

GREATER TAUNG

LOCAL MUNICIPALITY



FIRST (1ST) QUARTERLY PERFORMANCE REPORT

FOR THE FINANCIAL YEAR 2023/24

JULY – SEPTEMBER 2023

We are a Municipality in Pursuit of Excellence

EXECUTIVE STRUCTURE

Mr. M.A Makuapane: Acting Municipal Manager

Mr. M.V. Chuene: Chief Financial Officer

Ms. D.E Mokoma: Director Corporate Services

Mr. M.A Makuapane: Director Spatial Planning and Human Settlement

Mr. T.J Makgolo: Acting Director Community Social Service

Mr. O. Mogapi: Director Technical Services

GRADING OF LOCAL AUTHORITY

Category B

EXTERNAL AUDITORS

Office of the Auditor-General

AUDIT COMMITTEE

Mr. A. Nchoe (Chairperson)

Mr. R. Rantao

Ms. M. Ralikonyana

BANKERS

ABSA

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Table of Contents

PART 1: Non-financial Performance Information	1
1. Introduction	1
1.1. The Executive Summary	1
1.2. Consolidated performance of the municipality in implementing the SDBIP	3
<i>1.2.1 National KPA 1: Basic Service Delivery</i>	3
<i>1.2.2. National KPA 2: Municipal Transformation and Institutional Development</i>	20
<i>1.2.3. National KPA 3: Local Economic Development</i>	26
<i>1.2.4. National KPA 4: Municipal Financial Viability and Management</i>	29
<i>1.2.5. National KPA 5: Good Governance and Public Participation</i>	39
1.3 Summary of Non-Financial Performance Results	45
PART 2: Financial Performance Information	47
PART 3: Quality Certificate	55

PART 1: Non-financial Performance Information

1. Introduction

Chapter 6 section 41(d) of the Local Government: Municipal Systems Act 32 of 2000, a municipality is required to establish a process of regular reporting to: - the council, other political structures, political office bearers and staff of the municipality and; - the public and appropriate organs of state. The Local Government: Municipal Planning and Performance Management Regulations of 2001, further enjoins a municipality to ensure that its performance management system - Determines the frequency of reporting and the lines of accountability for performance.

Section 52(d) of the MFMA requires that the Mayor must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

Chapter 3 section 28(1) of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006 also require that there must be quarterly performance review conducted. The Performance management system is adopted before or at the same time as the commencement of by the municipality of the process of setting key performance indicators and targets in accordance with its integrated development plan.

This quarterly report is reflection on the *first* quarterly financial and non- financial performance reporting. It is an assessment of the corporate performance of the targets and Key performance Indicators (KPIs) against the Top-layer Service Delivery Budget and Implementation Plan (SDBIP), Departmental (technical) scorecards and the Performance Agreements of the incumbents.

The report covers progress made with the actual implementation of the municipality's scorecard. Reporting is done at the corporate level against the Top-Layer SDBIP, Departmental (technical) scorecard and the Performance Agreements.

The reports primarily reflect on the quarterly targets and KPIs and focuses on performance against the *first* quarter targets and KPIs. Further it provides reasons for under performance in the previous quarter and informs on measures to be taken to address under performance in the following quarter.

1.1. The Executive Summary

This quarterly report is compiled in terms of MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations of 2011.

The first quarterly performance assessment has been scheduled for 15 November 2023.

The purpose of the review will be to:

1. To conduct and assess the *First (1st)* Quarter SDBIP Performance of the 2023/24 financial year.

2. To respond to measures intended to be taken to address under-performance.

The consolidated first quarterly performance report reflects the actual performance of the various departments in implementing the Technical SDBIPs and Top Layer SDBIP. The report takes stock that during the first quarter much has been achieved and performance in terms of service delivery can be estimated or rated averagely between 73% (for this quarter only). It should also be noted that there will not be adverse material variances in relation to budget performance.

It has been noted that the submission of reports and Portfolio of Evidence (P.o.E) by Senior Managers has improved but the institution is still having a challenge from complying with the approved Process Plan and the applicable legislative framework in this respect. This non-compliance will adversely affect our social contract we entered into with the community in the beginning of the financial year. It is the constitutional mandate that we remain accountable and responsive to the needs of the community. Therefore, it is incumbent upon all Senior Managers to improve the implementation of SBDIP of the council.

When submitting this report to the Internal Auditors it shall be accompanying by the individual analysis of departments.

1.2. Consolidated performance of the municipality in implementing the SDBIP

1.2.1 National KPA 1: Basic Service Delivery

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS01	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Technical Services	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	24/07/2023 10/08/2023 11/09/2023	None	N/A
DTS02	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Technical Services	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	11/09/2023	None	N/A
DTS03	Promote a participatory culture and good governance	Number of risk registers updated quarterly by end June 2024	N/A	Director: Technical Services	Attendance Register	OpEx	4	1	1	OpEx	04/09/2023	None	N/A
DTS04	Improve organisational cohesion and effectiveness	Number of monthly Commitment Registers submitted to the CFO by end June 2024	N/A	Director: Technical Services	Proof of submission	OpEx	12	3	2	OpEx	Registers were reconciled for the first two months of the year	September reconciliation will be done in October which is in Q2	Reconciliation will improve in Q2
DTS05	Build and strengthen the administrative, institutional and financial capabilities of the municipality	Percentage of the municipal capital budget actually spent on capital projects identified in terms of the IDP (Actual amount spent on projects as identified for the year in the IDP/Total amount spent on	N/A	Director: Technical Services	Expenditure Report	R 53,691,000	100%	30%	26%	R 13,838,002	We are currently spending on multiyear projects. New projects will incur more expenditure in Q2	Other projects have not submitted claims as they were busy with site establishment and commencing with layer works. Expenditure will improve at the beginning of October 2023.	To expedite the work on new projects.

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		capital projects) x 100) by end June 2024				R 0	100%	30%	No Capital Projects for 2023/24	N/A	N/A	N/A	N/A
DTS06	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Technical Services	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
TL01 DTS07	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in Reivilo provided with access to electricity by end June 2024	1	Director: Technical Services	Billing Report	OpEx	250	250	298	OpEx	Achieved	None	N/A
DTS08	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of air conditioners supplied and installed at Boipelo Library by end March 2024	1	Director: Technical Services	Installation Certificate	R 120,000	10	3	0	R 0.00	Not achieved	Late appointment of the Service provider	Installations will be done in Q2
DTS09	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of air conditioners at Municipal buildings (Total R&M budget spent / Total approved budget x 100) by	1	Director: Technical Services	Expenditure Report	R 700,000	90%	30%	0%	R 0.00	Not achieved	Late appointment of the Service provider	The service provider is appointed, the maintenance programme will carry out as planned

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		end June 2024											
DTS10	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of electricity network at Reivilo (Total R&M budget spent / Total approved budget x 100) by end June 2024	1	Director: Technical Services	Expenditure Report	R 5,000,000	90%	30%	88%	R 4,589,621	Achieved	None	N/A
DTS11	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of electricity network at Taung & Pudimoe measured as (Total R&M budget spent / Total approved budget x 100) by end June 2024	5, 8, 13	Director: Technical Services	Expenditure Report	R 3,500,000	90%	30%	42%	R 2,805,105	Achieved	None	N/A
TL02 DTS12	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of high mast lights (Phase 7) constructed in various villages by end March 2024		Director: Technical Services	Completion Certificate	R 9,892,000	24	0	0	R 3,011,637	Progress is at 56%. The contractor has completed the following items: excavation, Concrete works, and he is currently busy with installation of high-mast lights	N/A	N/A
TL03 DTS13	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of construction projects of Mothanthanyaneng Community Hall completed by end June 2024	16	Director: Technical Services	Completion Certificate	R 1,886,000	1	0	1	R 1,557,235	Achieved	None	N/A
TL04 DTS14	Eradicate backlogs in order to improve	Number of kilometres of access road constructions	20	Director: Technical	Completion Certificate	R 10,000,000	2km	0km	0	R 2,327,407	Progress is at 20% . The contractor is currently busy with Box cutting,	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	access to services and ensure proper operations and maintenance	completed in Kgomoitso by end June 2024		Services							Layer works (Roadbed)		
TL05 DTS15	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Molelema by end June 2024	15	Director: Technical Services	Completion Certificate	R 10,000,000	2km	0km	0	R 0.00	Progress is at 5%. The contractor is currently busy with establishing of site.	N/A	N/A
TL06 DTS16	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Extension 7 by end June 2024	8	Director: Technical Services	Completion Certificate	R 11,492,000	2km	0km	0	R 685,707	Progress is at 50% . The contractor has completed the following tasks: box cutting, roadbed, sub-grade, subbase, and base, he is currently busy with stabilization of the base.	N/A	N/A
TL07 DTS17	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Maganeng by end June 2024	24	Director: Technical Services	Completion Certificate	R 3,422,000	3km	0km	3km	R 3,787,750	Achieved	None	N/A
TL08 DTS18	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Buxton by end June 2024	9	Director: Technical Services	Completion Certificate		2.6km	0km	3km	R 1,488,896	Achieved	None	N/A
TL11 DTS19	Eradicate backlogs in order to improve	Number of kilometres of storm water constructions	13	Director: Technical	Completion Certificate		3km	0km	0	R 994,639	Progress is at 80%.All roads are complete. The outstanding work is the	Labour disputes, poor cashflow management and delayed delivery	Intervention by the Ward Councillor for labour disputes.

