

GREATER TAUNG

LOCAL MUNICIPALITY



SECOND (2ND) QUARTERLY PERFORMANCE REPORT

FOR THE FINANCIAL YEAR 2023/24

OCTOBER – DECEMBER 2023

We are a Municipality in Pursuit of Excellence

EXECUTIVE STRUCTURE

Mr. M.A. Makuapane: Acting Municipal Manager

Ms. N.G Dibelane: Acting Chief Financial Officer

Ms. D.E Mokoma: Director Corporate Services

Mr. M.A Makuapane: Director Spatial Planning and Human Settlement

Mrs. J.T. Makgolo Acting Director Community Social Service

Mr. M.H. Keohitletse: Acting Director Technical Services

GRADING OF LOCAL AUTHORITY

Category B

EXTERNAL AUDITORS

Office of the Auditor-General

AUDIT COMMITTEE

Mr. A. Nchoe (Chairperson)

Mr. R. Rantao

Ms. M. Ralikonyana

BANKERS

ABSA

REGISTERED OFFICE

Postal Address: Private Bag X1048, Taung Station, 8580

Physical Address: Station Street, Taung, 8580

Telephone: (053) 994 9400 (Administration Office) (053) 994 9600 (Political Office)

Fax: (053) 994 3917 (Administration Office) (053) 994 9611 (Political Office)

Website: www.gtlim.gov.za

Table of Contents

PART 1: Non-financial Performance Information	1
1. Introduction	1
1.1. The Executive Summary	1
1.2. Consolidated performance of the municipality in implementing the SDBIP	3
<i>1.2.1 National KPA 1: Basic Service Delivery</i>	3
<i>1.2.2. National KPA 2: Municipal Transformation and Institutional Development</i>	19
<i>1.2.3. National KPA 3: Local Economic Development</i>	25
<i>1.2.4. National KPA 4: Municipal Financial Viability and Management</i>	28
<i>1.2.5. National KPA 5: Good Governance and Public Participation</i>	38
1.3 Summary of Non-Financial Performance Results	43
PART 2: Financial Performance Information	46
PART 3: Quality Certificate	55

PART 1: Non-financial Performance Information

1. Introduction

Chapter 6 section 41(d) of the Local Government: Municipal Systems Act 32 of 2000, a municipality is required to establish a process of regular reporting to: - the council, other political structures, political office bearers and staff of the municipality and; - the public and appropriate organs of state. The Local Government: Municipal Planning and Performance Management Regulations of 2001, further enjoins a municipality to ensure that its performance management system - Determines the frequency of reporting and the lines of accountability for performance.

Section 52(d) of the MFMA requires that the Mayor must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

Chapter 3 section 28(1) of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006 also require that there must be quarterly performance review conducted. The Performance management system is adopted before or at the same time as the commencement of by the municipality of the process of setting key performance indicators and targets in accordance with its integrated development plan.

This quarterly report is reflection on the *second* quarterly financial and non- financial performance reporting. It is an assessment of the corporate performance of the targets and Key performance Indicators (KPIs) against the Top-layer Service Delivery Budget and Implementation Plan (SDBIP), Departmental (technical) scorecards and the Performance Agreements of the incumbents.

The report covers progress made with the actual implementation of the municipality's scorecard. Reporting is done at the corporate level against the Top-Layer SDBIP, Departmental (technical) scorecard and the Performance Agreements.

The reports primarily reflect on the quarterly targets and KPIs and focuses on performance against the *second* quarter targets and KPIs. Further it provides reasons for under performance in the previous quarter and informs on measures to be taken to address under performance in the following quarter.

1.1. The Executive Summary

This quarterly report is compiled in terms of MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations of 2011.

The second quarterly performance assessment will be conducted virtually on 23 January 2024.

The purpose of the review will be to:

1. To conduct and assess the Second (^{2nd}) Quarter SDBIP Performance of the 2023/24 financial year

2. To respond to measures intended to be taken to address under-performance

The consolidated second quarterly performance report reflects the actual performance of the various departments in implementing the Technical SDBIPs and Top Layer SDBIP. The report takes stock that during the second quarter much has been achieved and performance in terms of service delivery can be estimated or rated averagely between 68% (for this quarter only). It should also be noted that there will not be adverse material variances in relation to budget performance.

It has been noted that the submission of reports and Portfolio of Evidence (P.o.E) by Senior Managers has improved but the institution is still having a challenge from complying with the approved Process Plan and the applicable legislative framework in this respect. This non-compliance will adversely affect our social contract we entered into with the community in the beginning of the financial year. It is the constitutional mandate that we remain accountable and responsive to the needs of the community. Therefore, it is incumbent upon all Senior Managers to improve the implementation of SBDIP of the council.

When submitting this report to the Internal Auditors it shall be accompanying by the individual analysis of departments.

1.2. Consolidated performance of the municipality in implementing the SDBIP

1.2.1 National KPA 1: Basic Service Delivery

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS01	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Technical Services	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	Achieved	None	N/A
DTS02	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Technical Services	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DTS03	Promote a participatory culture and good governance	Number of risk registers updated quarterly by end June 2024	N/A	Director: Technical Services	Attendance Register	OpEx	4	1	1	OpEx	05/12/2023	None	N/A
DTS04	Improve organisational cohesion and effectiveness	Number of monthly Commitment Registers submitted to the CFO by end June 2024	N/A	Director: Technical Services	Proof of submission	OpEx	12	3					
DTS05	Build and strengthen the administrative, institutional and financial capabilities of the municipality	Percentage of the municipal capital budget actually spent on capital projects identified in terms of the IDP (Actual amount spent on projects as identified for the year in the IDP/Total amount spent on capital projects) x 100) by end June 2024	N/A	Director: Technical Services	Expenditure Report	R 53,691,000	100%	50%	69%	R36,577,251	None	N/A	N/A
						R 0	100%	50%	No Capital Projects for 2023/24	None	None	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS06	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Technical Services	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
TL01 DTS07	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in Reivilo provided with access to electricity by end June 2024	1	Director: Technical Services	Billing Report	OpEx	250	250	300	OpEx	Target achieved	N/A	N/A
DTS08	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of air conditioners supplied and installed at Boipelo Library by end March 2024	1	Director: Technical Services	Installation Certificate	R 120,000	10	3	4	R121,958	Target achieved	N/A	N/A
DTS09	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of air conditioners at Municipal buildings (Total R&M budget spent / Total approved budget x 100) by end June 2024	1	Director: Technical Services	Expenditure Report	R 700,000	90%	60%	17%	R 121,959	Target not achieved	Late appointment of the service provider	service provider to fast track the process
DTS10	Eradicate backlogs in order to improve	Percentage of approved budget actually spent on	1	Director: Technical	Expenditure	R 5,000,000	90%	60%	98%	R4,897,604	Target achieved	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	access to services and ensure proper operations and maintenance	the maintenance of electricity network at Reivilo (Total R&M budget spent / Total approved budget x 100) by end June 2024		Services	Report								
DTS11	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of electricity network at Taung & Pudimoe measured as (Total R&M budget spent / Total approved budget x 100) by end June 2024	5, 8, 13	Director: Technical Services	Expenditure Report	R 3,500,000	90%	60%	98%	R4,104,985	Target achieved	N/A	N/A
TL02 DTS12	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of high mast lights (Phase 7) constructed in various villages by end March 2024		Director: Technical Services	Completion Certificate	R 9,892,000	24	0	0	R4,152,604	Progress is at 70%. The contractor has completed the following items: excavation, Concrete works, and installation of 24 High-mast lights. Currently the contractor is busy with Eskom application for connections and installation of lights.	None	N/A
TL03 DTS13	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of construction projects of Mothanthanyaneng Community Hall completed by end June 2024	16	Director: Technical Services	Completion Certificate	R 1,886,000	1	0	Target Achieved in Q1	N/A	N/A	None	N/A
TL04 DTS14	Eradicate backlogs in order to improve access to services	Number of kilometres of access road constructions completed in Kgomotso by	20	Director: Technical	Completion Certificate	R 10,000,000	2km	0km	0	R1,655,721	Progress is at 32% . The contractor has completed box cutting and roadbed,	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and ensure proper operations and maintenance	end June 2024		Services							currently busy with subbase.		
TL05 DTS15	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Molelema by end June 2024	15	Director: Technical Services	Completion Certificate	R 10,000,000	2km	0km	0	R3,012,077	Progress is at 26% . The contractor has completed box cutting and roadbed, currently busy with subbase.	None	N/A
TL06 DTS16	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Extention 7 by end June 2024	8	Director: Technical Services	Completion Certificate	R 11,492,000	2km	0km	2Km	R9,668,943	Achieved	None	N/A
TL07 DTS17	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Maganeng by end June 2024	24	Director: Technical Services	Completion Certificate	R 3,422,000	3km	0km	Target achieved in Q1	N/A	N/A	N/A	N/A
TL08 DTS18	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Buxton by end June 2024	9	Director: Technical Services	Completion Certificate		2.6km	0km	Target achieved in Q1	N/A	N/A	N/A	N/A
TL11 DTS19	Eradicate backlogs in order to improve access to services and ensure proper operations and	Number of kilometres of storm water constructions completed in Kgatleng by end June 2024	13	Director: Technical Services	Completion Certificate		3km	0km	0	R456,973.00	Progress is at 85%.All roads are complete. The outstanding work is the 160m of stone-pitched	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	maintenance										channel.		
TL12 DTS20	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres storm water channel constructed in Picong by end June 2024	16	Manager: Roads & Storm Water	Completion Certificate	R 7,000,000	2km	0km	0	R1,195,885	Progress is at 31%.All excavation complete. The contractor to commence with installation of culvert shaping and stone pitching	None	N/A
TL22 DTS21	Create an environment that promotes development of local economy and facilitate job creation	Number of temporary jobs created through local procurement projects by end June 2024	N/A	Director: Technical Services	Quarterly MIG Project Report	OpEx	100	50	95	OpEx	Picong 11 :Molelema 10	None	N/A
TL13 DTS22	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in Reivilo and Boipelo provided with access to water by end June 2024	1	Director: Technical Services	Billing Report	OpEx	497	497	687	OpEx	Target achieved	None	N/A
TL14 DTS23	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in the proclaimed areas provided with access to sanitation by end June 2024	1	Director: Technical Services	Billing Report	OpEx	2 434	2 434	2461	OpEx	Target achieved	None	N/A
DTS24	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of the water & sewer network (Total R&M budget spent / Total approved budget x	N/A	Manager: Water & Sanitation	Expenditure Report	R 1,300,000	90%	60%	95%	R1,360,229	Target achieved	N/A	N/A
						R 1,300,000	90%	60%	71%	R962,824	Target achieved	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		100) by end June 2024											
DTS25	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on progress made on rural water and sanitation projects (Projects implemented by DRSM) by end June 2024	N/A	Manager: Water & Sanitation	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Target achieved	N/A	N/A
DTS28	Create an environment that promotes development of local economy and facilitate job creation	Number of quarterly reports on the implementation of EPWP and MLIP programmes submitted to Council by end June 2024	N/A	Manager: Roads & Storm Water	Monthly Expenditure Report. Quarterly Evaluation Report	OpEx	4	1	1	OpEx	Reports were submitted to Portfolio Committee, await Council to sit.	N/A	N/A
TL09 DTS29	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of paved roads constructed in Pudimoe by end June 2024	5	Manager: Roads & Storm Water	Completion Certificate	R 3,000,000	1km	0km	960m	R2,952,311	Not achieved		
TL10 DTS30	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of paved roads constructed in Reivilo by end June 2024	1	Manager: Roads & Storm Water	Completion Certificate	R 0	1.6km	0km	Target achieved in Q1.	N/A	N/A	N/A	N/A
DTS31	Eradicate backlogs in order to improve access to services and ensure proper operations and	Number of trailers procured for the Roads Unit by end March 2024	N/A	Manager: Roads & Storm Water	Delivery Note. Invoice	R 200,000	1	0	0	R 0	Target not measurable in Q2	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	maintenance												
DTS32	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of roads infrastructure network (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Roads & Storm Water	Expenditure Report	R 150,000	90%	60%	87%	R 131,000	Target achieved	N/A	N/A
DTS33	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of storm water channels (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Roads & Storm Water	Expenditure Report	R 100,000	90%	0%	0%	R 0	Target not measurable in this quarter	N/A	N/A
DTS34	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of graders procured for Roads & Storm Water by end March 2024	N/A	Manager: Fleet	Delivery Nore. Invoice	R 2,700,000	1	0	Target achieved in Q1	R 2,492,058	N/A	N/A	N/A
DTS35	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of water truck procured for the Water Unit by end March 2024	N/A	Manager: Fleet	Delivery Nore. Invoice	R 1,500,000	1	0	0	R 0	Target not measurable in this quarter	N/A	N/A
DTS36	Eradicate backlogs in order to improve access to services and ensure proper operations and	Number of quarterly reports submitted to Portfolio on the management of the Municipal Fleet and	N/A	Manager: Fleet	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Target achieved	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	maintenance	Workshop by end of June 2024											
DTS37	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on maintaining the Municipal Fleet and Workshop (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Fleet	Expenditure Report	R 5,500,000	75%	45%	97%	R5,801,433	Target achieved	None	N/A
DTS38	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on wet fuel consumption of the Municipal Fleet and Workshop (Total wet fuel budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Fleet	Expenditure Report	R 4,500,000	75%	45%	100%	R4,991,017	Target achieved	None	N/A
DTS39	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of annual reports on safety checks conducted on all municipal mechanical equipment as prescribed by the OHS Act submitted to Portfolio by end June 2024	N/A	Manager: Fleet	Verification. Calibration Reports	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSS40	Improve organisational	Number of monthly departmental management	N/A	Director: Community	Meeting Minutes.	OpEx	12	3	1	OpEx	10/10/2023	Most of Unit Managers were on	None

