |
| Library WIFI connection Use                                      | 70,000                            | 3,771                              | 37,933                             | 32,067                           | 54%                               |
| Licence Fees                                                     | 1,500,000                         | -                                  | 1,428,760                          | 71,240                           | 95%                               |
| Licences                                                         |                                   |                                    |                                    |                                  | 1%                                |

|                                                   |                                   |                                    |                                    |                                  |                                   |
|---------------------------------------------------|-----------------------------------|------------------------------------|------------------------------------|----------------------------------|-----------------------------------|
|                                                   | 200,000                           | -                                  | 2,621                              | 197,379                          |                                   |
| Licences: Motor Vehicle Licence and Registrations | 100,000                           | -                                  | 1,128                              | 98,872                           | 1%                                |
| Mayor Outreach: Traditional Leaders Use           | -                                 | -                                  | -                                  | -                                | #DIV/0!                           |
| MIG: Accommodation                                | 50,000                            | -                                  | 4,175                              | 45,825                           | 8%                                |
| Postage/Stamps/Franking Machines                  | 20,000                            | -                                  | 8,250                              | 11,750                           | 41%                               |
| Printing                                          | 20,000                            | -                                  | -                                  | 20,000                           | 0%                                |
| <b>GENERAL EXPENDITURE BY TYPE</b>                | <b>2023/24<br/>ORG<br/>BUDGET</b> | <b>2023/24<br/>M06<br/>ACTUALS</b> | <b>2023/24<br/>YTD<br/>ACTUALS</b> | <b>2023/24 YTD<br/>VARIANCES</b> | <b>2023/24 YTD<br/>PERCENTAGE</b> |
| Professional Bodies                               | 300,000                           | -                                  | 50,003                             | 249,997                          | 17%                               |
| Radio slots                                       | 600,000                           | -                                  | 564,470                            | 35,530                           | 94%                               |
| Rea Dira Magazine                                 | 500,000                           | -                                  | 366,999                            | 133,001                          | 73%                               |
| Registration Fees                                 | 200,000                           | -                                  | -                                  | 200,000                          | 0%                                |
| Rental Cost: Add Buildings                        | 500,000                           | -                                  | 96,255                             | 403,745                          | 19%                               |
| Road worthy                                       | 270,000                           | -                                  | -                                  | 270,000                          | 0%                                |
| SCOA Implementation                               | 6,000,000                         | -                                  | 3,208,196                          | 2,791,804                        | 53%                               |
| Servitudes and Land Surveys                       | 100,000                           | -                                  | 82,522                             | 17,478                           | 83%                               |
| Short Term Insurance                              | 1,200,000                         | -                                  | 651,333                            | 548,667                          | 54%                               |
| Skills Development Fund Levy                      | 760,000                           | -                                  | 5,182                              | 754,818                          | 1%                                |
| System Development                                | 6,000,000                         | 1,259,921                          | 5,220,517                          | 779,483                          | 87%                               |
| Telephones and faxes                              | 2,500,000                         | 390,601                            | 1,980,923                          | 519,077                          | 79%                               |
| Transport without Operator                        | 173,210                           | -                                  | 172,120                            | 1,090                            | 99%                               |
| Travel and Subsistence: Non-employees             | -                                 | -                                  | -                                  | -                                | #DIV/0!                           |
| Uniform and Protective Clothing                   | 768,950                           | -                                  | 173,850                            | 595,100                          | 23%                               |
| Vetting System                                    | 520,000                           | 1,680                              | 175,693                            | 344,307                          | 34%                               |
| Water: Own Usage                                  | 300,000                           | -                                  | -                                  | 300,000                          | 0%                                |
| Workmen's Compensation Fund                       | 700,000                           | -                                  | -                                  | 700,000                          | 0%                                |
| <b>Grand Total</b>                                | <b>79,578,210</b>                 | <b>6,560,316</b>                   | <b>43,011,338</b>                  | <b>36,566,872</b>                | <b>54%</b>                        |

#### **NARRATIONS OF MATERIAL VARIANCES ON GENERAL EXPENDITURE**

- Bulk of the general expenditure material variances are because of June payments that were done in the beginning of the new financial year, this was done due to the lack of funds towards year end.
- All other general expenses reflection little or no movement on their budget amounts will be processed in the third and fourth quarter.