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	access to services and ensure proper operations and maintenance	completed in Kgatleng by end June 2024		Services							stone-pitched channel.	of materials.	Communication with suppliers to expedite delivery. Suppliers and Subcontractors are paid directly by the Client
TL12 DTS20	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres storm water channel constructed in Picong by end June 2024	16	Manager: Roads & Storm Water	Completion Certificate	R 7,000,000	2km	0km	0	R 0.00	Progress is at 5% . The contractor is currently busy with establishing of site.	N/A	N/A
TL13 DTS22	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in Reivilo and Boipelo provided with access to water by end June 2024	1	Director: Technical Services	Billing Report	OpEx	497	497	594	OpEx	Achieved	None	N/A
TL14 DTS23	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in the proclaimed areas provided with access to sanitation by end June 2024	1	Director: Technical Services	Billing Report	OpEx	2 434	2 434	2578	OpEx	Achieved	None	N/A
DTS24	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of the water & sewer network (Total R&M budget spent / Total approved budget x 100) by end June 2024	N/A	Manager: Water & Sanitation	Expenditure Report	R 1,300,000	90%	30%	0%	R 0.00	Not achieved	This is the amount of operation and maintenance work that was done. No further expenditure could be incurred	N/A
						R 1,300,000	90%	30%	53%	R 715,631	Achieved	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS25	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on progress made on rural water and sanitation projects (Projects implemented by DRSM) by end June 2024	N/A	Manager: Water & Sanitation	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DTS28	Create an environment that promotes development of local economy and facilitate job creation	Number of quarterly reports on the implementation of EPWP and MLIP programmes submitted to Council by end June 2024	N/A	Manager: Roads & Storm Water	Monthly Expenditure Report. Quarterly Evaluation Report	OpEx	4	1	1	OpEx	Achieved	None	N/A
TL09 DTS29	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of paved roads constructed in Pudimoe by end June 2024	5	Manager: Roads & Storm Water	Completion Certificate	R 3,000,000	1km	0km	0	R 1,684,916	200m completed. 56% of material is bought and on-site.	N/A	N/A
TL10 DTS30	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of paved roads constructed in Reivilo by end June 2024	1	Manager: Roads & Storm Water	Completion Certificate	R 0	1.6km	0km	2.266km		Achieved	None	N/A
DTS31	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of trailers procured for the Roads Unit by end March 2024	N/A	Manager: Roads & Storm Water	Delivery Note. Invoice	R 200,000	1	0	0	R 0	Advert was published and closed on 26/09/2023.	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS32	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of roads infrastructure network (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Roads & Storm Water	Expenditure Report	R 150,000	90%	30%	87%	R 131,000	Achieved	None	N/A
DTS33	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of storm water channels (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Roads & Storm Water	Expenditure Report	R 100,000	90%	0%	0%	R 0.00	Target not measurable in this quarter	N/A	N/A
DTS34	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of graders procured for Roads & Storm Water by end March 2024	N/A	Manager: Fleet	Delivery Nore. Invoice	R 2,700,000	1	0	1	R 2,492,058	Achieved	None	N/A
DTS35	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of water truck procured for the Water Unit by end March 2024	N/A	Manager: Fleet	Delivery Nore. Invoice	R 1,500,000	1	0	0	R 0.00	Target not measurable in this quarter	N/A	N/A
DTS36	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on the management of the Municipal Fleet and Workshop by end of June	N/A	Manager: Fleet	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		2024											
DTS37	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on maintaining the Municipal Fleet and Workshop (Total R&M budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Fleet	Expenditure Report	R 5,500,000	75%	25%	47%	R 2 835 018	Achieved	None	N/A
DTS38	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on wet fuel consumption of the Municipal Fleet and Workshop (Total wet fuel budget spent / Total approved budget X 100) by end June 2024	N/A	Manager: Fleet	Expenditure Report	R 4,500,000	75%	25%	48%	R 238,576	Achieved	None	N/A
DTS39	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of annual reports on safety checks conducted on all municipal mechanical equipment as prescribed by the OHS Act submitted to Portfolio by end June 2024	N/A	Manager: Fleet	Verification. Calibration Reports	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSS40	Improve organisational cohesion and	Number of monthly departmental management meetings held by end June	N/A	Director: Community Social Service	Meeting Minutes. Attendance	OpEx	12	3	3	OpEx	05/07/2023 15/08/2023 12/09/2023	N/A	None

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness	2024			Register								
DSS41	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Community Social Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Not achieved	Portfolio Committee meeting to be held on 24/10/2023	None
DSS42	Promote a participatory culture and good governance	Number of quarterly risk registers updated by end June 2024	N/A	Director: Community Social Service	Attendance Register	OpEx	4	1	1	OpEx	14/09/2023	N/A	None
DSS43	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Community Social Service	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Not measurable in this quarter	N/A	None
DSS44	To maintain and control public amenities and areas to promote a safe and healthy environment	Number of security motor gates installed at the Political and Admin Office by end December 2023	N/A	Manager: Amenities	Invoice. Installation Certificate	R 100,000	2	0	0	R 0	Specification is ready to be submitted to SCM Specification Committee	N/A	N/A
DSS45	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of maintenance projects at Maphoitsile, Qhoo, Boipelo, Mathako and Picong Community Halls completed by end September 2023	1, 5, 16, 17	Manager: Amenities	Completion Certificate	R 150,000	4	0	0	R 0	KPI to be revised in January due to budget constraints and cost containment measures	N/A	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSS46	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of diamond mesh fences replaced at Kokomeng Thusong Centre by end September 2023	23	Manager: Amenities	Completion Certificate	R 50,000	1	0	0	R 0	KPI to be revised in January due to budget constraints and cost containment measures	N/A	N/A
DSS47	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of carports erected at the Longaneng Thusong Centre by end September 2023	16	Manager: Amenities	Completion Certificate	R 60,000	2	0	0	R 0	KPI to be revised in January due to budget constraints and cost containment measures	N/A	N/A
DSS48	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of burglar bar installation projects at Leshobo Community Halls completed by end December 2023	7	Manager: Amenities	Completion Certificate	R 80,000	1	0	0	R 0	KPI to be revised in January due to budget constraints and cost containment measures	N/A	N/A
DSS49	Improve the culture of reading	Number of theme-based reading programmes conducted at various Municipal Libraries by end April 2024	N/A	Chief Librarian	Attendance Register. Feedback Report	R 20,000	1	0	0	R 0	Not measurable in this quarter	N/A	N/A
DSS50	Improve the culture of reading	Number of holiday programmes conducted at various Municipal Libraries by end December 2023	N/A	Chief Librarian	Attendance Register. Feedback Report	OpEx	5	0	0	OpEx	Not measurable in this quarter	N/A	N/A
DSS51	Improve the culture of reading	Number of reading / spelling bee programmes conducted as a sustainable programme by end June 2024	N/A	Chief Librarian	Attendance Register. Feedback Report	R 70,000	1	0	0	R 0	Not measurable in this quarter	N/A	N/A
DSS52	Promote literacy in communities through comprehensive	Number of reports submitted to Portfolio on all library services at all municipal	N/A	Chief Librarian	Portfolio Meeting Minutes.	OpEx	4	1	0	OpEx	Report is available	Portfolio Committee meeting to be held	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	Library Services	libraries end June 2024			Attendance Register							on 24/10/2023	
DSS53	Accelerate waste removal by providing waste removal in formal areas	Number of fencing projects of the Taung temporary landfill sites completed by end June 2024	N/A	Manager: Environmental	Completion Certificate	R 250,000	1	0	0	R 0	KPI to be revised in January due to budget constraints and cost containment measures	N/A	N/A
TL15 DSS54	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households in proclaimed areas provided with access to weekly refuse removal by end June 2024	N/A	Director: Community Services	Billing Report	OpEx	2 507	2 507	2 758	OpEx	Achieved	None	N/A
DSS55	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of beautification projects completed at the Depot Halls by end March 2024	N/A	Manager: Environmental	Completion Certificate	R 50,000	1	0	0	R 0	KPI to be revised in January due to budget constraints and cost containment measures	N/A	N/A
DSS56	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number trees supplied to all Wards during National Arbour Week by end September 2023	N/A	Manager: Environmental	Receipt Register. Invoice	R 50,000	240	240	0	R 0	KPI to be revised in January due to budget constraints and cost containment measures	N/A	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP57	Improve organisational cohesion and	Number of monthly departmental management meetings held by end June	N/A	Director: Spatial Planning & Human	Meeting Minutes. Attendance	OpEx	12	3	3	OpEx	10/07/2023 16/08/2023	N/A	None

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness	2024		Settlement	Register						13/09/2023		
DSP58	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	24/07/2023	N/A	None
DSP59	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Attendance Register	OpEx	4	1	1	OpEx	04/09/2023	N/A	None
DSP60	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Spatial Planning & Human Settlement	Updated Audit Action Plan. Proof of Submission	OpEx	6	0	0	OpEx	No findings	None	None
DSP61	Promote a participatory culture and good governance	Number of IDP Process Plans for (y+1) submitted to Council for approval by end August (y0) 2023	N/A	Manager: IDP	IDP Process Plan. Council Minutes	OpEx	1	1	0	OpEx	Item was submitted to Management and Council Secretariat. IDP Process Plan available	Council did not convene	Council need to convene before end of August each year
DSP62	Promote a participatory culture and good governance	Number of Consolidated CBP Input Sections in the draft IDP for (y+1) by the end of March 2024	N/A	Manager: IDP	Consolidated CBP Report	OpEx	1	0	0	OpEx	Target not measurable in Q1	N/A	N/A
DSP63	Promote a participatory culture	Number of IDP Rep forum meetings held by early March	N/A	Manager: IDP	Attendance	OpEx	1	0	0	OpEx	Target not	N.A	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and good governance	(y0) 2024			Register						measurable in Q1		
DSP64	Promote a participatory culture and good governance	Number of draft IDP Documents for (y+1) tabled to Council by the end of March (y0) 2024	N/A	Manager: IDP	Draft IDP. Council Resolution	OpEx	1	0	0	OpEx	Target not measurable in Q1	N/A	N/A
DSP65	Promote a participatory culture and good governance	Number of IDP/Budget Road shows held for the (y0) during May 2024	N/A	Manager: IDP	Attendance Registers / CD of Radio	R 800,000	5	0	0	R 0	Target not measurable in Q1	N/A	N/A
TL35 DSP66	Promote a participatory culture and good governance	Number of Final IDP Documents for (y+1) tabled to Council by the end May (y0) 2024	N/A	Director Spatial Planning & Human Settlement	Council Resolution. Minutes	OpEx	1	0	0	OpEx	Target not measurable in Q1	N/A	N/A
DSP67	Promote a comprehensive management of all land development activities	Number of feasibility studies completed for an alternative access road into Taung by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	R 0	4	1	1	R149,700	The project is currently at phase 2 (status quo analysis). The service provider requested to extend the scope of work by appointing a specialist traffic engineer.	None	There is no budget for the extended scope of work. The unit will request additional funds during the budget re-adjustment period
DSP68	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the preliminary studies for the Township establishment in Pudimoe by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R94,900	The registration of surveyor general diagrams and township is complete. The next phase is to install services. The unit is currently evaluating the proposal presented to the Portfolio Committee to assist with the provision of	None	Hand over the project to technical service for service installation