Community Social Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	cohesion and effectiveness	meetings held by end June 2024		Social Service	Attendance Register							leave towards festive season	
DSS41	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Community Social Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	01/11/2023	None	N/A
DSS42	Promote a participatory culture and good governance	Number of quarterly risk registers updated by end June 2024	N/A	Director: Community Social Service	Attendance Register	OpEx	4	1	1	OpEx	05/12/2023	None	N/A
DSS43	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Community Social Service	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DSS44	To maintain and control public amenities and areas to promote a safe and healthy environment	Number of security motor gates installed at the Political and Admin Office by end December 2023	N/A	Manager: Amenities	Invoice. Installation Certificate	R 100,000	2	2	0	R 0	The project could not be implemented due to budgetary constraints	No budget to fund the project	SDBIP to be revised to remove the KPI
DSS45	To maintain municipal amenities and public areas to promote a safe and	Number of maintenance projects at Maphoitsile, Qhoo, Boipelo, Mathako and Picong Community Halls completed	1, 5, 16, 17	Manager: Amenities	Completion Certificate	R 150,000	4	4	0	R 0	The project could not be implemented due to budgetary	No budget to fund the project	SDBIP to be revised to remove the KPI

Community Social Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	healthy environment	by end September 2023									constraints		
DSS46	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of diamond mesh fences replaced at Kokomeng Thusong Centre by end September 2023	23	Manager: Amenities	Completion Certificate	R 50,000	1	1	0	R 0	The project could not be implemented due to budgetary constraints	No budget to fund the project	SDBIP to be revised to remove the KPI
DSS47	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of carports erected at the Longaneng Thusong Centre by end September 2023	16	Manager: Amenities	Completion Certificate	R 60,000	2	2	0	R 0	The project could not be implemented due to budgetary constraints	No budget to fund the project	SDBIP to be revised to remove the KPI
DSS48	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of burglar bar installation projects at Leshobo Community Halls completed by end December 2023	7	Manager: Amenities	Completion Certificate	R 80,000	1	0	0	R 0	The project could not be implemented due to budgetary constraints	No budget to fund the project	SDBIP to be revised to remove the KPI
DSS49	Improve the culture of reading	Number of theme-based reading programmes conducted at various Municipal Libraries by end April 2024	N/A	Chief Librarian	Attendance Register. Feedback Report	R 20,000	1	0	Not measurable in this Quarter	R 0	Measured in Q3	None	None
DSS50	Improve the culture of reading	Number of holiday programmes conducted at various Municipal Libraries by end December 2023	N/A	Chief Librarian	Attendance Register. Feedback Report	OpEx	5	5	Not measurable in this Quarter	R 0	Measurable in Q4	None	None
DSS51	Improve the culture of reading	Number of reading / spelling bee programmes conducted as a sustainable programme by end June 2024	N/A	Chief Librarian	Attendance Register. Feedback Report	R 70,000	1	0	Not measurable in this Quarter	R 0	Measurable in Q4	None	None

Community Social Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSS52	Promote literacy in communities through comprehensive Library Services	Number of reports submitted to Portfolio on all library services at all municipal libraries end June 2024	N/A	Chief Librarian	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Report submitted to Portfolio	None	None
DSS53	Accelerate waste removal by providing waste removal in formal areas	Number of fencing projects of the Taung temporary landfill sites completed by end June 2024	N/A	Manager: Environmental	Completion Certificate	R 250,000	1	0	1	R 0	KPI to be revised in this Quarter	Budget constraints and cost containment measures	N/A
TL15 DSS54	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in proclaimed areas provided with access to weekly refuse removal by end June 2024	N/A	Director: Community Services	Billing Report	OpEx	2 507	2 507	2,758	OpEx	Achieved	None	N/A
DSS55	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of beautification projects completed at the Depot Halls by end March 2024	N/A	Manager: Environmental	Completion Certificate	R 50,000	1	0	0	R 0	KPI to be revised	Budget constraints and cost containment measures	N/A
DSS56	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number trees supplied to all Wards during National Arbour Week by end September 2023	N/A	Manager: Environmental	Receipt Register. Invoice	R 50,000	240	0	0	R 0	Not achieved	Budget constraints and cost containments	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP57	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Meeting Minutes. Attendance Register	OpEx	12	3	2	OpEx	17 /10/2023 12/12/2023		
DSP58	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	19/10/2023	None	N/A
DSP59	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Attendance Register	OpEx	4	1	1	OpEx	05/12/2023	None	N/A
DSP60	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Updated Audit Action Plan. Proof of Submission	OpEx	6	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DSP67	Promote a comprehensive management of all land development activities	Number of feasibility studies completed for an alternative access road into Taung by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	R 0	4	1	1	R 0	The project is currently at phase 2(Status quo analysis). The service provider requested to extend the scope of work by appointing a specialist traffic engineer	There is no budget for the extended scope of work	The unit will request additional funds during the budget re-adjustment period