## 2.8. MUNICIPAL ENTITY SUMMARY

The municipality does not have entities.

## 2.9. CAPITAL PROGRAMME PERFORMANCE

### DETAILED CAPITAL EXPENDITURE BY ASSET TYPE

The table below lists the total capital expenditure by item/asset type as at 31 December 2023.

| CAPITAL EXPENDITURE BY ITEM/<br>ASSET TYPE   | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|----------------------------------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| Construction Work-in-progress                | 56,941,150            | 4,195,823              | 31,792,279             | 25,148,871               | 56%                       |
| PPE Acquisition                              | -                     | -                      | -                      | -                        | #DIV/0!                   |
| Computer Equipment                           | 1,000,000             | -                      | 1,808,941              | (808,941)                | 181%                      |
| Electrical Infrastructure                    | -                     | -                      | 544,887                | (544,887)                | #DIV/0!                   |
| Furniture and Office Equipment               | 1,000,000             | 291,573                | 291,573                | 708,427                  | 29%                       |
| Office Furniture                             | 395,000               | -                      | 220,800                | 174,200                  | 56%                       |
| Machinery and Equipment                      | 2,700,000             | -                      | 2,464,507              | 235,493                  | 91%                       |
| Other Assets                                 | -                     | -                      | 147,906                | (147,906)                | #DIV/0!                   |
| Roads Infrastructure                         | -                     | 228,933                | 228,933                | (228,933)                | #DIV/0!                   |
| Storm-water Infrastructure                   | -                     | 263,848                | 1,144,392              | (1,144,392)              | #DIV/0!                   |
| Transport Assets                             | 1,820,000             | -                      | -                      | 1,820,000                | 0%                        |
| <b>TOTAL CAPITAL EXPENDITURE BY<br/>TYPE</b> | <b>63,856,150</b>     | <b>4,980,177</b>       | <b>38,644,218</b>      | <b>25,211,932</b>        | <b>61%</b>                |

### DETAILED MIG CAPITAL PROJECTS EXPENDITURE

The table below lists the MIG projects with their budget and year to date actuals:

| MIG EXPENDITURE                               | 2023/24 ORG<br>BUDGET | 2023/24 M06<br>ACTUALS | 2023/24 YTD<br>ACTUALS | 2023/24 YTD<br>VARIANCES | 2023/24 YTD<br>PERCENTAGE |
|-----------------------------------------------|-----------------------|------------------------|------------------------|--------------------------|---------------------------|
| Access Road: BUXTON                           | -                     | 88,920                 | 88,920                 | (88,920)                 | #DIV/0!                   |
| High-mast Light Phase 7                       | 9,892,493             | -                      | 6,229,775              | 3,662,718                | 63%                       |
| Mothanthanyaneng Community Hall               | 1,885,583             | -                      | 1,439,167              | 446,416                  | 76%                       |
| Construction of Extension 7 Access<br>Road    | 11,491,563            | 477,155                | 9,215,649              | 2,275,914                | 80%                       |
| Construction of Kgomotso Access<br>Road       | 10,000,000            | 1,310,526              | 3,502,162              | 6,497,838                | 35%                       |
| Construction of Molelema Access Road          | 10,000,000            | 1,717,784              | 2,311,776              | 7,688,224                | 23%                       |
| Construction of MAGANENG Access<br>Road       | 3,421,511             | -                      | 3,682,297              | (260,786)                | 108%                      |
| Construction of Picong Storm-water<br>channel | 7,000,000             | 471,046                | 987,561                | 6,012,439                | 14%                       |

|                               |                   |                  |                   |                   |            |
|-------------------------------|-------------------|------------------|-------------------|-------------------|------------|
| Stormwater Channel: KGATLHENG | -                 | 263,848          | 1,232,106         | (1,232,106)       | #DIV/0!    |
| <b>TOTAL MIG</b>              | <b>53,691,150</b> | <b>4,329,279</b> | <b>28,689,415</b> | <b>25,001,735</b> | <b>53%</b> |