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											engineering services.		
DSP69	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Pudimoe Environmental Impact Assessment by end June 2024	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Environmental Impact Assessment	OpEx	4	1	1	R0	The department issued the record of decision for EIA. The project is complete	N/A	N/A
DSP70	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Spatial Development Framework (SDF) review by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Spatial Development Review	OpEx	4	1	1	R 201,250	The service provider submitted the spatial proposal. The unit will organise a PSC Meeting to evaluate the report	N/A	Schedule the date of the next PSC meeting as soon as possible.
DSP71	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the identification of new graveyard sites by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R0	Waiting for the quotation from the service provider for registering the exchange of properties	N/A	Follow up with the service provider
DSP72	Promoting security of land tenure	Number of quarterly progress reports on properties registered with the Deeds Office submitted to Portfolio by end June 2024	1, 5, 11	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	R 0	4	1	1	R 187,593	23 properties registered. Still waiting for other properties to be registered	It is difficult to get the relevant beneficiaries	Arrange a site visit to get information of the beneficiaries
DSP73	Promote a comprehensive management of all land development activities	Number of quarterly reports on the implementation of SPLUMA submitted to Portfolio by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	R 600,000	4	1	1	R 2,019	The Municipal Planning Tribunal and the Municipal Appeal Tribunal members were gazetted on 22	None	The MPT sitting is scheduled to take place on 26 October 2023

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											August 2023		
DSP74	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on town planning land development applications by end June 2024	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R0	No applications received during the first quarter	None	N/A
DSP75	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Taung Ext. 6 Park closure (rezoning and subdivision) by end June 2024	11	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	R0	The application will be evaluated in the next MPT sitting scheduled to take place on 26 October 2023	None	N/A
DSP76	Promote compliance with National Building regulations	Number of quarterly reports submitted to Portfolio on Building plan assessments by end June 2024	N/A	Chief Building Inspector	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DSP77	Promote compliance with National Building regulations	Number of quarterly reports submitted to Portfolio on the inspection conducted of buildings under construction by end June 2024	N/A	Chief Building Inspector	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DSP78	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on the implementation of low-cost housing projects by LGHS in GTLM by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DSP79	Promote integrated human settlements	Number of quarterly reports submitted to Portfolio on the Housing Accreditation progress in GTLM by end	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance	OpEx	4	1	1	OpEx	Achieved	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		June 2024			Register								
DSP80	Promote integrated human settlements	Number of quarterly reports submitted to Portfolio on the facilitation of the Geotechnical Study Reports for the Low-Cost housing projects by the LGHS in GTLM by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DSP82	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of procurement facilitations of a Double Cab 4x4 from by the PDMS by the end of December 2024	N/A	Manager: Housing	Invoice. Delivery Note	R600,000 (PDMC)	1	0	0	R 0	Not measureable in this quarter	SCM to submit a letter of Request to participate on RT57-2002 at National Treasury	N/A
DSP83	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of housing consumer awareness campaigns hosted by end June 2024	6, 8, 9, 15 & 16	Manager: Housing	Attendance Register	OpEx	4	1	1	OpEx	19/09/2023 20/09/2023 21/09/2023 22/09/2023	None	N/A
DSP84	Promote integrated human settlements	Number of quarterly reconciliation reports submitted to Portfolio on leased municipal rental properties leased by end June 2024	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Not achieved	415 lease application not signed	Matter refered to Legal Unit
TL16 DSP85	To coordinate all disaster related incidents within the jurisdiction of the	Number of temporary shelters provided in various wards by end March 2024	N/A	Director Spatial Planning & Human Settlement	Payment Certificate / Completion Certificate	R 0	150	45	50	OpEx	19/09/2023 20/09/2023 21/09/2023 22/09/2023	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	municipality												
DSP86	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quaterly Disaster Awareness Campaigns: Disaster Risk Reduction by end June 2024	N/A	Disaster Coordinator	Attendance Register	OpEx	4	1	1	OpEx	Report available	Fire expert was on leave (Fire seasons)	Engage with National Department for the coming Awareness Campaign
DSP87	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quarterly reports on all disaster related incidents submitted to Portfolio by end June 2024	N/A	Disaster Coordinator	Portfolio Meeting Minutes / Attendance Register	OpEx	4	1	1	OpEx	19 incidents recorded	None	N/A

1.2.2. National KPA 2: Municipal Transformation and Institutional Development

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS92	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Director: Corporate Service	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	15/08/2023 12/09/2023 26/09/2023	None	N/A
DCS93	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2024	N/A	Director: Corporate Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	11/09/2023	None	N/A
DCS94	Improve organisational cohesion and effectiveness	Number of quarterly security reports submitted to Portfolio by end June 2024	N/A	Manager Administration	Portfolio Meeting Minutes. Attendance Register	R 34,000,000	4	1	1	OpEx	11/09/2023	None	N/A
DCS95	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Director: Corporate Service	Attendance Register	OpEx	4	1	1	OpEx	04/11/2023	None	N/A
DCS96	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Director: Corporate Service	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Not measurable this quarter	N/A	N/A
DCS97	Promote a participatory culture and good governance	Number of monthly reports received from the Office of the Speaker on the sitting of 24 Ward Committees by end	N/A	Manager: Administration	Office of the Speaker Monthly Reports	R 6,000,000	12	3	3		Achieved	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		June 2024											
DCS98	Promote a participatory culture and good governance	Number of quarterly Statutory ExCo meetings arranged in accordance with the Structures Act by end June 2024	N/A	Manager: Administration	ExCo Agenda. Meeting Minutes	R 400,000	4	1	1		28/09/2023	none	N/A
DCS99	Promote a participatory culture and good governance	Number of quarterly Statutory Council meetings arranged in accordance with the Structures Act by end June 2024	N/A	Manager: Administration	Council Agenda. Meeting Minutes		4	1	0		Not achieved		
TL17 DCS100	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal officials by end April 2024	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results	R 720,000	10	2	3	R 11,040	Achieved	None	N/A
TL18 DCS101	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal Councillors by end April 2024	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results		5	1	2		Achieved	None	N/A
TL19 DCS102	Improve organisational cohesion and effectiveness	Percentage of the municipal budget actually spent on implementing its workplace skills plan measured as (Total Actual Training Expenditure/ Total Operational Budget) x100) by end June 2024	N/A	Director: Corporate Service	Expenditure Report		90%	30%	0%		Not achieved		
TL20 DCS103	Improve organisational cohesion and	Number of students financially supported by end March 2024	N/A	Director: Corporate Service	Bursary Letters	R 0	40	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness												
DCS104	Improve organisational cohesion and effectiveness	Number of Training and Employment Equity Committee meetings facilitated by end June 2024	N/A	Manager: Administration	Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	29/09/2023	None	N/A
DCS105	Improve organisational cohesion and effectiveness	Number of training and learning interventions for unemployed youth facilitated by end June 2024	All	Manager Administration	Attendance Register / Programme	External Funding	2	0	0	OpEx	Not achieved		
DCS106	Improve organisational cohesion and effectiveness	Number of work integrated opportunities of experiential learners facilitated by end June 2024	All	Manager Administration	Attendance Register	OpEx	8	0	7	OpEx	Achieved	None	N/A
DCS107	Improve organisational cohesion and effectiveness	Workplace Skills Plan developed and submitted to LGSETA by the end of April 2024	N/A	Manager Administration	Acknowledgement Letter from LGSETA	OpEx	1	0	0	OpEx	Not measurable in this quarter	N/A	N/A
DCS108	Improve organisational cohesion and effectiveness	Number of quarterly reports to Portfolio on the status of litigations against GTLM by end June 2024	N/A	Manager: Legal Service	Portfolio Meeting Minutes. Attendance Register	R 1,500,000	4	1	1	OpEx	11/09/2023	None	N/A
TL21 DCS110	Improve organisational cohesion and effectiveness	Number of people from EE target groups employed in the three highest levels of management in accordance with approved Municipal Employment Equity Plan by end March 2024	N/A	Director: Corporate Service	Appointment Letters	OpEx	3	1	3	OpEx	Achieved	none	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS111	Improve organisational cohesion and effectiveness	Number of vacant funded position filled by June 2024	N/A	Manager: Human Resource	Appointment Letters	OpEx	10	3	0	OpEx	Not achieved		
DCS112	Improve organisational cohesion and effectiveness	Number of EAP interventions facilitated by end June 2024	N/A	Manager: Human Resource	Assessment Reports / Attendance Register	R 200,000	8	2	2	R 126,500	Achieved	none	N/A
DCS113	Improve organisational cohesion and effectiveness	Number of quarterly reports on the status of disciplinary hearings submitted to Portfolio by end June 2024	N/A	Manager: Legal Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	11/09/2023	N/A	N/A
DCS114	Improve organisational cohesion and effectiveness	Number of quarterly LLF meetings facilitated by end June 2024	N/A	Manager: Human Resource	Attendance Register. Meeting Minutes	OpEx	4	1	1	OpEx	Meeting of 20/09/2023 was postponed	Unavailability of various members	N/A
DCS115	Improve organisational cohesion and effectiveness	Progress report on EE submitted to DoL by 15 January 2024	N/A	Manager: Human Resource	Acknowledgment Letter from DoL	OpEx	1	0	0	OpEx	Not measurable in this quarter	none	N/A
DCS116	Improve organisational cohesion and effectiveness	Number of Workmen's Compensation Reports submitted to the DoL by end June 2024	N/A	OHS	Proof of Payment / Assessment Report	R 700,000	1	0	0	OpEx	Not measurable this quarter	N/A	N/A
DCS117	Improve organisational cohesion and effectiveness	Number of quarterly OHS meetings facilitated by end June 2024	N/A	OHS	Meeting Minutes. Attendance Register	OpEx	4	1	3	OpEx	11/07/23 22/08/23 12/09/23	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS118	Improve organisational cohesion and effectiveness	Number of quarterly inspections conducted for OHS compliance and reports submitted to Portfolio by end June 2024	N/A	OHS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	11/09/2023	None	N/A
DCS119	Improve organisational cohesion and effectiveness	Number of bi-annual H&S Risk Assessments conducted by end June 2024	N/A	OHS	Risk Assessment Report	OpEx	2	0	0	OpEx	Not measurable this quarter	N/A	N/A
DCS120	Improve organisational cohesion and effectiveness	Number of annual medical surveillance conducted on employees by end August 2023	N/A	OHS	Medical Assessment Report	OpEx	150	150	111	OpEx	Not achieved		
DCS121	Improve organisational cohesion and effectiveness	Percentage of approved budget spent protective clothing measured as (Total budget spent/ Total approved budget X 100) by end June 2024	N/A	OHS	Expenditure Report	R 1,119,000	100%	30%	0%	R 0	Not achieved		
DCS122	Promote a participatory culture and good governance	MPAC Annual Work Plan Program Submitted to Council for approval by end June 2024	N/A	MPAC Researcher	Work Plan Program. Council Minutes	OpEx	1	0	0	OpEx	Annual workplan was sent to council for adoption in June 2023 and was adopted in July 2023	N/A	N/A
DCS123	Promote a participatory culture and good governance	Number of public hearing meetings conducted on the 2022/23 Annual Report by end February 2024	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	R 250,000	1	0	0	R 0	Not measurable in this quarter	N/A	N/A
DCS124	Promote a participatory culture	Oversight Report on 2021/22 Annual Report submitted to	N/A	MPAC Researcher	Oversight Report. Council Minutes	OpEx	1	0	0	OpEx	2021/22 Oversight report was adopted in	N/A	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and good governance	Council by end March 2024									August 2023		
DCS125	Promote a participatory culture and good governance	Number of monthly MPAC meetings held by end June 2024	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	OpEx	12	3	3	OpEx	25/07/2023 17/08/2023 14/09/2023	N/A	N/A
DCS126	Promote a participatory culture and good governance	Number of quarterly progress report on all Council referrals and investigations conducted by MPAC submitted to Council by end June 2024	N/A	MPAC Researcher	Council Minutes	OpEx	4	1	0	OpEx	MPAC's 4th quarter report was to be adopted in Council, however the council did not convene on the 1st quarter. The report will be tabled when the council meeting convenes	Council did not sit as per its schedule	Statutory Council to convene as to allow all items be adopted and approved so that set KPI's be achieved
DCS127	To maintain a reliable ICT infrastructure and render effective end-user support	Number of monthly reports submitted to the MM on the IT status and activities by end June 2024	N/A	Manager: IT	Signed Report / Acknowledgement of Receipt	OpEx	12	3	1	OpEx	28/09/2023		
DCS128	To maintain a reliable ICT infrastructure and render effective end-user support	Number of monthly unit meetings held by end June 2024	N/A	Manager: IT	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	27/09/2023 28/08/2023 27/07/2023	None	N/A