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP68	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the preliminary studies for the Township establishment in Pudimoe by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R 0	The project is complete	N/A	N/A
DSP69	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Pudimoe Environmental Impact Assessment by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Environmental Impact Assessment	OpEx	4	1	1	R 0	The project is complete	N/A	N/A
DSP70	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Spatial Development Framework (SDF) review by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Spatial Development Review	OpEx	4	1	1	R 0	The unit is waiting for the service provider to give us a date in January for the PSC meeting to discuss the spatial proposal	N/A	Constant follow up with the service provider to get a date for the PSC meeting
DSP71	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the identification of new graveyard sites by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R 0	The unit need to appoint a service provider to conduct environmental studied on the 4,9 hectare	There is no budget to appoint a service provider	The unit will request additional funds during the budget re-adjustment period
DSP72	Promoting security of land tenure	Number of quarterly progress reports on properties registered with the Deeds Office submitted to Portfolio by end June 2024	1, 5, 11	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	R 0	4	1	1	R 0	23 properties registered. We are still waiting for other properties to be registered and verified	The contract with the service provider has lapsed	The unit will draft specifications and submit to supply chain unit
DSP73	Promote a comprehensive	Number of quarterly reports on the implementation of	N/A	Town Planning Manager	Portfolio Meeting Minutes.	R 600,000	4	1	1	R 0	The MPT sat on 16 November 2023 to consider 2 land use	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	management of all land development activities	SPLUMA submitted to Portfolio by end June 2024			Attendance Register						applications. Erf 534 Pudimoe was rejected because of the restrictive conditions on the title deed. Taung Extension 6 park closure, rezoning and subdivision was approved with conditions. We are waiting for Eskom for additional information regarding the servitude on the site		
DSP74	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on town planning land development applications by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R0	The unit received 5 Applications. 4 consent land use applications for telecommunication masts(Nhole,Pudimoes, Modimong, Kgomoitso). Rezoning and subdivision for primary school(Mokgareng)	N/A	N/A
DSP75	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Taung Ext. 6 Park closure (rezoning and subdivision) by end June 2024	11	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R0	The application was approved with conditions pending the verification of servitudes by Eskom	N/A	N/A
DSP76	Promote compliance with National Building regulations	Number of quarterly reports submitted to Portfolio on Building plan assessments by end June 2024	N/A	Chief Building Inspector	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	4	OpEx	Achieved	N/A	None
DSP77	Promote compliance with National Building	Number of quarterly reports submitted to Portfolio on the	N/A	Chief Building	Portfolio Meeting Minutes.	OpEx	4	1	4	OpEx	Achieved	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	regulations	inspection conducted of buildings under construction by end June 2024		Inspector	Attendance Register								
DSP78	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on the implementation of low-cost housing projects by LGHS in GTLM by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DSP79	Promote integrated human settlements	Number of quarterly reports submitted to Portfolio on the Housing Accreditation progress in GTLM by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	None
DSP80	Promote integrated human settlements	Number of quarterly reports submitted to Portfolio on the facilitation of the Geotechnical Study Reports for the Low-Cost housing projects by the LGHS in GTLM by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	none
DSP82	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of procurement facilitations of a Double Cab 4x4 from by the PDMS by the end of December 2024	N/A	Manager: Housing	Invoice. Delivery Note	R600,000 (PDMC)	1	1	0	R600,000 (PDMC)	Matter is still by the SCM office		
DSP83	Eradicate backlogs in order to improve access to services and ensure proper	Number of housing consumer awareness campaigns hosted by end June 2024	6, 8, 9, 15 & 16	Manager: Housing	Attendance Register	OpEx	4	1	2	OpEx	21/11/2023 22/11/2023	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	operations and maintenance												
DSP84	Promote integrated human settlements	Number of quarterly reconciliation reports submitted to Portfolio on leased municipal rental properties leased by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Not achieved	415 Leases not signed	Matter referred to legal
TL16 DSP85	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of temporary shelters provided in various wards by end March 2024	N/A	Director Spatial Planning & Human Settlement	Payment Certificate / Completion Certificate	R 0	150	35	0	R 0	Not achieved	No Budget	Waiting for budget adjustment
DSP86	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quarterly Disaster Awareness Campaigns: Disaster Risk Reduction by end June 2024	N/A	Disaster Coordinator	Attendance Register	OpEx	4	1	0	OpEx	Not achieved		
DSP87	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quarterly reports on all disaster related incidents submitted to Portfolio by end June 2024	N/A	Disaster Coordinator	Portfolio Meeting Minutes / Attendance Register	OpEx	4	1	35	OpEx	Achieved	N/A	None

1.2.2. National KPA 2: Municipal Transformation and Institutional Development

Corporate Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS92	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Corporate Service	Meeting Minutes. Attendance Register	OpEx	12	3	1	OpEx	13/11/2023		
DCS93	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Corporate Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	17/10/2023	None	N/A
DCS94	Improve organisational cohesion and effectiveness	Number of quarterly security reports submitted to Portfolio by end June 2024	N/A	Manager Administration	Portfolio Meeting Minutes. Attendance Register	R 34,000,000	4	1	1	OpEx	17/10/2023	None	N/A
DCS95	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Director: Corporate Service	Attendance Register	OpEx	4	1	1	OpEx	02/12/2023	None	N/A
DCS96	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Corporate Service	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS97	Promote a participatory culture and good governance	Number of monthly reports received from the Office of the Speaker on the sitting of 24 Ward Committees by end	N/A	Manager: Administration	Office of the Speaker Monthly Reports	R 6,000,000	12	3	3		Achieved	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		June 2024											
DCS98	Promote a participatory culture and good governance	Number of quarterly Statutory ExCo meetings arranged in accordance with the Structures Act by end June 2024	N/A	Manager: Administration	ExCo Agenda. Meeting Minutes	R 400,000	4	1	2		12/10/2023 01/11/2023	None	N/A
DCS99	Promote a participatory culture and good governance	Number of quarterly Statutory Council meetings arranged in accordance with the Structures Act by end June 2024	N/A	Manager: Administration	Council Agenda. Meeting Minutes		4	1	1		05/10/2023	None	N/A
TL17 DCS100	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal officials by end April 2024	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results	R 720,000	10	3	3		Achieved	N/A	N/A
TL18 DCS101	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal Councillors by end April 2024	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results		5	1	1		Achieved	N/A	N/A
TL19 DCS102	Improve organisational cohesion and effectiveness	Percentage of the municipal budget actually spent on implementing its workplace skills plan measured as (Total Actual Training Expenditure/ Total Operational Budget) x100) by end June 2024	N/A	Director: Corporate Service	Expenditure Report		90%	60%					
TL20 DCS103	Improve organisational cohesion and	Number of students financially supported by end March 2024	N/A	Director: Corporate Service	Bursary Letters	R 0	40	0	0	R 0	Target not measurable in this quarter	N/A	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness												
DCS104	Improve organisational cohesion and effectiveness	Number of Training and Employment Equity Committee meetings facilitated by end June 2024	N/A	Manager: Administration	Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Target not achieved	Reluctance of the members to sit on the committee	Director Corporate Services to edge Senior managers and middle managers to participate on the committee
DCS105	Improve organisational cohesion and effectiveness	Number of training and learning interventions for unemployed youth facilitated by end June 2024	All	Manager Administration	Attendance Register / Programme	External Funding	2	1	0	External Funding	Target not achieved	No funds available	Source funds externally from sponsors
DCS106	Improve organisational cohesion and effectiveness	Number of work integrated opportunities of experiential learners facilitated by end June 2024	All	Manager Administration	Attendance Register	OpEx	8	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS107	Improve organisational cohesion and effectiveness	Workplace Skills Plan developed and submitted to LGSETA by the end of April 2024	N/A	Manager Administration	Acknowledgement Letter from LGSETA	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS108	Improve organisational cohesion and effectiveness	Number of quarterly reports to Portfolio on the status of litigations against GTLM by end June 2024	N/A	Manager: Legal Service	Portfolio Meeting Minutes. Attendance Register	R 1,500,000	4	1	1		Achieved	None	N/A
TL21 DCS110	Improve organisational cohesion and effectiveness	Number of people from EE target groups employed in the three highest levels of management in accordance with approved Municipal Employment Equity Plan by end March 2024	N/A	Director: Corporate Service	Appointment Letters	OpEx	3	1	2	OpEx	Municipal Manager Director Community Services	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS111	Improve organisational cohesion and effectiveness	Number of vacant funded position filled by June 2024	N/A	Manager: Human Resource	Appointment Letters	OpEx	10	3	7	OpEx	Graphic Designer, 4 x Finance Interns, Legal Intern, ITC Technician	None	None
DCS112	Improve organisational cohesion and effectiveness	Number of EAP interventions facilitated by end June 2024	N/A	Manager: Human Resource	Assessment Reports / Attendance Register	R 200,000	8	2	1		Achieved	None	N/A
DCS113	Improve organisational cohesion and effectiveness	Number of quarterly reports on the status of disciplinary hearings submitted to Portfolio by end June 2024	N/A	Manager: Legal Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DCS114	Improve organisational cohesion and effectiveness	Number of quarterly LLF meetings facilitated by end June 2024	N/A	Manager: Human Resource	Attendance Register. Meeting Minutes	OpEx	4	1	0	OpEx	Not achieved	Two attempts were made to convene a meeting but Cllrs did not quorate. (22 Nov and 12 Dec 2023)	To be included in next portfolio meeting
DCS115	Improve organisational cohesion and effectiveness	Progress report on EE submitted to DoL by 15 January 2024	N/A	Manager: Human Resource	Acknowledgment Letter from DoL	OpEx	1	0	0	OpEx	Not measurable in this quarter	N/A	N/A
DCS116	Improve organisational cohesion and effectiveness	Number of Workmen's Compensation Reports submitted to the DoL by end June 2024	N/A	OHS	Proof of Payment / Assessment Report	R 700,000	1	0	0	OpEx	Not measurable in this quarter	N/A	N/A
DCS117	Improve organisational cohesion and	Number of quarterly OHS meetings facilitated by end June 2024	N/A	OHS	Meeting Minutes. Attendance Register	OpEx	4	1	3	OpEx	26/10/2023 21/11/2023 14/12/2023	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness												
DCS118	Improve organisational cohesion and effectiveness	Number of quarterly inspections conducted for OHS compliance and reports submitted to Portfolio by end June 2024	N/A	OHS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Not Achieved	two attempts were made to convene a meeting but Cllrs did not quorate. (22 Nov and 12 Dec 2023)	N/A
DCS119	Improve organisational cohesion and effectiveness	Number of bi-annual H&S Risk Assessments conducted by end June 2024	N/A	OHS	Risk Assessment Report	OpEx	2	1	1	OpEx	Achieved	None	N/A
DCS120	Improve organisational cohesion and effectiveness	Number of annual medical surveillance conducted on employees by end August 2023	N/A	OHS	Medical Assessment Report	OpEx	150	0	Target achieved in Q1	N/A	N/A	N/A	N/A
DCS121	Improve organisational cohesion and effectiveness	Percentage of approved budget spent protective clothing measured as (Total budget spent/ Total approved budget X 100) by end June 2024	N/A	OHS	Expenditure Report	R 1,119,000	100%	60%					
DCS122	Promote a participatory culture and good governance	MPAC Annual Work Plan Program Submitted to Council for approval by end June 2024	N/A	MPAC Researcher	Work Plan Program. Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS123	Promote a participatory culture and good governance	Number of public hearing meetings conducted on the 2022/23 Annual Report by end February 2024	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	R 250,000	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DCS124	Promote a participatory culture	Oversight Report on 2021/22 Annual Report submitted to	N/A	MPAC	Oversight Report.	OpEx	1	0	0	OpEx	Target not measurable in this	N/A	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and good governance	Council by end March 2024		Researcher	Council Minutes						quarter		
DCS125	Promote a participatory culture and good governance	Number of monthly MPAC meetings held by end June 2024	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	OpEx	12	3	0	OpEx	Meetings was scheduled for 27/09/23 04/10/23 22/11/23	all meetings did not quorate	councillors not attending without any apology
DCS126	Promote a participatory culture and good governance	Number of quarterly progress report on all Council referrals and investigations conducted by MPAC submitted to Council by end June 2024	N/A	MPAC Researcher	Council Minutes	OpEx	4	1	0	OpEx	MPAC's 4th quarter report was to be adopted in Council, however the council did not convene on the 1st quarter. The report will be tabled when the council meeting convenes	Council did not sit as per its schedule	Statutory Council to convene as to allow all items be adopted and approved so that set KPI's be achieved
DCS127	To maintain a reliable ICT infrastructure and render effective end-user support	Number of monthly reports submitted to the MM on the IT status and activities by end June 2024	N/A	Manager: IT	Signed Report / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DCS128	To maintain a reliable ICT infrastructure and render effective end-user support	Number of monthly unit meetings held by end June 2024	N/A	Manager: IT	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	12/12/2023 20/11/2023 31/10/2023	None	N/A