## LIBRARY GRANT CAPITAL EXPENDINTURE

The table below lists the capital expenditures that were funded by the library grant and their respective year to date actuals:

| CAPITAL EXPENDITURE                                             | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|-----------------------------------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Furniture and Office Equipment: Library Furniture and Equipment | 45,000             | -                   | 28,800              | 16,200                | 64%                    |
| <b>TOTAL LIBRARY GRANT</b>                                      | <b>45,000</b>      | <b>-</b>            | <b>28,800</b>       | <b>16,200</b>         | <b>64%</b>             |

## OWN FUNDING CAPITAL ASSETS/PROJECTS EXPENDINTURE

The table below lists the 2022/23 New Assets and Capital Projects that are funded from own income and the year-to-date expenditure:

| CAPITAL EXPENDITURE                                                     | 2023/24 ORG BUDGET | 2023/24 M06 ACTUALS | 2023/24 YTD ACTUALS | 2023/24 YTD VARIANCES | 2023/24 YTD PERCENTAGE |
|-------------------------------------------------------------------------|--------------------|---------------------|---------------------|-----------------------|------------------------|
| Access Road: BUXTON                                                     | -                  | -                   | 1,294,693           | (1,294,693)           | #DIV/0!                |
| Computer Equipment: Computer Equipment                                  | 1,000,000          | -                   | 1,808,941           | (808,941)             | 181%                   |
| Office Furniture                                                        | 350,000            | -                   | 192,000             | 158,000               | 55%                    |
| Office Equipment: Other                                                 | 1,000,000          | 291,573             | 291,573             | 708,427               | 29%                    |
| Guardrooms with toilets                                                 | 3,000,000          | 359,325             | 2,952,311           | 47,689                | 98%                    |
| Fencing projects of the landfill sites                                  | 250,000            | -                   | 148,632             | 101,368               | 59%                    |
| Installation of security gate motors at library                         | 120,000            | -                   | -                   | 120,000               | 0%                     |
| Carports at Training Centre and Pudimoe Admin office Operating building | -                  | -                   | 147,906             | (147,906)             | #DIV/0!                |
| Construction of MAGANENG Access Road                                    | -                  | -                   | 625,441             | (625,441)             | #DIV/0!                |
| Sport Facility: Manthe                                                  | -                  | -                   | -                   | -                     | #DIV/0!                |
| Transport Assets: Grader                                                | 2,700,000          | -                   | 2,464,507           | 235,493               | 91%                    |
| Procurement of Water Truck                                              | 1,500,000          | -                   | -                   | 1,500,000             | 0%                     |
| Transport Assets: Trailer                                               | 200,000            | -                   | -                   | 200,000               | 0%                     |
| <b>TOTAL OWN CAPITAL EXPENDITURE</b>                                    | <b>10,120,000</b>  | <b>650,898</b>      | <b>9,926,003</b>    | <b>193,997</b>        | <b>98%</b>             |

## **NARRATIONS OF MATERIAL VARIANCES ON CAPITAL EXPENDITURE**

**MIG capital projects – There are no material variances.**

**Library grant capital expenditure – The service provider has been appointed, awaiting delivery.**

**Own funding capital expenditure – There are no material variances, only misclassification which will be corrected during the adjustments budget.**