1.2.3. National KPA 3: Local Economic Development

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL22 DTS21	Create an environment that promotes development of local economy and facilitate job creation	Number of temporary jobs created through local procurement projects by end June 2024	N/A	Director: Technical Services	Quarterly MIG Project Report	OpEx	100	25	74	OpEx	Ext. 7 Taung: 11 High mast lights: 52 Kgomo: 11	None	N/A
TL23 DTS26	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through EPWP by end June 2024	N/A	Director: Technical Services	Temporary Employment Contracts	R 3,229,000	51	15	66	R 1,906,520	A. Patrollers 1. 45 x 21 / 230 = 4.11 2. 49 x 22 / 230 = 4.69 3. 50 x 20 / 230 = 4.35 B. Pudimoe paving 1. 12 x 21 / 230 = 1.10 2. 47 x 42 / 230 = 8.58 C. EPWP Data Capturing 1 x 63 / 230 = 0.27 D. Enterprise Development 10 x 63 / 230 = 2.74 E. Environment and Culture 1. Lower Majeakgoro 5 x 63 / 230 = 1.37 2. Upper Majeakgoro 14 x 63 / 230 = 3.83 3. Kameelputs 15 x 63 / 230 = 4.11 4. Gataote 10 x 63 / 230 = 2.74 5. Manokwane 1. 9 x 21 / 230 = 0.82	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											2. $10 \times 42 / 230 = 1.83$ 6. Vaaltyn $10 \times 42 / 230 = 1.83$ 7. Choseng $10 \times 42 / 230 = 1.83$ 8. Taung CBD $6 \times 42 / 230 = 1.11$ 9. Buxton $10 \times 42 / 230 = 1.83$ 10. Dipitshing $10 \times 42 / 230 = 1.83$ 11. Lykso $10 \times 42 / 230 = 1.83$ 12. Qho $10 \times 42 / 230 = 1.83$ 13. Modimong $10 \times 42 / 230 = 1.83$ 14. Mkgareng $24 \times 42 = 230 = 4.38$ 15. Reivilo $14 \times 42 / 230 = 2.56$ 16. Lokaleng $22 \times 42 / 230 = 4.02$ 17. Taung CBD Vegetation Control $12 \times 20 / 230$ Total W/O = 319 FTEs 66.05		
TL24 DTS27	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through MLIP by end June 2024	N/A	Director: Technical Services	Temporary Employment Contracts	R 1,598,508	40	14	26		A. Reivilo water meters $10 \times 63 / 230 = 2.74$ B. Roads & Storm Water $1.16 \times 21 / 230 = 1.46$ $2.15 \times 42 / 230 = 2.74$ C. Electrical	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											1. 7 x 21 / 230 = 0.64 2. 8 x 42 / 230 = 1.46 D. Reivilo Paving 43 x 63 / 230 = 11.79 E. Vegetation Ext 6. 18 x 63 / 230 = 4.93 Total: W/O = 95 FTE = 25.76		
DSP88	Create an environment that promotes development of local economy and facilitate job creation	Number of LED Forums meetings held by end June 2024	N/A	Manager: LED	Meeting Minutes / Attendance Register	OpEx	4	1	1	OpEx	25/07/2023	None	None
DSP89	Create an environment that promotes development of local economy and facilitate job creation	Number of SMMEs and Cooperatives supported through skills development by end March 2024	N/A	Manager: LED	Attendance Register	R 0	100	35	76	OpEx	23/09/2023	None	None
DSP90	Create an environment that promotes development of local economy and facilitate job creation	Number of Cooperatives in GTLM supported with Business Equipment by end June 2024	N/A	Manager: LED	Delivery Note / Invoices	R 0	20	10	0	R0	Item was submitted to Management & Council Secretariat	Delay in Supply Chain Process.	Adjudication & appointment of a panel of service providers.
DSP91	To promote and unlock tourism development potential to ensure a preferred tourism destination status	Number of Tourism events held by end December 2023	N/A	Manager: LED	Attendance Register	OpEx	1	0	0	R0	Plenary in progress	Not measurable in this quarter.	n/a

1.2.4. National KPA 4: Municipal Financial Viability and Management

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS129	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2024	N/A	Chief Financial Officer	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	11/05/2023 27/07/2023 18/09/2023	None	N/A
DFS130	Promote a participatory culture and good governance	Number of quarterly reports submitted to Council on the implementation of Council Resolutions by end June 2024	N/A	Chief Financial Officer	Resolution Matrix	OpEx	4	1	0	OpEx	Not achieved		
DFS131	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Chief Financial Officer	Attendance Register	OpEx	4	1	1	OpEx	14/09/2023	None	N/A
DFS132	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of bi-annual Budget Steering Committee meetings held by end June 2024	N/A	Chief Financial Officer	Attendance Register. Minutes	OpEx	2	0	0	OpEx	Target not measurable in this quarter	None	N/A
TL25 DFS133	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of 2022/23 Annual Financial Statements submitted to AGSA by 31 August 2023	N/A	Chief Financial Officer	Acknowledgement of Receipt	OpEx	1	1	1	OpEx	Achieved	None	N/A
TL26 DFS134	To improve overall financial management in the municipality by	Financial viability measured in terms of the available cash to cover fixed operating	N/A	Chief Financial Officer	Annual Financial Statement	OpEx	1.5	0	0	OpEx	Target not measurable in this quarter	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	developing and implementing appropriate systems and controls	expenditure (Available cash + investments / Monthly fixed operating expenditure) by end December 2023											
TL27 DFS135	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Debt to Revenue Short Term Lease + Long Term Lease / Total Operating Revenue - Operating Conditional Grant by end December 2023	N/A	Chief Financial Officer	Annual Financial Statement	OpEx	2.1	0	0	OpEx	Target not measurable in this quarter	None	N/A
DFS136	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2024	N/A	Chief Financial Officer	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	OpEx	Target not measurable in this quarter	None	N/A
TL28 DFS137	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of 2023/24 Adjustment Budgets submitted to Council for approval by end February 2024	N/A	Chief Financial Officer	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	None	N/A
TL29 DFS138	To improve overall financial management in the municipality by	Number of final 2024/25 Budgets submitted to	N/A	Chief Financial Officer	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	developing and implementing appropriate systems and controls	Council by 31 May 2024									this quarter		
DFS139	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of legislative required Budget implementation policies reviewed and submitted to Council by end May 2024	N/A	Manager: Budget	Council Minutes	OpEx	2	0	0	OpEx	Target not measurable in this quarter	None	N/A
DFS140	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of MFMA S71 reports with the monthly actual revenue and expenditure against the approved budget submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS141	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly MFMA S52 Reports submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS142	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of quarterly MFMA S11(4) reports submitted to Provincial Treasury by end June 2024	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS143	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of payroll submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OpEx	Contained in quarterly report	None	N/A
DFS144	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of grants submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OpEx	Contained in quarterly report	None	N/A
TL30 DFS146	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic electricity in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 10,500,000	4,000	4,000	01 = 4786 02 = 3450 03 = 3479	01 = R375 892 02 = R298 011 03 = R300 516	Not achieved 3905	Indigents must re apply every 3 years. All older than 3 years was terminated from the Register	Councillors to encourage the poor to apply for Indigent
TL31 DFS147	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic water in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 5,865	10	10	01 = 7 02 = 10 03 = 9	01 = R221 02 = R315 03 = R284	Not achieved 9	Indigents must re apply every 3 years. All older than 3 years was terminated from the Register	Councillors to encourage the poor to apply for Indigent
TL32 DFS148	Eradicate backlogs in order to improve access to services and ensure proper	Number of indigent households that received free basic sanitation in	N/A	Chief Financial Officer	Report	R 177,183	220	220	01 = 154 02 = 161 03 = 161	01 = R9 700 02 = R10 207 03 = R10 207	Not achieved 159	Indigents must re apply every 3 years. All older than 3 years was terminated from the	Councillors to encourage the poor to apply for