1.2.3. National KPA 3: Local Economic Development

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL23 DTS26	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through EPWP by end June 2024	N/A	Director: Technical Services	Temporary Employment Contracts	R 3,229,000	51	28	42	R 2,892,770	A. Patrollers 1. $50 \times 44 / 230 = 9.57$ 2. $49 \times 19 / 230 = 4.05$ B. Pudimoe paving 1. $40 \times 54 / 230 = 9.39$ C. EPWP Data Capturing 1. $63 / 230 = 0.27$ D. Enterprise Development 10. $63 / 230 = 2.74$ E. Environment & Culture 1. Upper Majeakgoro 15. $22 / 230 = 1.43$ 2. Gataote 10. $22 / 230 = 0.96$ 3. Manokwane 1. $22 / 230 = 0.10$ 4. Vaaltyn 10. $26 / 230 = 1.13$ 5. Choseng 10. $27 / 230 = 1.17$ 6. Taung CBD 10. $54 / 230 = 2.35$ 7. Buxton 10. $4 / 230 = 0.17$ 8. Dipitshing 10. $27 / 230 = 1.17$ 9. Lykso 1. $10 \times 22 / 230 = 0.96$ 10. Qhoo 10. $22 / 230 = 0.96$ 11. Modimong 10. $22 / 230 = 0.96$ 12. Mokgareng 24. $22 = 230 = 2.30$ 13. Reivilo 1. $10 \times 22 / 230 = 0.96$ 2. $16 \times 18 / 230 = 1.25$ Total W/O = 257	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											FTEs = 41.89		
TL24 DTS27	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through MLIP by end June 2024	N/A	Director: Technical Services	Temporary Employment Contracts	R 1,598,508	40	18	6		A. Reivilo water meters $3 \times 54 / 230 = 0.70$ B. Roads & Storm Water $1. 16 \times 22 / 230 = 1.53$ $2. 13 \times 41 / 230 = 2.32$ C. Electrical $1. 4 \times 44 / 230 = 0.77$ $2. 4 \times 19 / 230 = 0.33$ Total: W/O = 40 FTE = 5.65	None	N/A
DSP88	Create an environment that promotes development of local economy and facilitate job creation	Number of LED Forums meetings held by end June 2024	N/A	Manager: LED	Meeting Minutes / Attendance Register	OpEx	4	1	1	OpEx	24/11/2023	None	N/A
DSP89	Create an environment that promotes development of local economy and facilitate job creation	Number of SMMEs and Cooperatives supported through skills development by end March 2024	N/A	Manager: LED	Attendance Register	R 0	100	35	35	N/A	Achieved	None	N/A
DSP90	Create an environment that promotes development of local economy and facilitate job creation	Number of Cooperatives in GTLM supported with Business Equipment by end June 2024	N/A	Manager: LED	Delivery Note / Invoices	R 0	20	10	0	R 0	Adjudication complete. Awaiting Appointment of service providers.	SCM Processes	Fastrack appointment of service providers and or utilise alternative SCM Process.
DSP91	To promote and unlock tourism development potential to ensure a preferred tourism destination status	Number of Tourism events held by end December 2023	N/A	Manager: LED	Attendance Register	OpEx	1	1	1	R12,000	Planned activities limited due to cost containment	None	N/A

1.2.4. National KPA 4: Municipal Financial Viability and Management

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS129	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Chief Financial Officer	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	08/11/2023, 16/11/2023, 25/11/2023 and 29/11/2023. All meetings were held with Auditor General as were busy with auditing. Attached are the agenda as the meeting was visual.	None	N/A
DFS130	Promote a participatory culture and good governance	Number of quarterly reports submitted to Council on the implementation of Council Resolutions by end June 2024	N/A	Chief Financial Officer	Resolution Matrix	OpEx	4	1	0	OpEx	Not achieved		
DFS131	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Chief Financial Officer	Attendance Register	OpEx	4	1	1	OpEx	05/12/2023	None	N/A
DFS132	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of bi-annual Budget Steering Committee meetings held by end June 2024	N/A	Chief Financial Officer	Attendance Register. Minutes	OpEx	2	0	0	OpEx	Target not measurable in this quarter	None	N/A
TL25 DFS133	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of 2022/23 Annual Financial Statements submitted to AGSA by 31 August 2023	N/A	Chief Financial Officer	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
TL26 DFS134	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Financial viability measured in terms of the available cash to cover fixed operating expenditure (Available cash + investments / Monthly fixed operating expenditure) by end December 2023	N/A	Chief Financial Officer	Annual Financial Statement	OpEx	1.5	1.5	0	OpEx	Target not measurable in this quarter	None	N/A
TL27 DFS135	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Debt to Revenue Short Term Lease + Long Term Lease / Total Operating Revenue - Operating Conditional Grant by end December 2023	N/A	Chief Financial Officer	Annual Financial Statement	OpEx	2.1	2.1	0	OpEx	Target not measurable in this quarter	None	N/A
DFS136	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Chief Financial Officer	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Target not measurable in this quarter	None	N/A
TL28 DFS137	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of 2023/24 Adjustment Budgets submitted to Council for approval by end February 2024	N/A	Chief Financial Officer	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
TL29 DFS138	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of final 2024/25 Budgets submitted to Council by 31 May 2024	N/A	Chief Financial Officer	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DFS139	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of legislative required Budget implementation policies reviewed and submitted to Council by end May 2024	N/A	Manager: Budget	Council Minutes	OpEx	2	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DFS140	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of MFMA S71 reports with the monthly actual revenue and expenditure against the approved budget submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS141	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly MFMA S52 Reports submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS142	To improve overall financial management	Number of quarterly MFMA S11(4) reports submitted to	N/A	Manager:	Acknowledgement	OpEx	4	1	1	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	in the municipality by developing and implementing appropriate systems and controls	Provincial Treasury by end June 2024		Budget	of Receipt								
DFS143	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of payroll submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	2	OpEx	Not achieved		
DFS144	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of grants submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	1	OpEx	Not achieved		
TL30 DFS146	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic electricity in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 10,500,000	4,000	4,000	04 = 3,802 05 = 3,886 06 = 3,345	04 = R328,101 05 = R335,340 06 = R288,703	Not achieved: 3,678	2023/06 Expired Indigents have not yet applied again - Terminated with Eskom	Encourage residents to apply for Indigents
TL31 DFS147	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic water in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 5,865	10	10	04 = 06 05 = 16 06 = 15	04 = R284 05 = R504 06 = R473	Achieved: 12	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL32 DFS148	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic sanitation in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 177,183	220	220	04 = 164 05 = 161 06 = 167	04 = R10,398 05 = R10,207 06 = R10,588	Not achieved: 164	2023/06 Expired Indigents have not yet applied again - Terminated with Eskom	Encourage residents to apply for Indigents
TL33 DFS149	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic refuse removal in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 475,565	220	220	04 = 191 05 = 193 06 = 193	04 = R12,635 05 = R12,767 06 = R12,767	Not achieved: 192	2023/06 Expired Indigents have not yet applied again - Terminated with Eskom	Encourage residents to apply for Indigents
TL34 DFS150	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received monthly rebates on property rates in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 0	220	220	04 = 191 05 = 193 06 = 193	04 = R9,033 05 = R11,692 06 = R9,068	Not achieved: 192	2023/06 Expired Indigents have not yet applied again - Terminated with Eskom	Encourage residents to apply for Indigents
DFS151	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of indigent households in Reivilo, Taung and Pudimoe registered on financial system by end June 2024	1, 5, 8	Manager: FBS	Updated Indigent Register	R 200,000	240	60	208		Achieved	None	N/A
DFS152	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of indigent households in rural areas registered by end June 2024	N/A	Manager: FBS	Updated Indigent Register		200	50	918		Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS153	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of monthly collection rate indicating billing versus actual money received by end June 2024	N/A	Manager: Revenue	Cash-flow Report	OpEx	65%	65%	70%	N/A/	Achieved	None	N/A
DFS154	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on actions taken against rates and services defaulters by end June 202	N/A	Manager: Revenue	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OPEX	Achieved	None	N/A
DFS155	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of revenue submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OPEX	Achieved	None	N/A
DFS156	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of receivables submitted to the CFO by end June 2024	N/A	Manager: SCM	Signed off reconciliation	OpEx	12	3	3	OPEX	Achieved	None	N/A
DFS157	To improve overall financial management	Number of quarterly reports submitted to Portfolio on	N/A	Manager:	Portfolio Meeting Minutes.	OpEx	4	1	0	OpEx	Report available	Portfolio did not quorate	Timeously report on accidents or

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	in the municipality by developing and implementing appropriate systems and controls	Municipal Insurance Claims injured by end June 2024		Assets	Attendance Register								Incidents
DFS158	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reviews of Fixed Assets Register by end June 2024	N/A	Manager: Assets	Signed-off Report	OpEx	4	1	1	OpEx	Achieved	N/A	Perform recons timeously
DFS159	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly Asset Reconciliation reports submitted to the CFO by end June 2024	N/A	Manager: Assets	Signed-off Reports / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	N/A	Perform recons timeously
DFS160	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on verification of movable assets by end June 2024	N/A	Manager: Assets	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Report available	Portfolio did not quorate	Internal Controls be followed
DFS161	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of monthly reconciliations of property, plant and equipment submitted to the CFO by end June 2024	N/A	Manager: Assets	Signed off reconciliation	OpEx	12	3	1	OpEx	Achieved	N/A	Working as a team