### **2.10. OTHER SUPPORTING DOCUMENTS**

#### **BILLING AND PAYMENT REPORT**

| INCOME BY TYPE        | 2023/24<br>QTR1<br>ACTUALS | 2023/24<br>M04<br>ACTUALS | 2023/24<br>M05<br>ACTUALS | 2022/23 M06<br>ACTUALS | 2022/23<br>QTR2<br>ACTUALS | 2023/24 YTD<br>ACTUALS |
|-----------------------|----------------------------|---------------------------|---------------------------|------------------------|----------------------------|------------------------|
| <b>REFUSE</b>         |                            |                           |                           |                        |                            |                        |
| Billed                | 1,634,630                  | 546,561                   | 549,635                   | 517,457                | 1,613,653                  | 3,248,283              |
| Payment Received      | 703,042                    | 251,959                   | 301,329                   | 875,859                | 1,429,147                  | 2,132,189              |
| % of Billing Received | 43%                        | 46%                       | 55%                       | 169%                   | 89%                        | 66%                    |
| <b>RATES</b>          |                            |                           |                           |                        |                            | -                      |
| Billed                | 26,857,432                 | 852,719                   | 837,516                   | 817,980                | 2,508,215                  | 29,365,647             |
| Payment Received      | 20,095,874                 | 731,048                   | 1,353,950                 | 693,024                | 2,778,022                  | 22,873,896             |
| % of Billing Received | 75%                        | 86%                       | 162%                      | 85%                    | 111%                       | 78%                    |
| <b>ELECTRICITY</b>    |                            |                           |                           |                        |                            | -                      |
| Billed                | 690,798                    | 125,975                   | 147,750                   | 104,707                | 378,432                    | 1,069,230              |
| Payment Received      | 257,157                    | 82,784                    | 103,807                   | 49,790                 | 236,382                    | 493,539                |
| % of Billing Received | 37%                        | 66%                       | 70%                       | 48%                    | 62%                        | 46%                    |
| <b>WATER</b>          |                            |                           |                           |                        |                            | -                      |
| Billed                | 339,124                    | 136,930                   | 216,498                   | 129,166                | 482,594                    | 821,718                |
| Payment Received      | 216,263                    | 26,508                    | 88,286                    | 28,633                 | 143,427                    | 359,690                |
| % of Billing Received | 64%                        | 19%                       | 41%                       | 22%                    | 30%                        | 44%                    |
| <b>SANITATION</b>     |                            |                           |                           |                        |                            | -                      |
| Billed                | 1,127,484                  | 386,087                   | 391,739                   | 355,615                | 1,133,441                  | 2,260,925              |
| Payment Received      | 585,905                    | 154,630                   | 285,526                   | 146,988                | 587,144                    | 1,173,049              |
| % of Billing Received | 52%                        | 40%                       | 73%                       | 41%                    | 52%                        | 52%                    |
| <b>OTHER BT'S</b>     |                            |                           |                           |                        |                            | -                      |
| Billed                | 536,376                    | 104,839                   | 147,073                   | 50,038                 | 301,950                    | 838,326                |
| Payment Received      | 258,368                    | 39,062                    | 34,652                    | 125,234                | 198,948                    | 457,316                |

|                       |            |           |           |           |           |            |
|-----------------------|------------|-----------|-----------|-----------|-----------|------------|
| % of Billing Received | 48%        | 37%       | 24%       | 250%      | 66%       | 55%        |
| <b>TOTAL INCOME</b>   |            |           |           |           |           | -          |
| Anticipated(levy+vat) | 31,185,845 | 2,153,109 | 2,290,211 | 1,974,963 | 6,418,283 | 37,604,128 |
| Received              | 22,116,608 | 1,285,993 | 2,167,551 | 1,919,527 | 5,373,070 | 27,489,678 |
| % Received            | 71%        | 60%       | 95%       | 97%       | 84%       | 73%        |

### **DEBT COLLECTION ASSESSMENT**

The problem of debt collection is a national crisis. Due to poor communities and culture of non-payment the municipality has also struggled to collect from households. The municipality had anticipated to collect 70% of the projected revenue from property rates and service charges. The municipality at least managed to collect 73% as at 31 December 2023 which is slightly above the budgeted 70%. This is probably attributable by the fact that the major debtor, Department of Public Works, paid their debt an amount of R17 million in September 2023.

The municipality is currently in a process of data cleansing. The benefits are:

- The municipality have managed to identity debtors that were on the system that are supposed to be regarded as indigents and visa-versa.
- The municipality had incorrect consumers contact information/data and as a result the letters or monthly accounts bills were sent to wrong consumers. This is also being corrected.
- The municipality identified the duplicated debtors or properties.

The municipality have also started with awareness campaigns for payments of debtors. The main method of communication has been through the local newspaper, local radio station, and pamphlets circulated across all townships and moving truck with screen. We have not increased the rate on property rates for this year to keep the charge lower for ease of affordability.