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	operations and maintenance	GTLM by end June 2024										Register	Indigent
TL33 DFS149	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic refuse removal in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 475,565	220	220	01 = 180 02 = 184 03 = 184	01 = R11 907 02 = R12 172 03 = R12 172	Not achieved 183	Indigents must re apply every 3 years. All older than 3 years was terminated from the Register	Councillors to encourage the poor to apply for Indigent
TL34 DFS150	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received monthly rebates on property rates in GTLM by end June 2024	N/A	Chief Financial Officer	Report	R 0	220	220	01 = 180 02 = 184 03 = 184	01 = R8 780 02 = R8 857 03 = R8 857	Not achieved 183	Indigents must re apply every 3 years. All older than 3 years was terminated from the Register	Councillors to encourage the poor to apply for Indigent
DFS151	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of indigent households in Reivilo, Taung and Pudimoe registered on financial system by end June 2024	1, 5, 8	Manager: FBS	Updated Indigent Register	R 200,000	240	60	185	R15 393	Achieved	None	N/A
DFS152	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of indigent households in rural areas registered by end June 2024	N/A	Manager: FBS	Updated Indigent Register		200	50	240		Achieved	None	N/A
TL30 DFS146	Eradicate backlogs in order to improve access to services and	Number of indigent households that received free basic electricity in	N/A	Chief Financial Officer	Report	R 10,500,000	4,000	4,000	01 = 4786 02 = 3450	01 = R375 892 02 = R298 011	Not achieved 3905	Indigents must re apply every 3 years. All older than 3 years was	Councillors to encourage the poor to apply for

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	ensure proper operations and maintenance	GTLM by end June 2024							03 = 3479	03 = R300 516		terminated from the Register	Indigent
DFS153	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of monthly collection rate indicating billing versus actual money received by end June 2024	N/A	Manager: Revenue	Cash-flow Report	OpEx	65%	65%	67%	OpEx	Achieved	None	N/A
DFS154	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on actions taken against rates and services defaulters by end June 202	N/A	Manager: Revenue	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS155	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of revenue submitted to the CFO by end June 2024	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS156	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of receivables submitted to the CFO by end June 2024	N/A	Manager: SCM	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS157	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on Municipal Insurance Claims incurred by end June 2024	N/A	Manager: Assets	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS158	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reviews of Fixed Assets Register by end June 2024	N/A	Manager: Assets	Signed-off Report	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS159	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly Asset Reconciliation reports submitted to the CFO by end June 2024	N/A	Manager: Assets	Signed-off Reports / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS160	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on verification of movable assets by end June 2024	N/A	Manager: Assets	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS161	To improve overall financial management in the municipality by developing and	Number of monthly reconciliations of property, plant and equipment submitted to the CFO by end	N/A	Manager: Assets	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	implementing appropriate systems and controls	June 2024											
DFS162	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on the implementation of SCM Policy by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Report is available	Portfolio have not set for 1st quarter	Meetings are only held after the 15th of each an every month. After submission of S57 reports to Treasury.
DFS163	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	% of local SMME development supported by awarding 30% total value of contracts (Bids awarded to Local SMME/ Total bids awarded) x 100) by end June 2024	N/A	Manager: SCM	Signed-off Calculations	OpEx	30%	30%	9%	OpEx	Not Achieved	Tenders advertised with high budget local SMMEs could not apply.	None
DFS164	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of days taken to appoint service providers on all tenders advertised by end June 2024	N/A	Manager: SCM	Signed-off Report	OpEx	40 days	40 days	20	OpEx	Achieved	None	N/A
DFS165	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on contract awarded and signed above the prescribed amount by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Register is available	Portfolio have not set for 1st quarter	Meetings are only held after the 15th of each month. After submission of S57 reports to Treasury.

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS166	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly inventory verification reports submitted to the CFO by end June 2024	N/A	Manager: SCM	Signed-off Reports / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS167	Improve organisational cohesion and effectiveness	Number of quarterly reports submitted to Portfolio on the management of contracts across the Municipality by end June 2024	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Portfolio have not set for 1st quarter	Meetings are only held after the 15th of each of every month. After submission of S57 reports to Treasury.	
DFS168	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of inventory submitted to the CFO by end June 2024	N/A	Manager: SCM	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS169	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of creditors paid within 30 days as required by MFMA (Total payment made/ Total invoices submitted) x 100) by end June 2024	N/A	Manager: Expenditure	Age Analysis Report	OpEx	100%	100%	100%	OpEx	Achieved	None	N/A
DFS170	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of monthly VAT reconciliations reports submitted to the CFO by end June 2024	N/A	Manager: Expenditure	VAT Report / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS171	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of reconciliations of the investments register completed by end June 2024	N/A	Manager: Expenditure	Investment Register	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS172	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of cash and cash equivalents submitted to the CFO by end June 2024	N/A	Manager: Expenditure	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A

1.2.5. National KPA 5: Good Governance and Public Participation

Office of the Municipal Manager – Performance Management									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM173	Improve organisational cohesion and effectiveness	Number of performance agreements of the MM and Directors signed by end July 2023	N/A	Manager: PMS	Signed Performance Agreements	OpEx	6	6	6	OpEx	Achieved	None	N/A
DMM174	Improve organisational cohesion and effectiveness	Number of draft 2022/23 Annual Performance Reports submitted to the AG in terms of Section 46 of the MSA by 31 August 2023	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	1	1	OpEx	Achieved	None	N/A
DMM175	Improve organisational cohesion and effectiveness	Number of annual formal performance evaluations of the MM and Directors conducted by end October 2023	N/A	Manager: PMS	Evaluation Report	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
TL36 DMM176	Promote a participatory culture and good governance	Number of 2022/23 Annual Reports submitted to Council by end January 2024	N/A	Manager: PMS	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
TL37 DMM177	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of 2023/24 mid-term budget and performance assessment reports submitted to the Mayor by 25 January 2024	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM178	Improve organisational cohesion and effectiveness	Number of annual 2023/24 Strategic Planning coordinated by end February 2024	N/A	Manager: PMS	Attendance Registers	R 200,000	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A

Office of the Municipal Manager – Performance Management									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM179	Improve organisational cohesion and effectiveness	Number of PMS frameworks reviewed and submitted to Council by end May 2024	N/A	Manager: PMS	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM180	Improve organisational cohesion and effectiveness	Number of Top Layer SDBIP's submitted to the Mayor within 28 days after the approval of the final Budget	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM181	Improve organisational cohesion and effectiveness	Number of quarterly performance reports in terms of the Top Layer SDBIP submitted to Portfolio by end June 2024	N/A	Manager: PMS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM182	Improve organisational cohesion and effectiveness	Number of quarterly organisational performance monitoring and evaluation report submitted to Portfolio by end June 2024	N/A	Manager: PMS	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM183	Improve organisational cohesion and effectiveness	Number of Technical SDBIP's submitted to the MM by 30 June 2024	N/A	Manager: PMS	Acknowledgement of Receipt	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM184	Promote a participatory culture and good governance	Number of risk registers updated by end June 2024	N/A	Manager: PMS	Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A

Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM185	Improve organisational cohesion and effectiveness	Number of annual audit plans prepared and submitted to Audit and Performance Committee for approval by end September 2023	N/A	Manager Internal Audit	Meeting Minutes. Attendance Register	OpEx	1	1	1	OpEx	10/08/2023	None	N/A
DMM186	Improve organisational cohesion and effectiveness	Number of AC Charters submitted to Council for approval by end September 2023	N/A	Manager Internal Audit	Council Minutes	OpEx	1	1	0	OpEx	Not achieved	AC Charter available awaiting council sitting	The council to stick to the schedule
DMM187	Improve organisational cohesion and effectiveness	Number of internal Audit Charters submitted to Council for noting by end September 2023	N/A	Manager Internal Audit	Council Minutes	OpEx	1	1	0	OpEx	Not achieved	IA Charter available awaiting council sitting	The council to stick to the schedule
DMM188	Improve organisational cohesion and effectiveness	Number of Internal Audit Charters submitted for approval to the Audit Committee by end September 2023	N/A	Manager Internal Audit	Audit Committee Meeting Minutes. Attendance Register	OpEx	1	1	1	OpEx	10/08/2023	None	N/A
DMM189	Improve organisational cohesion and effectiveness	Number of Audit Action Plan for 2021/22 submitted to Council by end January 2024	N/A	Manager Internal Audit	Council Minutes	OpEx	1	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM190	Improve organisational cohesion and effectiveness	Number of quarterly submissions of Audit Committee reports to Council facilitated by end June 2024	N/A	Manager Internal Audit	Council Minutes	OpEx	4	1	1	OpEx	Not achieved	Report available awaiting council sitting	The council to stick to the schedule
DMM191	Improve organisational cohesion and effectiveness	Number of final audit reports submitted to the Audit and Performance Committee by end June 2024	N/A	Manager Internal Audit	Audit Committee Meeting Minutes. Attendance Register	OpEx	12	2	0	OpEx	Not achieved	Delay in execution of the two projects however the two Reports still in progress	Report will be done and reported in Q2 and going forward the plan will be implemented

Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
													accordingly
DMM192	Improve organisational cohesion and effectiveness	Number of final Audit reports issued to the Municipal Manager by end June 2024	N/A	Manager Internal Audit	Signed-off Audit Reports	OpEx	12	2	0	OpEx	Not achieved	Delay in execution of the two projects due to late submission of Information to Internal Audit	Report will be done and reported in Q2 and going forward the plan will be implemented accordingly