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS162	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on the implementation of SCM Policy by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Report available	Portfolio did not quorate	To be submitted to next portfolio
DFS163	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	% of local SMME development supported by awarding 30% total value of contracts (Bids awarded to Local SMME/ Total bids awarded) x 100) by end June 2024	N/A	Manager: SCM	Signed-off Calculations	OpEx	30%	30%	47%	OpEx	Achieved	None	N/A
DFS164	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of days taken to appoint service providers on all tenders advertised by end June 2024	N/A	Manager: SCM	Signed-off Report	OpEx	40 days	40 days	21	OpEx	Achieved	None	N/A
DFS165	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on contract awarded and signed above the prescribed amount by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Report available	Portfolio did not quorate	To be submitted to next portfolio
DFS166	To improve overall financial management	Number of monthly inventory verification reports submitted	N/A	Manager: SCM	Signed-off Reports / Acknowledgement	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	in the municipality by developing and implementing appropriate systems and controls	to the CFO by end June 2024			of Receipt								
DFS167	Improve organisational cohesion and effectiveness	Number of quarterly reports submitted to Portfolio on the management of contracts across the Municipality by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Report available	Portfolio did not quorate	To be submitted to next portfolio
DFS168	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of inventory submitted to the CFO by end June 2024	N/A	Manager: SCM	Signed off reconciliation	OpEx	12	3					
DFS169	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of creditors paid within 30 days as required by MFMA (Total payment made/ Total invoices submitted) x 100) by end June 2024	N/A	Manager: Expenditure	Age Analysis Report	OpEx	100%	100%	100%	OpEx	Achieved	None	N/A
DFS170	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly VAT reconciliations reports submitted to the CFO by end June 2024	N/A	Manager: Expenditure	VAT Report / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS171	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of reconciliations of the investments register completed by end June 2024	N/A	Manager: Expenditure	Investment Register	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS172	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of cash and cash equivalents submitted to the CFO by end June 2024	N/A	Manager: Expenditure	Signed off reconciliation	OpEx	12	3	3	OpEX	Achieved	None	N/A

1.2.5. National KPA 5: Good Governance and Public Participation

Office of the Municipal Manager – Performance Management									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM173	Improve organisational cohesion and effectiveness	Number of performance agreements of the MM and Directors signed by end July 2023	N/A	Manager: PMS	Signed Performance Agreements	OpEx	6	0	0	OpEx	Target achieved in Q1	N/A	N/A
DMM174	Improve organisational cohesion and effectiveness	Number of draft 2022/23 Annual Performance Reports submitted to the AG in terms of Section 46 of the MSA by 31 August 2023	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this q8quarter	N/A	N/A
DMM175	Improve organisational cohesion and effectiveness	Number of annual formal performance evaluations of the MM and Directors conducted by end October 2023	N/A	Manager: PMS	Evaluation Report	OpEx	1	1	0	OpEx	Target not achieved	Panel could not be convened due to conflicting schedules	To be scheduled in Q3
TL36 DMM176	Promote a participatory culture and good governance	Number of 2022/23 Annual Reports submitted to Council by end January 2024	N/A	Manager: PMS	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
TL37 DMM177	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of 2023/24 mid-term budget and performance assessment reports submitted to the Mayor by 25 January 2024	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM178	Improve organisational cohesion and effectiveness	Number of annual 2023/24 Strategic Planning coordinated by end February 2024	N/A	Manager: PMS	Attendance Registers	R 200,000	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM179	Improve organisational cohesion and effectiveness	Number of PMS frameworks reviewed and submitted to Council by end May 2024	N/A	Manager: PMS	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Office of the Municipal Manager – Performance Management									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM180	Improve organisational cohesion and effectiveness	Number of Top Layer SDBIP's submitted to the Mayor within 28 days after the approval of the final Budget	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM181	Improve organisational cohesion and effectiveness	Number of quarterly performance reports in terms of the Top Layer SDBIP submitted to Portfolio by end June 2024	N/A	Manager: PMS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Report available	Due to change in Audit procedure additional RFIs was requested that took up all available time to compile	Report to be submitted in Q3
DMM182	Improve organisational cohesion and effectiveness	Number of quarterly organisational performance monitoring and evaluation report submitted to Portfolio by end June 2024	N/A	Manager: PMS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Report available	Due to change in Audit procedure additional RFIs was requested that took up all available time to compile	Report to be submitted in Q3
DMM183	Improve organisational cohesion and effectiveness	Number of Technical SDBIP's submitted to the MM by 30 June 2024	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM184	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Manager: PMS	Attendance Register	OpEx	4	1	1	OpEx	05/12/2023	None	N/A

Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM185	Improve organisational cohesion and effectiveness	Number of annual audit plans prepared and submitted to Audit and Performance Committee for approval by end September 2023	N/A	Manager Internal Audit	Meeting Minutes. Attendance Register	OpEx	1	0	0	OpEx	Target achieved in Q1	N/A	N/A

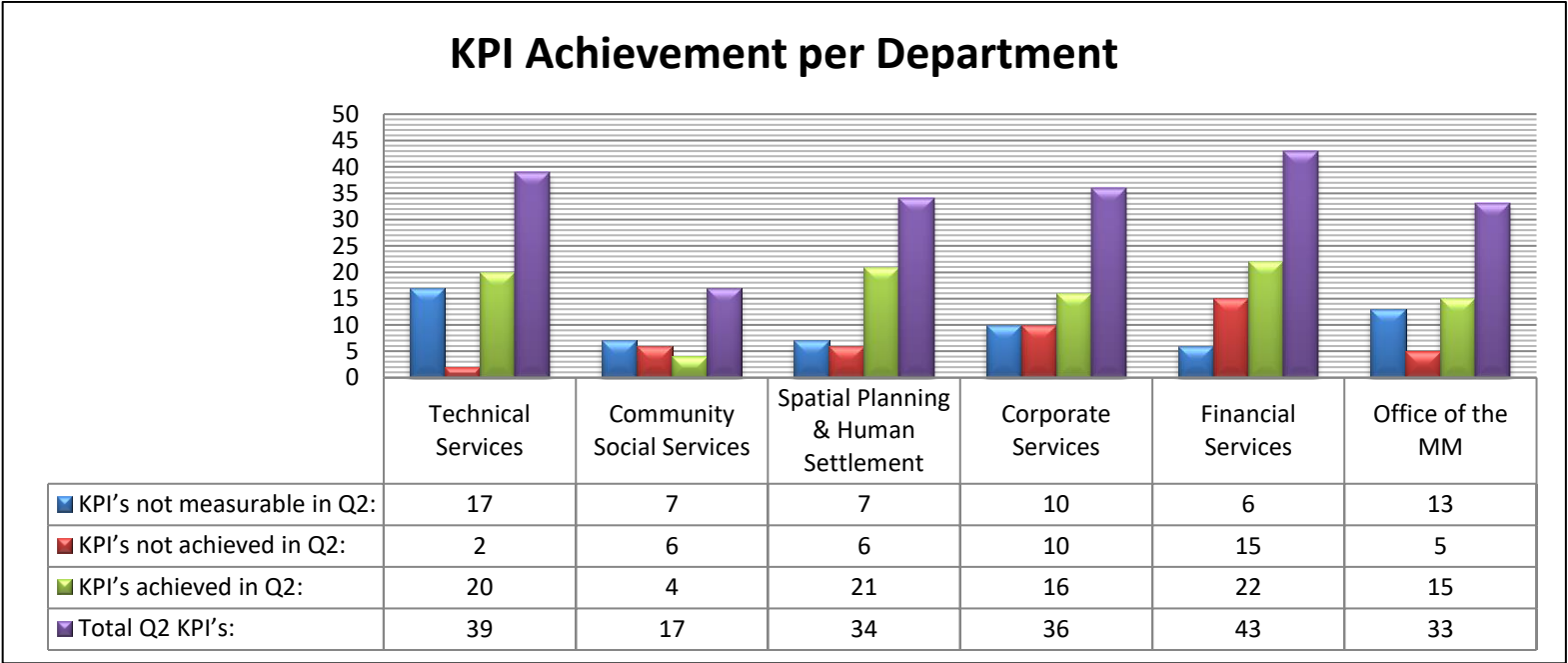
Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM186	Improve organisational cohesion and effectiveness	Number of AC Charters submitted to Council for approval by end September 2023	N/A	Manager Internal Audit	Council Minutes	OpEx	1	0	0	OpEx	Target achieved in Q1	N/A	N/A
DMM187	Improve organisational cohesion and effectiveness	Number of internal Audit Charters submitted to Council for noting by end September 2023	N/A	Manager Internal Audit	Council Minutes	OpEx	1	0	0	OpEx	Target achieved in Q1	N/A	N/A
DMM188	Improve organisational cohesion and effectiveness	Number of Internal Audit Charters submitted for approval to the Audit Committee by end September 2023	N/A	Manager Internal Audit	Audit Committee Meeting Minutes. Attendance Register	OpEx	1	0	0	OpEx	Target achieved in Q1	N/A	N/A
DMM189	Improve organisational cohesion and effectiveness	Number of Audit Action Plan for 2021/22 submitted to Council by end January 2024	N/A	Manager Internal Audit	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM190	Improve organisational cohesion and effectiveness	Number of quarterly submissions of Audit Committee reports to Council facilitated by end June 2024	N/A	Manager Internal Audit	Council Minutes	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM191	Improve organisational cohesion and effectiveness	Number of final audit reports submitted to the Audit and Performance Committee by end June 2024	N/A	Manager Internal Audit	Audit Committee Meeting Minutes. Attendance Register	OpEx	12	1	3	OpEx	Archived	None	N/A
DMM192	Improve organisational cohesion and effectiveness	Number of final Audit reports issued to the Municipal Manager by end June 2024	N/A	Manager Internal Audit	Signed-off Audit Reports	OpEx	12	1	3	OpEx	Archived	None	N/A

Office of the Municipal Manager – Marketing, Events and Communications									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM193	Improve organisational cohesion and effectiveness	Number of bi-annual staff meetings coordinated by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	2	1	0	OpEx	Not achieved	Postponement	Rescheduled to Q3
DMM194	Improve organisational cohesion and effectiveness	Number of monthly management meetings coordinated by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	12	3	2	OpEx	18/10/2023 29/11/2023		
DMM195	To promote the municipality as a Brand which strives for excellence	Number of diaries procured for Municipal councillors and officials by end November 2023	N/A	Communication Manager	Delivery Note. Invoices	R 0	350	350	0	R 0	Not Achieved	Cost Containment	None
DMM196	To promote the municipality as a Brand which strives for excellence	Number of quarterly Municipal Event Management and GTLM Brand Communication reports submitted to the M by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM197	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly History of Taung Research Project progress reports submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	Subject to external funding	4	1	1	OpEx	Achieved	None	N/A
DMM198	To facilitate the flow of information between the municipality and its stakeholders	Number of monthly internal newsletter published by end June 2024	N/A	Communication Manager	Copy of the Newsletter	OpEx	12	3	3	OpEx	Achieved	None	N/A
DMM199	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly Rea Dira magazine issues published by end June 2024	N/A	Communication Manager	Delivery note. Copy of Magazine	R 500,000	4	1	1	R 0	Achieved	None	N/A
DMM200	To facilitate the flow of information between the	Number of quarterly reports on publication of legislated notice,	N/A	Communication	Acknowledgement	OpEx	4	1	1	OpEx	Achieved	None	N/A