### **CHALLENGES IDENTIFIED IN IMPLEMENTING THE BUDGET**

- The municipality's debt collection rate is low
- Culture of non-payment for services
- Unfunded mandates – water infrastructure maintenance
- SLA for water & sanitation
- Unregistered indigents
- Delays in submission of in-year reports-opening balances from SEBATA
- Re-advertising of tenders due to disqualification of bids
- Non-payment from Department of Rural Development on their outstanding debt of R45 million.
-

## **WAY-FORWARD**

- To finalize the development the revenue enhancement strategy
- To implement the R&M plan for all departments
- Data cleansing on debtors – work in progress
- Continue with the FBS awareness.
- Strict adherence to the procurement plan
- To adopt the proposed cost containment policy in line with the Treasury guide lines
- Financial reporting – to priorities the preparation of monthly recons
- The municipality opt for legal route in an effort to recover the outstanding debt from the municipality.

## □ PART 3: SUMMARY OF PERFORMANCE

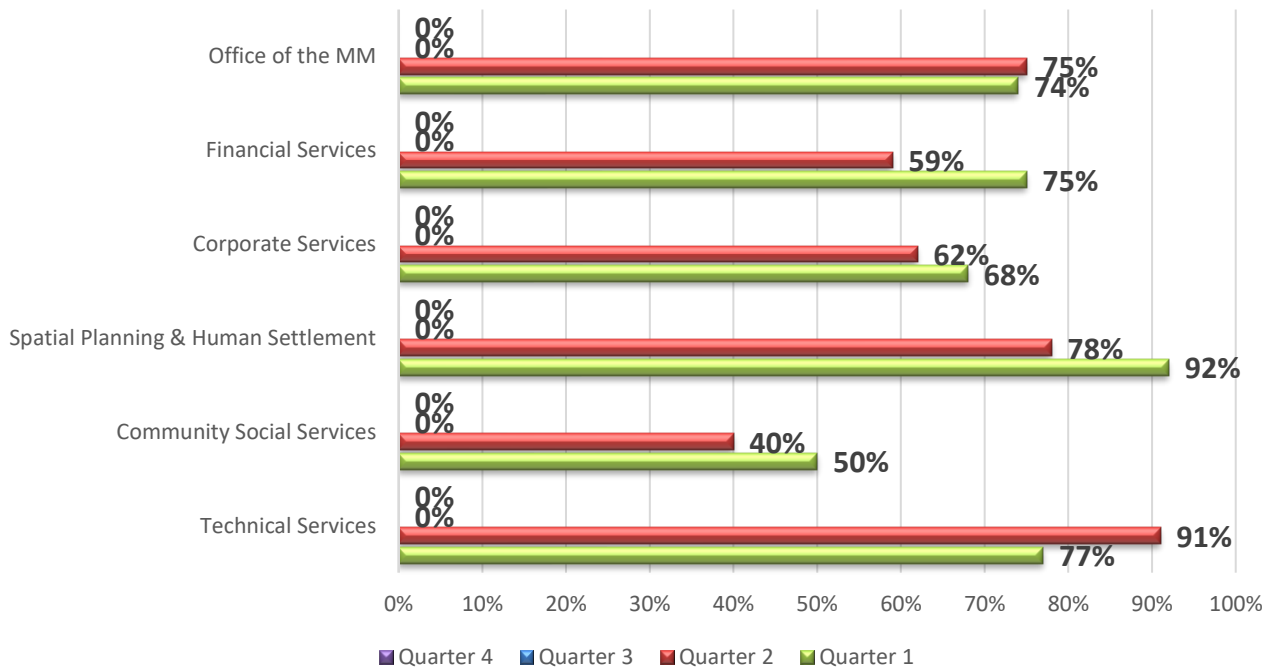
The SDBIP is essentially the municipality's business plan and is an integral part of the financial planning, implementation, and measurement process. The SDBIP functions as the connection between the strategic plan (IDP), Budget and management performance agreement, and includes detailed information on how the budget will be implemented, by means of forecast, cash flows, Service Delivery targets and indicators.