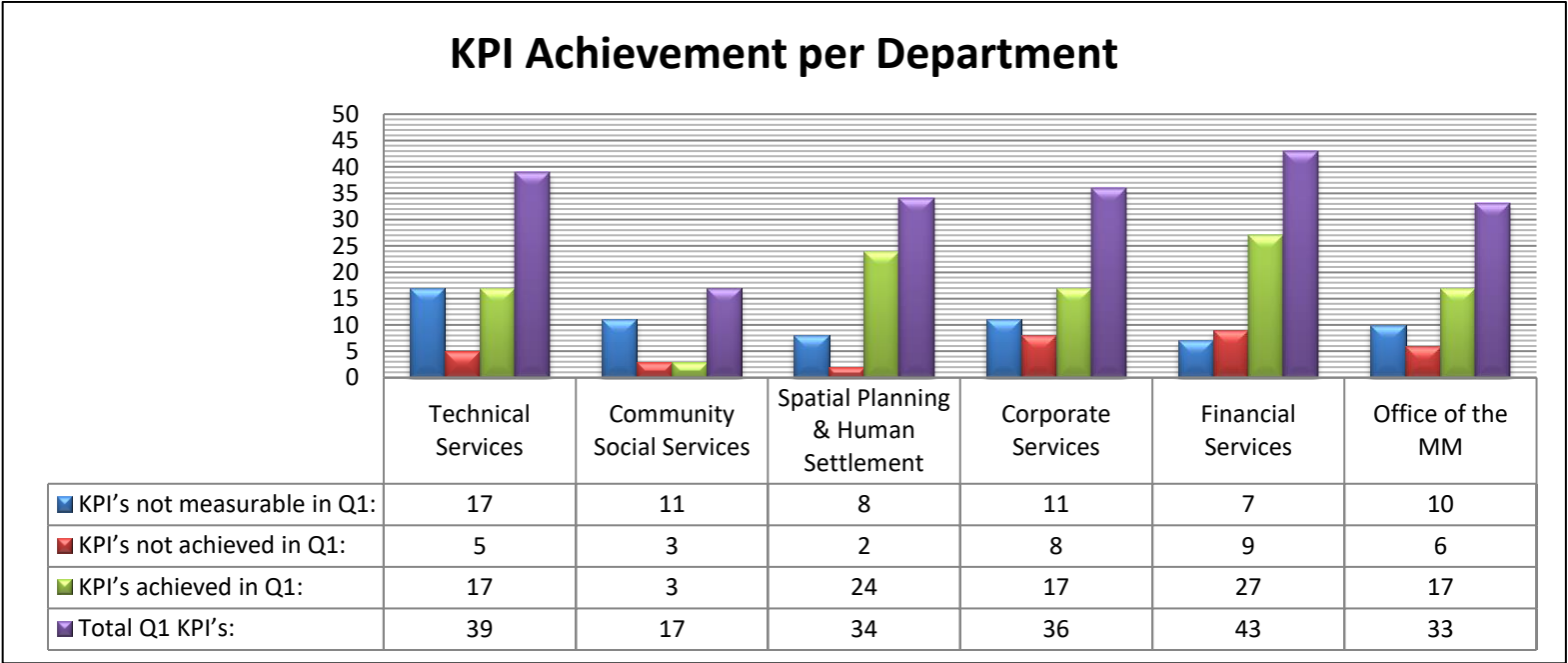
Office of the Municipal Manager – Communications, Events & Marketing									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM193	Improve organisational cohesion and effectiveness	Number of bi-annual staff meetings coordinated by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	2	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM194	Improve organisational cohesion and effectiveness	Number of monthly management meetings coordinated by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	25/07/2023 14/08/2023 13/09/2023	N/A	N/A
DMM195	To promote the municipality as a Brand which strives for excellence	Number of diaries procured for Municipal councillors and officials by end November 2023	N/A	Communication Manager	Delivery Note. Invoices	R 0	350	0	0	OpEx	Target not measurable in this quarter	N/A	N/A
DMM196	To promote the municipality as a Brand which strives for excellence	Number of quarterly Municipal Event Management and GTLM Brand Communication reports submitted to the M by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	N/A	N/A

Office of the Municipal Manager – Communications, Events & Marketing									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM197	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly History of Taung Research Project progress reports submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	Subject to external funding	4	1	1	OpEx	Achieved	N/A	N/A
DMM198	To facilitate the flow of information between the municipality and its stakeholders	Number of monthly internal newsletter published by end June 2024	N/A	Communication Manager	Copy of the Newsletter	OpEx	12	3	3	OpEx	Achieved	N/A	N/A
DMM199	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly Rea Dira magazine issues published by end June 2024	N/A	Communication Manager	Delivery note. Copy of Magazine	R 500,000	4	1	0	None	Change of approach	N/A	N/A
DMM200	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly reports on publication of legislated notice, adverts and website uploads submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM201	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly reports submitted to the MM on usage of Social Media by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM202	To promote the municipality as a Brand which strives for excellence	Number of slots for interviews hosted on Vaaltar FM talk show by end June 2024	N/A	Communication Manager	Signed Questions / CD from Vaaltar	R 600,000	30	10	8	None	Not Achieved	Delayed Payment	Schedule Early Interviews
DMM203	To promote the municipality as a Brand which strives for excellence	Number of quarterly meetings held with Vaaltar FM by end June 2024	N/A	Communication Manager	Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	N/A

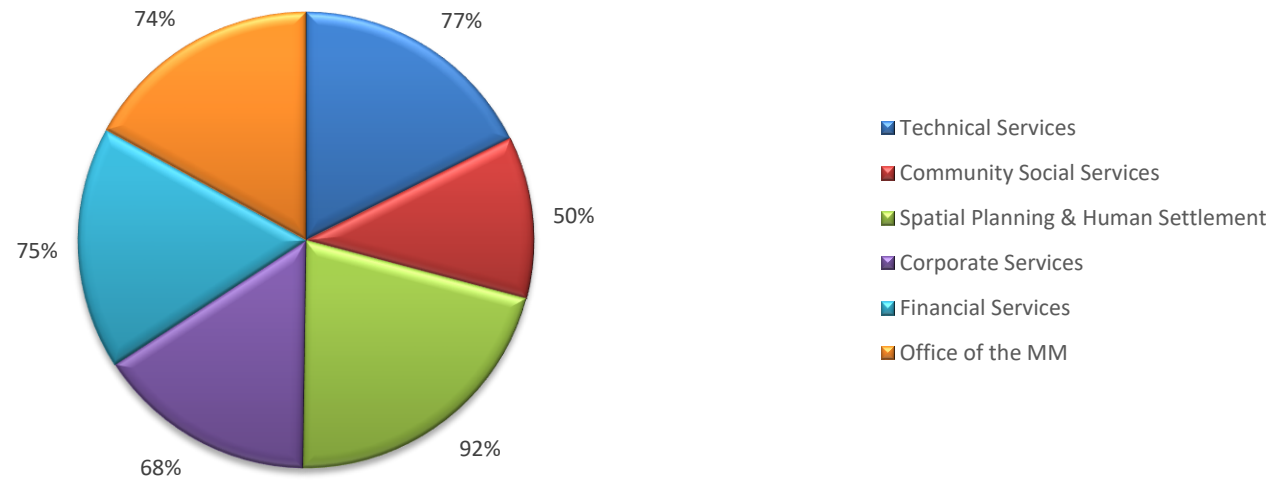
Office of the Municipal Manager – Communications, Events & Marketing									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2023				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM204	To facilitate the flow of information between the municipality and its stakeholders	Number of monthly reports on ad hoc meetings attended submitted to the MM by end June 2024	N/A	Communication Manager	Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DMM205	Improve organisational cohesion and effectiveness	Number of monthly unit meetings held by end June 2024	N/A	Communication Manager	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	11/07/2023 10/08/202315/09/2023	N/A	N/A

1.3 Summary of Non-Financial Performance Results

The SDBIP is essentially the municipality’s business plan and is an integral part of the financial planning, implementation and measurement process. The SDBIP functions as the connection between the strategic plan (IDP), Budget and management performance agreement, and includes detailed information on how the budget will be implemented, by means of forecast, cash flows, Service Delivery targets and indicators.



Average Percntage per Department



PART 2: Financial Performance Information

Choose name from list - Table C1 Monthly Budget Statement Summary - M03 - September

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	29,993	44,172	–	708	26,489	11,043	15,446	140%	44,172
Service charges	11,830	14,831	–	1,074	3,086	3,708	(621)	-17%	14,831
Investment revenue	6,577	10,000	–	841	2,193	2,500	(307)	-12%	10,000
Transfers and subsidies - Operational	241,659	254,670	–	–	102,896	63,668	39,228	62%	254,670
Other own revenue	8,686	7,210	–	436	1,529	1,803	(274)	-15%	–
Total Revenue (excluding capital transfers and contributions)	298,744	330,883	–	3,058	136,193	82,721	53,472	65%	330,883
Employee costs	127,012	134,368	–	10,864	31,357	33,592	(2,235)	-7%	134,368
Remuneration of Councillors	20,920	23,279	–	2,104	6,412	5,820	592	10%	23,279
Depreciation and amortisation	44,796	36,500	–	–	3,335	9,125	(5,790)	-63%	36,500
Interest	2,819	635	–	11	16	159	(142)	-90%	635
Inventory consumed and bulk purchases	15,065	13,485	–	1,796	6,085	3,371	2,714	81%	13,485
Transfers and subsidies	949	1,000	–	6	80	250	(170)	-68%	1,000
Other expenditure	171,152	150,994	–	10,990	58,837	37,748	21,089	56%	150,994
Total Expenditure	382,714	360,261	–	25,770	106,123	90,065	16,058	18%	360,261
Surplus/(Deficit)	(83,970)	(29,378)	–	(22,712)	30,070	(7,344)	37,414	-509%	(29,378)
Transfers and subsidies - capital (monetary allocations)	51,637	53,691	–	–	–	13,423	(13,423)	-100%	53,691
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers &	(32,333)	24,314	–	(22,712)	30,070	6,078	23,991	395%	24,314
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	(32,333)	24,314	–	(22,712)	30,070	6,078	23,991	395%	24,314
Capital expenditure & funds sources									
Capital expenditure	57,276	63,856	–	7,333	18,375	15,964	2,411	15%	63,856
Capital transfers recognised	25,890	53,736	–	4,819	10,147	13,434	(3,287)	-24%	53,736
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	31,386	10,120	–	2,515	8,229	2,530	5,699	225%	10,120
Total sources of capital funds	57,276	63,856	–	7,333	18,375	15,964	2,411	15%	63,856
Financial position									
Total current assets	120,434	63,478	–	–	154,733				63,478
Total non current assets	790,780	152,460	–	–	805,820				152,460
Total current liabilities	106,251	34,299	–	–	125,655				34,299
Total non current liabilities	34,609	32,996	–	–	34,465				32,996
Community wealth/Equity	750,777	148,644	–	–	800,434				148,644
Cash flows									
Net cash from (used) operating	140,725	71,760	73,029	17,300	87,933	17,940	(69,993)	-390%	71,760
Net cash from (used) investing	57,390	(63,856)	(63,856)	(7,165)	(19,493)	(15,964)	3,529	-22%	(63,856)
Net cash from (used) financing	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the month/year end	280,155	54,129	55,399	–	116,223	48,201	(68,022)	-141%	55,686
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	2,179	1,565	7,468	1,416	1,345	1,248	1,274	#####	129,734
Creditors Age Analysis									
Total Creditors	–	–	–	6	–	1	–	0%	7

Choose name from list - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 - September