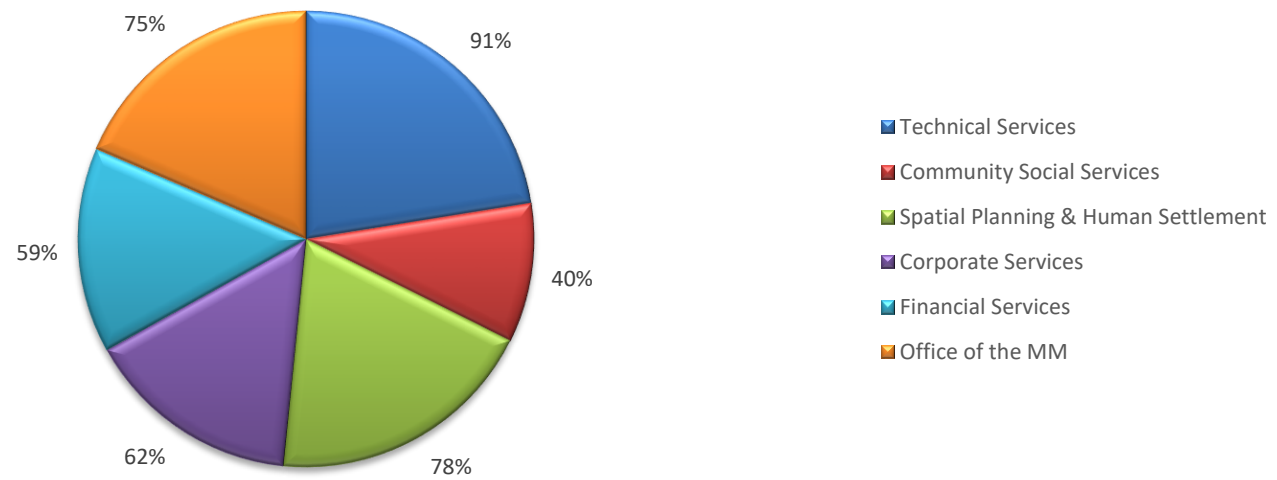
Office of the Municipal Manager – Marketing, Events and Communications									QUARTERLY PERFORMANCE REPORTING: OCTOBER TO DECEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q2 Target	Actual performance achieved Q2	Actual expenditure in Q2	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	municipality and its stakeholders	adverts and website uploads submitted to the MM by end June 2024		Manager	of Receipt								
DMM201	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly reports submitted to the MM on usage of Social Media by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM202	To promote the municipality as a Brand which strives for excellence	Number of slots for interviews hosted on Vaaltar FM talk show by end June 2024	N/A	Communication Manager	Signed Questions / CD from Vaaltar	R 600,000	30	5	5	R 230,000	Achieved	None	N/A
DMM203	To promote the municipality as a Brand which strives for excellence	Number of quarterly meetings held with Vaaltar FM by end June 2024	N/A	Communication Manager	Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM204	To facilitate the flow of information between the municipality and its stakeholders	Number of monthly reports on ad hoc meetings attended submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DMM205	Improve organisational cohesion and effectiveness	Number of monthly unit meetings held by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	12	3	4	OpEx	27/10/2023 21/11/2023 06/11/2023 06/12/2023	None	N/A

1.3 Summary of Non-Financial Performance Results

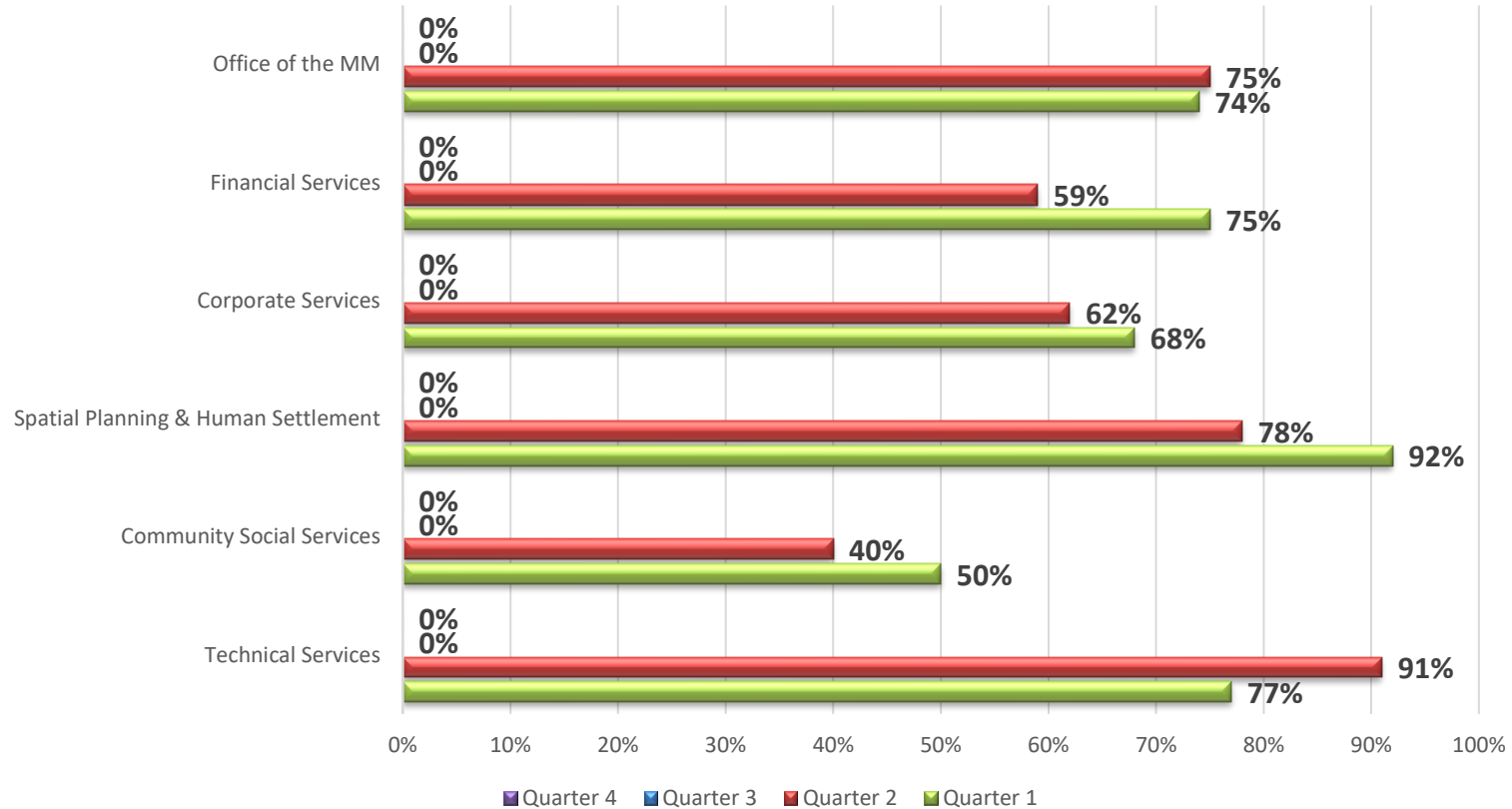
The SDBIP is essentially the municipality’s business plan and is an integral part of the financial planning, implementation and measurement process. The SDBIP functions as the connection between the strategic plan (IDP), Budget and management performance agreement, and includes detailed information on how the budget will be implemented, by means of forecast, cash flows, Service Delivery targets and indicators.



Average Percentge per Department



2023/24 Quarterly Performance Movement



PART 2: Financial Performance Information

NW394 Greater Taung - Table C1 Monthly Budget Statement Summary - M06 - Quarter 2

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Quarter 2	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	29,993	44,172	–	2,104	28,593	22,086	6,507	29%	44,172
Service charges	11,830	14,831	–	3,150	6,236	7,416	(1,180)	-16%	14,831
Investment revenue	6,577	10,000	–	1,507	3,700	5,000	(1,300)	-26%	10,000
Transfers and subsidies - Operational	241,659	254,670	–	81,692	184,588	127,335	57,253	45%	254,670
Other own revenue	8,686	7,210	–	1,512	3,041	3,605	(564)	-16%	–
Total Revenue (excluding capital transfers and contributions)	298,744	330,883	–	89,965	226,158	165,442	60,716	37%	330,883
Employee costs	127,012	134,368	–	21,584	52,941	67,184	(14,243)	-21%	134,368
Remuneration of Councillors	20,920	23,279	–	4,210	10,622	11,639	(1,017)	-9%	23,279
Depreciation and amortisation	44,796	36,500	–	16,381	19,716	18,250	1,466	8%	36,500
Interest	2,819	635	–	13	29	317	(288)	-91%	635
Inventory consumed and bulk purchases	15,065	13,485	–	3,404	9,490	6,743	2,747	41%	13,485
Transfers and subsidies	949	1,000	–	29	109	500	(391)	-78%	1,000
Other expenditure	171,152	150,994	–	31,277	90,114	75,497	14,617	19%	150,994
Total Expenditure	382,714	360,261	–	76,898	183,021	180,131	2,890	2%	360,261
Surplus/(Deficit)	(83,970)	(29,378)	–	13,067	43,137	(14,689)	57,826	-394%	(29,378)
Transfers and subsidies - capital (monetary allocations)	51,637	53,691	–	19,987	19,987	26,846	(6,859)	-26%	53,691
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(32,333)	24,314	–	33,054	63,124	12,157	50,967	419%	24,314
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	(32,333)	24,314	–	33,054	63,124	12,157	50,967	419%	24,314
Capital expenditure & funds sources									
Capital expenditure	57,276	63,856	–	20,269	38,644	31,928	6,716	21%	63,856
Capital transfers recognised	25,890	53,736	–	18,571	28,718	26,868	1,850	7%	53,736
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	31,386	10,120	–	1,697	9,926	5,060	4,866	96%	10,120
Total sources of capital funds	57,276	63,856	–	20,269	38,644	31,928	6,716	21%	63,856
Financial position									
Total current assets	120,434	63,478	–		161,667				63,478
Total non current assets	790,780	152,460	–		809,708				152,460
Total current liabilities	106,250	34,299	–		103,423				34,299
Total non current liabilities	34,609	32,996	–		34,465				32,996
Community wealth/Equity	750,777	148,644	–		833,488				148,644
Cash flows									
Net cash from (used) operating	140,725	71,760	73,029	58,688	146,621	35,880	(110,741)	-309%	71,760
Net cash from (used) investing	57,390	(63,856)	(63,856)	(20,282)	(39,775)	(31,928)	7,847	-25%	(63,856)
Net cash from (used) financing	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the month/year end	280,155	54,129	55,399	–	154,629	50,177	(104,452)	-208%	55,686
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	1,975	1,692	1,478	1,437	1,294	6,841	1,241	#####	130,772
Creditors Age Analysis									
Total Creditors	–	–	–	–	–	–	6	132700%	7