### 3. Summary of non-financial performance per Department as at 31 December 2023

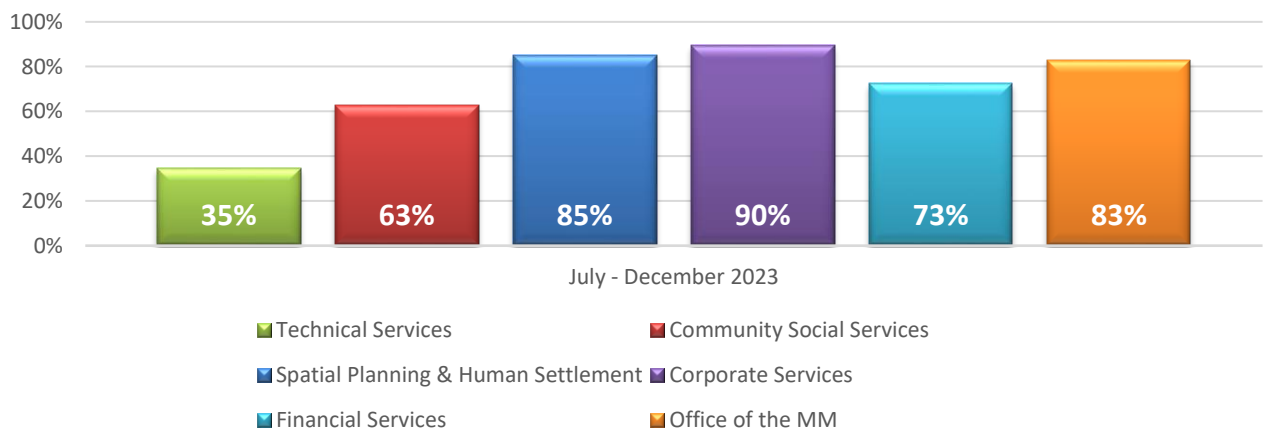
| Performance Measurements    | Technical Services | Community Social Services | Spatial Planning & Human Settlement | Corporate Services | Financial Services | Office of the MM |
|-----------------------------|--------------------|---------------------------|-------------------------------------|--------------------|--------------------|------------------|
| KPI's not measurable in Q1: | 17                 | 11                        | 8                                   | 11                 | 7                  | 10               |
| KPI's not achieved in Q1:   | 5                  | 3                         | 2                                   | 8                  | 9                  | 6                |
| KPI's achieved in Q1:       | 17                 | 3                         | 24                                  | 17                 | 27                 | 17               |
| Total Q1 KPI's:             | 39                 | 17                        | 34                                  | 36                 | 43                 | 33               |
|                             | 77%                | 50%                       | 92%                                 | 68%                | 75%                | 74%              |

| Performance Measurements    | Technical Services | Community Social Services | Spatial Planning & Human Settlement | Corporate Services | Financial Services | Office of the MM |
|-----------------------------|--------------------|---------------------------|-------------------------------------|--------------------|--------------------|------------------|
| KPI's not measurable in Q2: | 17                 | 7                         | 7                                   | 10                 | 6                  | 13               |
| KPI's not achieved in Q2:   | 2                  | 6                         | 6                                   | 10                 | 15                 | 5                |
| KPI's achieved in Q2:       | 20                 | 4                         | 21                                  | 16                 | 22                 | 15               |
| Total Q2 KPI's:             | 39                 | 17                        | 34                                  | 36                 | 43                 | 33               |
|                             | 91%                | 40%                       | 78%                                 | 62%                | 59%                | 75%              |

### 2023/24 Quarterly Performance Movement



### 2023/24 Mid-Term Performance Percentage



## 4. Accounting Officers' recommendations

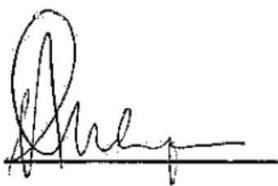
1. Where necessary Adjustment budget and revision of the KPI and targets on the SDBIP be considered.
2. Reporting by all department should be more explicit.
3. Corrections must be made in all identified key performance indicators when revising the 2023/24 SDBIP.

## □ **PART 4: QUALITY CERTIFICATE**

I, M.A Makuapane, the Acting Municipal Manager of Greater Taung Local Municipality (NW 394), hereby certify that the: -

 Mid-Year Budget and Performance Assessment

for the months of 1 July to 31 December 2023 has been prepared in accordance with Section 72 of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.



Mr. M.A Makuapane

MUNICIPAL MANAGER

25 January 2024