Description	Ref	2022/23	Budget Year 2023/24							
		Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD	Full Year
R thousands	1								%	
Revenue - Functional										
Governance and administration		278,332	305,877	–	1,751	131,282	76,469	54,813	72%	305,877
Executive and council		231,374	244,271	–	–	101,779	61,068	40,711	67%	244,271
Finance and administration		46,958	61,606	–	1,751	29,503	15,402	14,101	92%	61,606
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		23,433	55,401	–	2	1,103	13,850	(12,747)	-92%	55,401
Community and social services		979	1,312	–	–	1,097	328	769	234%	1,312
Sport and recreation		22,454	54,089	–	2	6	13,522	(13,516)	-100%	54,089
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		26,601	6,128	–	10	23	1,532	(1,509)	-98%	6,128
Planning and development		2,589	2,899	–	10	23	725	(701)	-97%	2,899
Road transport		24,012	3,229	–	–	–	807	(807)	-100%	3,229
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		22,015	17,168	–	1,295	3,784	4,292	(508)	-12%	17,168
Energy sources		11,227	6,069	–	352	1,155	1,517	(363)	-24%	6,069
Water management		1,716	1,690	–	116	287	422	(136)	-32%	1,690
Waste water management		3,863	4,030	–	341	949	1,007	(59)	-6%	4,030
Waste management		5,209	5,379	–	486	1,394	1,345	49	4%	5,379
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	350,381	384,575	–	3,058	136,193	96,144	40,049	42%	384,575
Expenditure - Functional										
Governance and administration		225,306	221,770	–	15,019	67,210	55,442	11,767	21%	221,770
Executive and council		116,053	117,067	–	9,960	41,682	29,267	12,416	42%	117,067
Finance and administration		109,252	104,703	–	5,059	25,528	26,176	(648)	-2%	104,703
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		24,956	23,799	–	256	1,244	5,950	(4,706)	-79%	23,799
Community and social services		20,049	3,821	–	166	791	955	(164)	-17%	3,821
Sport and recreation		4,907	18,987	–	65	390	4,747	(4,357)	-92%	18,987
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	990	–	25	62	248	(185)	-75%	990
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		60,184	49,566	–	3,818	13,485	12,392	1,094	9%	49,566
Planning and development		19,970	14,446	–	1,487	6,516	3,611	2,904	80%	14,446
Road transport		40,214	35,121	–	2,331	6,969	8,780	(1,811)	-21%	35,121
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		71,904	65,027	–	6,677	24,183	16,257	7,927	49%	65,027
Energy sources		38,082	41,785	–	3,814	14,210	10,446	3,764	36%	41,785
Water management		6,439	3,497	–	382	1,310	874	436	50%	3,497
Waste water management		6,533	9,402	–	551	1,884	2,350	(467)	-20%	9,402
Waste management		20,851	10,343	–	1,929	6,780	2,586	4,194	162%	10,343
Other		363	100	–	–	1	25	(24)	-95%	100
Total Expenditure - Functional	3	382,714	360,261	–	25,770	106,123	90,065	16,058	18%	360,261
Surplus/ (Deficit) for the year		(32,333)	24,314	–	(22,712)	30,070	6,078	23,991	395%	24,314

Choose name from list - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 -

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands										
Revenue by Vote	1									
Vote 1 - Community and Social Services		23,433	55,401	-	2	1,103	13,850	(12,747)	-92.0%	55,401
Vote 2 - Energy Sources		11,227	6,069	-	352	1,155	1,517	(363)	-23.9%	6,069
Vote 3 - Executive and Council		231,374	244,271	-	-	101,779	61,068	40,711	66.7%	244,271
Vote 4 - Finance and Administration		46,958	61,606	-	1,751	29,503	15,402	14,101	91.6%	61,606
Vote 5 - Planning and Development		2,589	2,899	-	10	23	725	(701)	-96.8%	2,899
Vote 6 - Road Transport		24,012	3,229	-	-	-	807	(807)	-100.0%	3,229
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-	-	-
Vote 8 - Waste Managemnt		5,209	5,379	-	486	1,394	1,345	49	3.7%	5,379
Vote 9 - Waste Water Management		3,863	4,030	-	341	949	1,007	(59)	-5.8%	4,030
Vote 10 - Water Managemnt		1,716	1,690	-	116	287	422	(136)	-32.1%	1,690
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	350,381	384,575	-	3,058	136,193	96,144	40,049	41.7%	384,575
Expenditure by Vote	1									
Vote 1 - Community and Social Services		25,320	23,713	-	256	1,245	5,928	(4,683)	-79.0%	23,713
Vote 2 - Energy Sources		38,082	41,785	-	3,814	14,210	10,446	3,764	36.0%	41,785
Vote 3 - Executive and Council		116,053	117,067	-	9,960	41,682	29,267	12,416	42.4%	117,067
Vote 4 - Finance and Administration		109,252	104,703	-	5,059	25,528	26,176	(648)	-2.5%	104,703
Vote 5 - Planning and Development		19,970	14,446	-	1,487	6,516	3,611	2,904	80.4%	14,446
Vote 6 - Road Transport		40,214	35,121	-	2,331	6,969	8,780	(1,811)	-20.6%	35,121
Vote 7 - Sports and Recreation		-	186	-	-	-	46	(46)	-100.0%	186
Vote 8 - Waste Managemnt		20,851	10,343	-	1,929	6,780	2,586	4,194	162.2%	10,343
Vote 9 - Waste Water Management		6,533	9,402	-	551	1,884	2,350	(467)	-19.9%	9,402
Vote 10 - Water Managemnt		6,439	3,497	-	382	1,310	874	436	49.8%	3,497
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	382,714	360,261	-	25,770	106,123	90,065	16,058	17.8%	360,261
Surplus/ (Deficit) for the year	2	(32,333)	24,314	-	(22,712)	30,070	6,078	23,991	394.7%	24,314

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 - September

Description		Ref	2022/23	Budget Year 2023/24							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands											
Revenue											
Exchange Revenue											
Service charges - Electricity			3,455	6,055	–	343	1,078	1,514	(436)	-29%	6,055
Service charges - Water			1,287	1,148	–	80	174	287	(113)	-39%	1,148
Service charges - Waste Water Management			2,952	3,259	–	260	710	815	(105)	-13%	3,259
Service charges - Waste management			4,135	4,369	–	392	1,125	1,092	33	3%	4,369
Sale of Goods and Rendering of Services			682	906	–	37	292	226	65	29%	906
Agency services			185	250	–	–	–	62	(62)	-100%	250
Interest			–	–	–	–	–	–	–	–	–
Interest earned from Receivables			2,829	2,761	–	239	737	690	46	7%	2,761
Interest from Current and Non Current Assets			6,577	10,000	–	841	2,193	2,500	(307)	-12%	10,000
Dividends			–	–	–	–	–	–	–	–	–
Rent on Land			–	–	–	–	–	–	–	–	–
Rental from Fixed Assets			396	350	–	31	105	87	17	20%	350
Licence and permits			–	–	–	–	–	–	–	–	–
Operational Revenue			382	205	–	5	26	51	(25)	-49%	205
Non-Exchange Revenue											
Property rates			29,993	44,172	–	708	26,489	11,043	15,446	140%	44,172
Surcharges and Taxes			–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits			–	–	–	–	–	–	–	–	–
Licence and permits			–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational			241,659	254,670	–	–	102,896	63,668	39,228	62%	254,670
Interest			1,113	2,738	–	124	369	684	(315)	-46%	2,738
Fuel Levy			–	–	–	–	–	–	–	–	–
Operational Revenue			–	–	–	–	–	–	–	–	–
Gains on disposal of Assets			–	–	–	–	–	–	–	–	–
Other Gains			3,099	–	–	–	–	–	–	–	–
Discontinued Operations			–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and			298,744	330,883	–	3,058	136,193	82,721	53,472	65%	330,883
Expenditure By Type											
Employee related costs			127,012	134,368	–	10,864	31,357	33,592	(2,235)	-7%	134,368
Remuneration of councillors			20,920	23,279	–	2,104	6,412	5,820	592	10%	23,279
Bulk purchases - electricity			4,669	5,500	–	683	1,147	1,375	(228)	-17%	5,500
Inventory consumed			10,396	7,985	–	1,113	4,938	1,996	2,942	147%	7,985
Debt impairment			–	5,500	–	–	–	1,375	(1,375)	-100%	5,500
Depreciation and amortisation			44,796	36,500	–	–	3,335	9,125	(5,790)	-63%	36,500
Interest			2,819	635	–	11	16	159	(142)	-90%	635
Contracted services			79,752	65,916	–	5,967	32,656	16,479	16,177	98%	65,916
Transfers and subsidies			949	1,000	–	6	80	250	(170)	-68%	1,000
Irrecoverable debts written off			11,761	–	–	–	–	–	–	–	–
Operational costs			79,490	79,578	–	5,023	26,182	19,895	6,287	32%	79,578
Losses on Disposal of Assets			129	–	–	–	–	–	–	–	–
Other Losses			20	–	–	–	–	–	–	–	–
Total Expenditure			382,714	360,261	–	25,770	106,123	90,065	16,058	18%	360,261
Surplus/(Deficit)			(83,970)	(29,378)	–	(22,712)	30,070	(7,344)	37,414	-509%	(29,378)
Transfers and subsidies - capital (monetary allocations)			51,637	53,691	–	–	–	13,423	(13,423)	-100%	53,691
Transfers and subsidies - capital (in-kind)			–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions			(32,333)	24,314	–	(22,712)	30,070	6,078			24,314
Income Tax			–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax			(32,333)	24,314	–	(22,712)	30,070	6,078			24,314
Share of Surplus/Deficit attributable to Joint Venture			–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities			–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality			(32,333)	24,314	–	(22,712)	30,070	6,078			24,314
Share of Surplus/Deficit attributable to Associate			–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions			–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year			(32,333)	24,314	–	(22,712)	30,070	6,078			24,314

Choose name from list - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 - September