NW394 Greater Taung - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 - Quarter 2

Description	Ref	2022/23	Budget Year 2023/24							
		Audited	Original	Adjusted	Quarter 2	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands	1									
Revenue - Functional										
Governance and administration		278,332	305,877	-	82,768	214,050	152,939	61,111	40%	305,877
Executive and council		231,374	244,271	-	77,402	179,181	122,136	57,045	47%	244,271
Finance and administration		46,958	61,606	-	5,366	34,869	30,803	4,066	13%	61,606
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		23,433	55,401	-	22,473	23,577	27,701	(4,124)	-15%	55,401
Community and social services		979	1,312	-	2,481	3,578	656	2,922	-445%	1,312
Sport and recreation		22,454	54,089	-	19,992	19,999	27,045	(7,046)	-26%	54,089
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		26,601	6,128	-	803	827	3,064	(2,237)	-73%	6,128
Planning and development		2,589	2,899	-	803	827	1,450	(623)	-43%	2,899
Road transport		24,012	3,229	-	-	-	1,614	(1,614)	-100%	3,229
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		22,015	17,168	-	3,907	7,691	8,584	(893)	-10%	17,168
Energy sources		11,227	6,069	-	993	2,148	3,035	(887)	-29%	6,069
Water management		1,716	1,690	-	431	718	845	(127)	-15%	1,690
Waste water management		3,863	4,030	-	1,017	1,965	2,015	(50)	-2%	4,030
Waste management		5,209	5,379	-	1,466	2,860	2,689	171	6%	5,379
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	350,381	384,575	-	109,952	246,145	192,287	53,857	28%	384,575
Expenditure - Functional										
Governance and administration		225,306	221,770	-	43,237	110,447	110,885	(438)	0%	221,770
Executive and council		116,053	117,067	-	23,237	64,919	58,533	6,386	11%	117,067
Finance and administration		109,252	104,703	-	20,000	45,527	52,352	(6,824)	-13%	104,703
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		24,956	23,799	-	4,969	6,213	11,899	(5,686)	-48%	23,799
Community and social services		20,049	3,821	-	3,343	4,135	1,911	2,224	116%	3,821
Sport and recreation		4,907	18,987	-	1,559	1,949	9,494	(7,544)	-79%	18,987
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	990	-	67	129	495	(366)	-74%	990
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		60,184	49,566	-	13,678	27,163	24,783	2,380	10%	49,566
Planning and development		19,970	14,446	-	2,525	9,041	7,223	1,818	25%	14,446
Road transport		40,214	35,121	-	11,153	18,122	17,560	562	3%	35,121
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		71,904	65,027	-	15,013	39,197	32,513	6,684	21%	65,027
Energy sources		38,082	41,785	-	8,902	23,112	20,892	2,220	11%	41,785
Water management		6,439	3,497	-	1,562	2,872	1,749	1,123	64%	3,497
Waste water management		6,533	9,402	-	578	2,462	4,701	(2,239)	-48%	9,402
Waste management		20,851	10,343	-	3,972	10,752	5,172	5,580	108%	10,343
Other		363	100	-	-	1	50	(49)	-98%	100
Total Expenditure - Functional	3	382,714	360,261	-	76,898	183,021	180,131	2,890	2%	360,261
Surplus/ (Deficit) for the year		(32,333)	24,314	-	33,054	63,124	12,157	50,967	419%	24,314

NW394 Greater Taung - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 - Quarter 2

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited	Original	Adjusted	Quarter 2	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands										
Revenue by Vote	1									
Vote 1 - Community and Social Services		23,433	55,401	–	22,473	23,577	27,701	(4,124)	-14.9%	55,401
Vote 2 - Energy Sources		11,227	6,069	–	993	2,148	3,035	(887)	-29.2%	6,069
Vote 3 - Executive and Council		231,374	244,271	–	77,402	179,181	122,136	57,045	46.7%	244,271
Vote 4 - Finance and Administration		46,958	61,606	–	5,366	34,869	30,803	4,066	13.2%	61,606
Vote 5 - Planning and Development		2,589	2,899	–	803	827	1,450	(623)	-43.0%	2,899
Vote 6 - Road Transport		24,012	3,229	–	–	–	1,614	(1,614)	-100.0%	3,229
Vote 7 - Sports and Recreation		–	–	–	–	–	–	–	–	–
Vote 8 - Waste Managemnt		5,209	5,379	–	1,466	2,860	2,689	171	6.4%	5,379
Vote 9 - Waste Water Management		3,863	4,030	–	1,017	1,965	2,015	(50)	-2.5%	4,030
Vote 10 - Water Managemnt		1,716	1,690	–	431	718	845	(127)	-15.0%	1,690
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	350,381	384,575	–	109,952	246,145	192,287	53,857	28.0%	384,575
Expenditure by Vote	1									
Vote 1 - Community and Social Services		25,320	23,713	–	4,969	6,214	11,857	(5,642)	-47.6%	23,713
Vote 2 - Energy Sources		38,082	41,785	–	8,902	23,112	20,892	2,220	10.6%	41,785
Vote 3 - Executive and Council		116,053	117,067	–	23,237	64,919	58,533	6,386	10.9%	117,067
Vote 4 - Finance and Administration		109,252	104,703	–	20,000	45,527	52,352	(6,824)	-13.0%	104,703
Vote 5 - Planning and Development		19,970	14,446	–	2,525	9,041	7,223	1,818	25.2%	14,446
Vote 6 - Road Transport		40,214	35,121	–	11,153	18,122	17,560	562	3.2%	35,121
Vote 7 - Sports and Recreation		–	186	–	–	–	93	(93)	-100.0%	186
Vote 8 - Waste Managemnt		20,851	10,343	–	3,972	10,752	5,172	5,580	107.9%	10,343
Vote 9 - Waste Water Management		6,533	9,402	–	578	2,462	4,701	(2,239)	-47.6%	9,402
Vote 10 - Water Managemnt		6,439	3,497	–	1,562	2,872	1,749	1,123	64.2%	3,497
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	382,714	360,261	–	76,898	183,021	180,131	2,890	1.6%	360,261
Surplus/ (Deficit) for the year	2	(32,333)	24,314	–	33,054	63,124	12,157	50,967	419.2%	24,314

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Quarter 2	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		3,455	6,055	–	890	1,968	3,028	(1,060)	-35%	6,055
Service charges - Water		1,287	1,148	–	315	488	574	(85)	-15%	1,148
Service charges - Waste Water Management		2,952	3,259	–	766	1,476	1,629	(153)	-9%	3,259
Service charges - Waste management		4,135	4,369	–	1,179	2,304	2,185	119	5%	4,369
Sale of Goods and Rendering of Services		682	906	–	169	461	453	8	2%	906
Agency services		185	250	–	–	–	125	(125)	-100%	250
Interest		–	–	–	–	–	–	–	–	–
Interest earned from Receivables		2,829	2,761	–	794	1,531	1,381	150	11%	2,761
Interest from Current and Non Current Assets		6,577	10,000	–	1,507	3,700	5,000	(1,300)	-26%	10,000
Dividends		–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		396	350	–	143	247	175	72	41%	350
Licence and permits		–	–	–	–	–	–	–	–	–
Operational Revenue		382	205	–	19	45	103	(58)	-56%	205
Non-Exchange Revenue										
Property rates		29,993	44,172	–	2,104	28,593	22,086	6,507	29%	44,172
Surcharges and Taxes		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–
Licence and permits		–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational		241,659	254,670	–	81,692	184,588	127,335	57,253	45%	254,670
Interest		1,113	2,738	–	388	757	1,369	(612)	-45%	2,738
Fuel Levy		–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–
Other Gains		3,099	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		298,744	330,883	–	89,965	226,158	165,442	60,716	37%	330,883
Expenditure By Type										
Employee related costs		127,012	134,368	–	21,584	52,941	67,184	(14,243)	-21%	134,368
Remuneration of councillors		20,920	23,279	–	4,210	10,622	11,639	(1,017)	-9%	23,279
Bulk purchases - electricity		4,669	5,500	–	2,001	3,149	2,750	399	14%	5,500
Inventory consumed		10,396	7,985	–	1,403	6,341	3,993	2,348	59%	7,985
Debt impairment		–	5,500	–	–	–	2,750	(2,750)	-100%	5,500
Depreciation and amortisation		44,796	36,500	–	16,381	19,716	18,250	1,466	8%	36,500
Interest		2,819	635	–	13	29	317	(288)	-91%	635
Contracted services		79,752	65,916	–	14,447	47,102	32,958	14,145	43%	65,916
Transfers and subsidies		949	1,000	–	29	109	500	(391)	-78%	1,000
Irrecoverable debts written off		11,761	–	–	–	–	–	–	–	–
Operational costs		79,490	79,578	–	16,830	43,011	39,789	3,222	8%	79,578
Losses on Disposal of Assets		129	–	–	–	–	–	–	–	–
Other Losses		20	–	–	–	–	–	–	–	–
Total Expenditure		382,714	360,261	–	76,898	183,021	180,131	2,890	2%	360,261
Surplus/(Deficit)		(83,970)	(29,378)	–	13,067	43,137	(14,689)	57,826	-394%	(29,378)
Transfers and subsidies - capital (monetary allocations)		51,637	53,691	–	19,987	19,987	26,846	(6		

NW394 Greater Taung - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - Quarter 2