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Community and Social Services		-	-	-	-	-	-	-		-
Vote 2 - Energy Sources		-	-	-	-	-	-	-		-
Vote 3 - Executive and Council		-	-	-	-	-	-	-		-
Vote 4 - Finance and Administration		-	-	-	-	-	-	-		-
Vote 5 - Planning and Development		-	-	-	-	-	-	-		-
Vote 6 - Road Transport		-	-	-	-	-	-	-		-
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-		-
Vote 8 - Waste Managemnt		-	-	-	-	-	-	-		-
Vote 9 - Waste Water Management		-	-	-	-	-	-	-		-
Vote 10 - Water Managemnt		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - Community and Social Services		9,896	10,057	-	2,754	2,902	2,514	388	15%	10,057
Vote 2 - Energy Sources		7,140	-	-	-	-	-	-		-
Vote 3 - Executive and Council		696	-	-	-	-	-	-		-
Vote 4 - Finance and Administration		6,268	6,750	-	-	3,511	1,687	1,824	108%	6,750
Vote 5 - Planning and Development		(0)	2,136	-	1,219	1,367	534	833	156%	2,136
Vote 6 - Road Transport		33,276	44,913	-	3,360	10,595	11,228	(633)	-6%	44,913
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-		-
Vote 8 - Waste Managemnt		-	-	-	-	-	-	-		-
Vote 9 - Waste Water Management		-	-	-	-	-	-	-		-
Vote 10 - Water Managemnt		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	57,276	63,856	-	7,333	18,375	15,964	2,411	15%	63,856
Total Capital Expenditure		57,276	63,856	-	7,333	18,375	15,964	2,411	15%	63,856
Capital Expenditure - Functional Classification										
Governance and administration		6,964	6,750	-	-	3,511	1,687	1,824	108%	6,750
Executive and council		696	-	-	-	-	-	-		-
Finance and administration		6,268	6,750	-	-	3,511	1,687	1,824	108%	6,750
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		9,896	10,057	-	2,754	2,902	2,514	388	15%	10,057
Community and social services		358	165	-	-	-	41	(41)	-100%	165
Sport and recreation		9,538	9,892	-	2,754	2,902	2,473	429	17%	9,892
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		26,008	40,049	-	4,491	11,875	10,012	1,862	19%	40,049
Planning and development		(0)	2,136	-	1,219	1,367	534	833	156%	2,136
Road transport		26,008	37,913	-	3,273	10,507	9,478	1,029	11%	37,913
Environmental protection		-	-	-	-	-	-	-		-
Trading services		14,408	7,000	-	88	88	1,750	(1,662)	-95%	7,000
Energy sources		7,140	-	-	-	-	-	-		-
Water management		-	-	-	-	-	-	-		-
Waste water management		7,267	7,000	-	88	88	1,750	(1,662)	-95%	7,000
Waste management		-	-	-	-	-	-	-		-
Other		-	-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	57,276	63,856	-	7,333	18,375	15,964	2,411	15%	63,856
Funded by:										
National Government		25,541	53,691	-	4,819	10,147	13,423	(3,276)	-24%	53,691
Provincial Government		-	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies,		349	45	-	-	-	11	(11)	-100%	45
Transfers recognised - capital		25,890	53,736	-	4,819	10,147	13,434	(3,287)	-24%	53,736
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		31,386	10,120	-	2,515	8,229	2,530	5,699	225%	10,120
Total Capital Funding		57,276	63,856	-	7,333	18,375	15,964	2,411	15%	63,856

Choose name from list - Table C6 Monthly Budget Statement - Financial Position - M03 - September

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		47,783	54,129	–	87,009	54,129
Trade and other receivables from exchange transactions		3,838	2,745	–	(9,783)	2,745
Receivables from non-exchange transactions		17,605	351	–	24,244	351
Current portion of non-current receivables		–	–	–	–	–
Inventory		877	161	–	887	161
VAT		50,324	6,092	–	52,370	6,092
Other current assets		7	(0)	–	7	(0)
Total current assets		120,434	63,478	–	154,733	63,478
Non current assets						
Investments		–	–	–	–	–
Investment property		12,679	–	–	12,679	–
Property, plant and equipment		776,244	152,319	–	791,358	152,319
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		–	–	–	–	–
Intangible assets		1,857	141	–	1,783	141
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		790,780	152,460	–	805,820	152,460
TOTAL ASSETS		911,214	215,939	–	960,553	215,939
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		7	7	–	7	7
Consumer deposits		155	32	–	172	32
Trade and other payables from exchange transactions		41,419	27,824	–	42,191	27,824
Trade and other payables from non-exchange transactions		2,431	1,968	–	36,308	1,968
Provision		14,856	380	–	(574)	380
VAT		46,705	3,654	–	46,872	3,654
Other current liabilities		678	434	–	678	434
Total current liabilities		106,251	34,299	–	125,655	34,299
Non current liabilities						
Financial liabilities		(7)	373	–	(7)	373
Provision		16,402	14,409	–	16,258	14,409
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		18,214	18,214	–	18,214	18,214
Total non current liabilities		34,609	32,996	–	34,465	32,996
TOTAL LIABILITIES		140,859	67,295	–	160,119	67,295
NET ASSETS	2	770,354	148,644	–	800,434	148,644
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		845,892	228,516	–	895,549	228,516
Reserves and funds		(95,115)	(79,872)	–	(95,115)	(79,872)
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	750,777	148,644	–	800,434	148,644

Choose name from list - Table C7 Monthly Budget Statement - Cash Flow - M03 - September

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		23,931	56,323	56,323	880	2,350	14,081	(11,730)	-83%	56,323
Service charges		9,029	13,226	13,226	564	2,052	3,306	(1,254)	-38%	13,226
Other revenue		5,553	1,711	1,711	335	1,296	428	868	203%	1,711
Transfers and Subsidies - Operational		238,606	254,670	254,670	17,718	124,553	63,668	60,886	96%	254,670
Transfers and Subsidies - Capital		54,163	53,691	53,691	11,670	29,969	13,423	16,546	123%	53,691
Interest		5,741	10,000	10,000	811	970	2,500	(1,530)	-61%	10,000
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(196,298)	(317,226)	(317,226)	(14,678)	(73,257)	(79,307)	6,050	-8%	(317,226)
Interest		-	(635)	635	-	-	(159)	159	-100%	(635)
Transfers and Subsidies		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		140,725	71,760	73,029	17,300	87,933	17,940	(69,993)	-390%	71,760
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		57,390	(63,856)	(63,856)	(7,165)	(19,493)	(15,964)	(3,529)	22%	(63,856)
NET CASH FROM/(USED) INVESTING ACTIVITIES		57,390	(63,856)	(63,856)	(7,165)	(19,493)	(15,964)	3,529	-22%	(63,856)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		198,115	7,903	9,173	10,136	68,440	1,976			7,903
Cash/cash equivalents at beginning:		82,039	46,225	46,225		47,783	46,225			47,783
Cash/cash equivalents at month/year end:		280,155	54,129	55,399		116,223	48,201			55,686

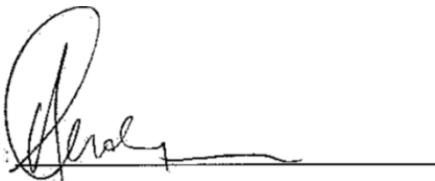
Summary of Employee and Councillor remuneration	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		16,976	17,063	17,063	1,764	5,346	4,266	1,080	25%	17,063
Pension and UIF Contributions		-	-	-	-	-	-	-		-
Medical Aid Contributions		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		1,886	3,669	3,669	176	576	917	(341)	-37%	3,669
Cellphone Allowance		2,058	2,546	2,546	163	490	637	(147)	-23%	2,546
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
Sub Total - Councillors		20,920	23,279	23,279	2,104	6,412	5,820	592	10%	23,279
% increase	4		11.3%	11.3%						11.3%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		4,911	6,794	6,794	292	877	1,699	(821)	-48%	6,794
Pension and UIF Contributions		11	94	94	1	2	24	(22)	-93%	94
Medical Aid Contributions		-	-	-	-	-	-	-		-
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		82	-	-	-	-	-	-		-
Motor Vehicle Allowance		802	1,124	1,124	121	438	281	157	56%	1,124
Cellphone Allowance		59	77	77	15	44	19	25	128%	77
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		77	-	-	-	-	-	-		-
Payments in lieu of leave		492	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-		-
Entertainment		-	-	-	-	-	-	-		-
Scarcity		-	-	-	-	-	-	-		-
Acting and post related allowance		65	-	-	-	-	-	-		-
In kind benefits		-	-	-	-	-	-	-		-
Sub Total - Senior Managers of Municipality		6,498	8,089	8,089	428	1,361	2,022	(662)	-33%	8,089
% increase	4		24.5%	24.5%						24.5%
Other Municipal Staff										
Basic Salaries and Wages		78,113	79,513	79,513	7,990	22,774	19,878	2,895	15%	79,513
Pension and UIF Contributions		12,957	14,783	14,783	658	1,982	3,696	(1,714)	-46%	14,783
Medical Aid Contributions		5,755	5,407	5,407	371	1,119	1,352	(233)	-17%	5,407
Overtime		5,632	6,798	6,798	202	572	1,700	(1,127)	-66%	6,798
Performance Bonus		5,293	5,845	5,845	572	1,269	1,461	(192)	-13%	5,845
Motor Vehicle Allowance		5,148	5,098	5,098	364	1,186	1,275	(88)	-7%	5,098
Cellphone Allowance		343	1,063	1,063	27	79	266	(187)	-70%	1,063
Housing Allowances		179	977	977	12	35	244	(209)	-86%	977
Other benefits and allowances		2,951	618	618	95	312	154	158	102%	618
Payments in lieu of leave		1,449	4,233	4,233	27	277	1,058	(781)	-74%	4,233
Long service awards		536	-	-	-	-	-	-		-
Post-retirement benefit obligations	2	1,056	597	597	(6)	(19)	149	(169)	-113%	597
Entertainment		-	-	-	-	-	-	-		-
Scarcity		-	-	-	-	-	-	-		-
Acting and post related allowance		1,101	1,346	1,346	124	410	337	74	22%	1,346
In kind benefits		-	-	-	-	-	-	-		-
Sub Total - Other Municipal Staff		120,514	126,279	126,279	10,436	29,997	31,570	(1,573)	-5%	126,279
% increase	4		4.8%	4.8%						4.8%
Total Parent Municipality		147,933	157,647	157,647	12,968	37,769	39,412	(1,643)	-4%	157,647

PART 3: Quality Certificate

I, M.A. Makuapane, the Municipal Manager of Greater Taung Local Municipality (NW 396), hereby certify that the:-

☒ 1st Quarterly Performance Report of the 2023/24 FY

for the months of *1 July to 30 September 2023* has been prepared in accordance with Section 52(d) of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.

Signature: 

Date: *31 October 2023*