Vote Description	Ref	Budget Year 2023/24								
		2022/23 Audited	Original	Adjusted	Quarter 2	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Community and Social Services		-	-	-	-	-	-	-		-
Vote 2 - Energy Sources		-	-	-	-	-	-	-		-
Vote 3 - Executive and Council		-	-	-	-	-	-	-		-
Vote 4 - Finance and Administration		-	-	-	-	-	-	-		-
Vote 5 - Planning and Development		-	-	-	-	-	-	-		-
Vote 6 - Road Transport		-	-	-	-	-	-	-		-
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-		-
Vote 8 - Waste Managemnt		-	-	-	-	-	-	-		-
Vote 9 - Waste Water Management		-	-	-	-	-	-	-		-
Vote 10 - Water Managemnt		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - Community and Social Services		9,896	10,057	-	3,492	6,394	5,029	1,365	27%	10,057
Vote 2 - Energy Sources		7,140	-	-	-	-	-	-		-
Vote 3 - Executive and Council		696	-	-	-	-	-	-		-
Vote 4 - Finance and Administration		6,268	6,750	-	1,246	4,757	3,375	1,382	41%	6,750
Vote 5 - Planning and Development		(0)	2,136	-	233	1,600	1,068	533	50%	2,136
Vote 6 - Road Transport		33,276	44,913	-	15,298	25,893	22,457	3,436	15%	44,913
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-		-
Vote 8 - Waste Managemnt		-	-	-	-	-	-	-		-
Vote 9 - Waste Water Management		-	-	-	-	-	-	-		-
Vote 10 - Water Managemnt		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	57,276	63,856	-	20,269	38,644	31,928	6,716	21%	63,856
Total Capital Expenditure		57,276	63,856	-	20,269	38,644	31,928	6,716	21%	63,856
Capital Expenditure - Functional Classification										
Governance and administration		6,964	6,750	-	1,246	4,757	3,375	1,382	41%	6,750
Executive and council		696	-	-	-	-	-	-		-
Finance and administration		6,268	6,750	-	1,246	4,757	3,375	1,382	41%	6,750
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		9,896	10,057	-	3,492	6,394	5,029	1,365	27%	10,057
Community and social services		358	165	-	29	29	83	(54)	-65%	165
Sport and recreation		9,538	9,892	-	3,463	6,365	4,946	1,419	29%	9,892
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		26,008	40,049	-	14,543	26,418	20,024	6,394	32%	40,049
Planning and development		(0)	2,136	-	233	1,600	1,068	533	50%	2,136
Road transport		26,008	37,913	-	14,310	24,818	18,957	5,861	31%	37,913
Environmental protection		-	-	-	-	-	-	-		-
Trading services		14,408	7,000	-	988	1,075	3,500	(2,425)	-69%	7,000
Energy sources		7,140	-	-	-	-	-	-		-
Water management		-	-	-	-	-	-	-		-
Waste water management		7,267	7,000	-	988	1,075	3,500	(2,425)	-69%	7,000
Waste management		-	-	-	-	-	-	-		-
Other		-	-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	57,276	63,856	-	20,269	38,644	31,928	6,716	21%	63,856
Funded by:										
National Government		25,541	53,691	-	18,543	28,689	26,846	1,844	7%	53,691
Provincial Government		-	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies,		349	45	-	29	29	23	6	28%	45
Transfers recognised - capital		25,890	53,736	-	18,571	28,718	26,868	1,850	7%	53,736
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		31,386	10,120	-	1,697	9,926	5,060	4,866	96%	10,120
Total Capital Funding		57,276	63,856	-	20,269	38,644	31,928	6,716	21%	63,856

NW394 Greater Taung - Table C6 Monthly Budget Statement - Financial Position - M06 - Quarter 2

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		47,783	54,129	–	97,694	54,129
Trade and other receivables from exchange transactions		3,838	2,745	–	(8,438)	2,745
Receivables from non-exchange transactions		17,605	351	–	23,936	351
Current portion of non-current receivables		–	–	–	–	–
Inventory		877	161	–	1,468	161
VAT		50,324	6,092	–	46,999	6,092
Other current assets		7	(0)	–	7	(0)
Total current assets		120,434	63,478	–	161,667	63,478
Non current assets						
Investments		–	–	–	–	–
Investment property		12,679	–	–	12,679	–
Property, plant and equipment		776,244	152,319	–	795,609	152,319
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		–	–	–	–	–
Intangible assets		1,857	141	–	1,420	141
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		790,780	152,460	–	809,708	152,460
TOTAL ASSETS		911,214	215,939	–	971,375	215,939
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		7	7	–	7	7
Consumer deposits		155	32	–	179	32
Trade and other payables from exchange transactions		41,418	27,824	–	27,007	27,824
Trade and other payables from non-exchange transactions		2,431	1,968	–	29,155	1,968
Provision		14,856	380	–	(574)	380
VAT		46,705	3,654	–	46,972	3,654
Other current liabilities		678	434	–	678	434
Total current liabilities		106,250	34,299	–	103,423	34,299
Non current liabilities						
Financial liabilities		(7)	373	–	(7)	373
Provision		16,402	14,409	–	16,258	14,409
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		18,214	18,214	–	18,214	18,214
Total non current liabilities		34,609	32,996	–	34,465	32,996
TOTAL LIABILITIES		140,858	67,295	–	137,888	67,295
NET ASSETS	2	770,355	148,644	–	833,487	148,644
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		845,892	228,516	–	928,603	228,516
Reserves and funds		(95,115)	(79,872)	–	(95,115)	(79,872)
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	750,777	148,644	–	833,488	148,644

NW394 Greater Taung - Table C7 Monthly Budget Statement - Cash Flow - M06 - Quarter 2

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Quarter 2	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		23,931	56,323	56,323	1,752	4,103	28,161	(24,059)	-85%	56,323
Service charges		9,029	13,226	13,226	2,900	4,953	6,613	(1,660)	-25%	13,226
Other revenue		5,553	1,711	1,711	1,057	2,353	855	1,497	175%	1,711
Transfers and Subsidies - Operational		238,606	254,670	254,670	79,852	204,405	127,335	77,070	61%	254,670
Transfers and Subsidies - Capital		54,163	53,691	53,691	15,553	45,522	26,846	18,676	70%	53,691
Interest		5,741	10,000	10,000	1,417	2,387	5,000	(2,613)	-52%	10,000
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(196,298)	(317,226)	(317,226)	(43,844)	(117,101)	(158,613)	41,512	-26%	(317,226)
Interest		-	(635)	635	-	-	(317)	317	-100%	(635)
Transfers and Subsidies		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		140,725	71,760	73,029	58,688	146,621	35,880	(110,741)	-309%	71,760
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		57,390	(63,856)	(63,856)	(20,282)	(39,775)	(31,928)	(7,847)	25%	(63,856)
NET CASH FROM/(USED) INVESTING ACTIVITIES		57,390	(63,856)	(63,856)	(20,282)	(39,775)	(31,928)	7,847	-25%	(63,856)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		198,115	7,903	9,173	38,406	106,846	3,952			7,903
Cash/cash equivalents at beginning:		82,039	46,225	46,225		47,783	46,225			47,783
Cash/cash equivalents at month/year end:		280,155	54,129	55,399		154,629	50,177			55,686

NW394 Greater Taung - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 - Quarter 2

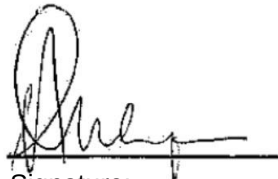
Summary of Employee and Councillor remuneration		2022/23	Budget Year 2023/24							
Ref	Audited Outcome	Original Budget	Adjusted Budget	Quarter 2	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands										
	1	A	B	C					D	
Councillors (Political Office Bearers plus Other)										
		16,976	17,063	17,063	3,528	8,874	8,532	343	4%	17,063
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		1,886	3,669	3,669	356	932	1,835	(903)	-49%	3,669
		2,058	2,546	2,546	326	816	1,273	(457)	-36%	2,546
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		20,920	23,279	23,279	4,210	10,622	11,639	(1,017)	-9%	23,279
	4		11.3%	11.3%						11.3%
Senior Managers of the Municipality										
	3									
		4,911	6,794	6,794	500	1,377	3,397	(2,020)	-59%	6,794
		11	94	94	1	3	47	(45)	-94%	94
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		82	-	-	-	-	-	-	-	-
		802	1,124	1,124	325	763	562	201	36%	1,124
		59	77	77	32	76	39	37	96%	77
		-	-	-	-	-	-	-	-	-
		77	-	-	-	-	-	-	-	-
		492	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		65	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		6,498	8,089	8,089	857	2,218	4,045	(1,827)	-45%	8,089
	4		24.5%	24.5%						24.5%
Other Municipal Staff										
		78,113	79,513	79,513	15,378	38,152	39,757	(1,605)	-4%	79,513
		12,957	14,783	14,783	1,351	3,333	7,392	(4,059)	-55%	14,783
		5,755	5,407	5,407	743	1,862	2,703	(841)	-31%	5,407
		5,632	6,798	6,798	297	869	3,399	(2,530)	-74%	6,798
		5,293	5,845	5,845	973	2,242	2,922	(680)	-23%	5,845
		5,148	5,098	5,098	789	1,976	2,549	(573)	-22%	5,098
		343	1,063	1,063	55	134	532	(398)	-75%	1,063
		179	977	977	23	59	489	(430)	-88%	977
		2,951	618	618	240	552	309	243	79%	618
		1,449	4,233	4,233	765	1,042	2,117	(1,075)	-51%	4,233
		536	-	-	-	-	-	-	-	-
		1,056	597	597	(25)	(44)	298	(342)	-115%	597
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		1,101	1,346	1,346	137	547	673	(126)	-19%	1,346
		-	-	-	-	-	-	-	-	-
		120,514	126,279	126,279	20,726	50,723	63,140	(12,417)	-20%	126,279
	4		4.8%	4.8%						4.8%
Total Parent Municipality										
		147,933	157,647	157,647	25,794	63,563	78,823	(15,260)	-19%	157,647
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-						

PART 3: Quality Certificate

I, M.A. Makuapane, the Municipal Manager of Greater Taung Local Municipality (NW 396), hereby certify that the:

☐ 2nd Quarterly Performance Report of the 2023/24 FY

for the months of *1 October to 31 December 2023* has been prepared in accordance with Section 52(d) of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.



Signature:

Date: *25 January 2024*